

(Approved at June 4, 2018 Board of Trustees Meeting/Retreat)

**COLLEGE OF CHARLESTON  
UNIVERSITY OF CHARLESTON, SC**

Board of Trustees Meeting  
Randolph Hall Boardroom<sup>1</sup>  
April 20, 2018  
9:00 a.m.

Presiding:  
David M. Hay, Chair

**Board Members Present:** Trustees Donald H. Belk; Demetria Noisette Clemons; L. Cherry Daniel; Randy R. Lowell; Annaliza O. Moorhead; Gregory D. Padgett; Toya D. Pound; Renee B. Romberger; Penny S. Rosner; August G. Swarat, II; Joseph F. Thompson, Jr.; Craig C. Thornton; Ricci L. Welch; and John B. Wood, Jr.

**Board Members Participating by Conference Call:** Trustees John H. Busch, Frank M. Gadsden, Henrietta U. Golding, and M. Todd Warrick

**Board Members Absent:** Trustee Brian J. Stern

**Others Present:** **President Glenn McConnell, Michael Adeyanju** (Director, Executive Communications), **Ruth “Rudy” Alisuskas** (Chair, Staff Advisory Committee to the President), **Mike Auerbach** (Dean, School of Sciences and Mathematics), **Mark Berry** (Executive Director, Division of Marketing and Communications), **Divya Bhati** (Associate VP, Institutional Effectiveness and Strategic Planning), **Timothy Buttram** (President, Graduate Student Association), **Alicia Caudill** (Executive VP, Student Affairs), **Lillie Chamblee** (Staff Assistant, President’s Office), **Betty Craig** (Executive Assistant to the Board of Trustees), **Trisha Folds-Bennett** (Dean, Honors College), **Cassandra Foster** (Events Coordinator, Department of Communication); **Jimmie Foster** (VP, Enrollment Planning), **Godfrey Gibbison** (Dean, School of Professional Studies), **Jerry Hale** (Dean, School of Humanities and Social Sciences), **Debbie Hammond** (Senior Executive Administrator for the President), **Rénard Harris** (Associate VP/Chief Diversity Officer), **Alexandra Helfgott** (President, Student Government Association), **Shirley Hinson** (Director of Government Relations), **Timothy Johnson** (Interim Dean, School of Languages, Cultures and World Affairs), **Sam Jones** (Senior VP, Fiscal Services), **Elizabeth Jurisich** (Speaker of the Faculty/Professor, Mathematics Department), **Elizabeth Kassebaum** (Executive Secretary to the Board of Trustees/VP, College Projects), **Tripp Keffe** (newly-elected President, Student Government Association), **Jeff Kinard** (Chair, Foundation Board), **Cathy Mahon** (VP of Development), **Brian McGee** (Executive VP for Academic Affairs/Provost), **John Morris** (Vice President, Facilities Planning, Management, and Operations); **Valerie Morris** (Dean, School of the Arts), **Angela Mulholland** (General Counsel), **Steve Osborne** (Senior Advisor to the President), **Paul Patrick** (Executive VP, Business Affairs), **Robert Pitts** (Professor, Department of Management and Marketing), **Jim Posey** (Associate VP, Institutional Research, Planning and Information Management), **Ann Pryor** (Vice President, Alumni Affairs), **Jonathan Ray** (Director of Institutional Events and Chef Concierge), **Robert Reese** (Chief of Police), **Matt Roberts** (Director of Athletics), **Mike Robertson** (Senior Director of Media Relations), **Alan Shao** (Dean, School of Business), **Mark Staples** (Chief Information Officer/Senior VP), **Zachary Stephens** (newly-elected President, Graduate Student Association), **Chris Tobin** (Executive VP, Institutional Advancement), **Anton Vander Zee** (Director, Nationally Competitive Awards, Honors College/Assistant Professor, Department of English), **William Veal** (Professor, Teacher Education/Chair, Senate Budget Committee), **David Watson** (Trustee Emeritus), and **Fran Welch** (Dean, School of Education). Also attending were **John Curtis** (IT Support), **Roy Snipe** (Audio Visual Events Coordinator), and **Reese Moore** (Photographer). Special guests: **Jenifer Kopfman** (Associate Professor and Chair, Department of Communication) and three Communication students, **Emma Berry, Ciera Clingerman, and Corinne Durocher.**

<sup>1</sup>In accordance with requirements of the *S. C. Freedom of Information Act*, news media was notified of the time, location, and agenda for this meeting.

**WELCOME AND INTRODUCTIONS**

Chair Hay welcomed everyone and introduced employees new to campus or new to their positions:

- John Morris, New Vice President for Facilities Planning, Management, and Operations. John has been in higher education facilities management for over 35 years. Before joining the College of Charleston, he served five years at Northern Arizona University as the Associate Vice President; seven years with the University of Colorado Boulder; and 24 years at Colorado State University.

He received his Bachelor and Master's degrees in Mechanical Engineering from Colorado State University. He is also a licensed professional engineer in both Colorado and Arizona.

John has been an active leader in the educational facilities management professional association, APPA, at both the regional and international level and is currently Chair of the International Credentialing Board and the Mentoring Committee.

Next, Chair Hay recognized students from the Department of Communication. They were joined by Dr. Jenifer Kopfman, Associate Professor and Chair, Department of Communication.

- Emma Berry is a senior (Class of 2018) from Aiken; Communication major and Environmental & Sustainability Studies minor. She is the social media intern for the Office of Sustainability, and she studied abroad in Spain;
- Ciera Clingerman is a senior (Class of 2018) from Charleston; Communication major and Hospitality Management minor. Ciera will be doing event planning and management with Belmond Charleston Place after graduation; and
- Corinne Durocher is a senior (Class of 2018) from Detroit, Michigan; Communication major. Corinne is the first woman offshore sailing team captain (and her team won the national championship last year.)

And finally, Chair Hay recognized students from the Honors College; School of Sciences and Mathematics; School of Languages, Cultures, and World Affairs; School of Business; and School of Humanities and Social Sciences.

- Posy Olivetti is a sophomore in the Honors College and School of Sciences and Mathematics, from Wellesley, Massachusetts, majoring in Math with a concentration in actuarial studies.

Posy received the Critical Language Scholarship to study for 13 weeks in China, and she will be studying Mandarin. The Critical Language Scholarship is a highly selective, nationally competitive, intensive overseas language and cultural immersion program sponsored by the Department of State's Bureau of Educational and Cultural Affairs. Posy was among four very strong CLS applicants this year from the College of Charleston that the Nationally Competitive Awards Office assisted.

- Two students received the Goldwater Scholarship this year:
  - Blaine Billings is a sophomore in the Honors College, School of Sciences and Mathematics, and School of Languages, Cultures, and World Affairs. From Florence, triple major in Computer Science, Spanish, and Math with a concentration in Pure Math and a minor in Linguistics. Blaine also received the Naval Research Enterprise Internship (NRIEP), a ten-week summer internship at SPAWAR in San Diego, CA; and

- Katie Duchinski could not be with us today. Katie is a sophomore in the Honors College and School of Sciences and Mathematics, from Mauldin, double major in Data Science and Biology with a concentration in Molecular Biology.

Another nominee, Katie Kraichely received an honorable mention. Katie could not be with us today.

The Goldwater Scholarship is the most prestigious nationally competitive award for sophomores and juniors in STEM fields. This year, there were 211 Goldwater Scholarships awarded out of 1280 nominees. Each institution in the U.S. can nominate up to four individuals, and the College of Charleston had a record 14 students seeking the internal nomination. The College has had a record ten scholars over the past six years since 2013 when our first scholars were named, and five in the past two years. The only school in South Carolina to match this level of success with Goldwater is the University of South Carolina.

- Two students received Fulbright Awards:
  - James Peyla is a senior in the Honors College and School of Sciences and Mathematics, from Elkridge, Maryland, major in Marine Biology and minor in Math. James received the Fulbright Research Grant to pursue marine research in Australia; and
  - Nicki Meighan could not be with us today. Nicki is a senior in the Honors College and School of Languages, Cultures, and World Affairs, from Leesburg, VA, double major in Spanish and International Studies with a concentration in Latin America and the Caribbean. Nicki received the Fulbright English Teaching Assistantship in Colombia, South America.

The Fulbright U.S. Student Program offers research, study and teaching opportunities in over 140 countries to recent graduates and graduate students. This year, Fulbright received over 10,000 applications and awards approximately 1,900 grants. In 2016-17, the College of Charleston was named by the Chronicle of Higher Education as a “Top Producer” in our class of masters granting institutions. Over the past four years, including this year’s competition, the College has had 102 students apply for a Fulbright grant. Of those students, 44 have been named semi-finalists and were sent by the National Screening Committee to individual countries for final decisions. Of those, with some results pending for the current year, ten students have been selected as recipients, and eight were able to accept the award. This year, we still await word on Sarah Sanders (research grant to Ghana).

- Another student from the Honors College and School of Humanities and Social Sciences received a Boren Scholarship from the Department of State:
  - Patrick Crotty is a junior in the Honors College, from Summerville; double major in Political Science and Economics with a minor in math. Patrick, an International Scholar, received a Boren Scholarship that fully supports study abroad in China for six months.

David L. Boren is the principal author of legislation that created the National Security Education Program and the Boren Awards, the scholarships and fellowships that bear his name. You will recall that Senator Boren served as U.S. Democratic Senator and Governor from the State of Oklahoma in the 70’s, 80’s, and 90’s. He currently serves as President of the University of Oklahoma.

Boren Scholarships, an initiative of the National Security Education Program, provide unique funding opportunities for U.S. undergraduate students to study less commonly taught languages in world regions critical to U.S. interests, and underrepresented in study abroad, including Africa, Asia, Central and Eastern Europe, Eurasia, Latin America, and the Middle East. Boren Scholars represent

a vital pool of highly motivated individuals who wish to work in the federal national security arena. In exchange for funding, Boren Scholars commit to working in the federal government for at least one year after graduation.

Also, Chair Hay recognized Trisha Folds-Bennett, Dean, Honors College; Mike Auerbach, Dean, School of Sciences and Mathematics; Jerry Hale, Dean, School of Humanities and Social Sciences; Timothy Johnson, Interim Dean, School of Languages, Cultures, and World Affairs; Alan Shao, Dean, School of Business; and Anton Vander Zee, Director of Nationally Competitive Awards, for all they do to help these students achieve this amazing recognition. He expressed a special “thank you” to Anton who spends countless hours with these students working out the details of their applications.

*[Board members moved to the Boardroom to continue the Board of Trustees meeting.]*

The regular meeting of the College of Charleston Board of Trustees was called to order at 9:05 a.m. by Chair Hay noting that the meeting notice has been posted and the press notified as required by the Freedom of Information Act.

First, Chair Hay thanked President McConnell and Dean Auerbach for hosting the event at the Grice Marine Lab last evening.

Chair Hay welcomed Tav Swarat as a new member of the Board of Trustees. Tav is the Governor’s Appointee from Columbia and represents Seats 18. Tav is an alum of the College, Class of ’89, and served as President of the Student Government Association while he was a student here. Chair Hay noted that President Glenn McConnell, Trustees Henrietta Golding and John Busch share that title as well.

And finally, he welcomed Jeff Kinard, Chair of the Foundation Board, to the meeting today.

### **PRESENTATIONS TO RETIRING BOARD MEMBERS DON BELK, ANNALIZA MOORHEAD, AND GREG PADGETT:**

Since this will be their last Board meeting on campus, Chair Hay presented Trustees Don Belk, Annaliza Moorhead, and Greg Padgett with a small token of appreciation for their years of service as members of the Board of Trustees.

#### **Donald H. Belk:**

Chair Hay presented Don Belk with an engraved silver plate with the following wording:

“Donald H. Belk, on behalf of a grateful college, we thank you for your dedicated service as a member of the College of Charleston Board of Trustees, 2002-2018. Presented on April 20, 2018” on the front and the following wording on the back of the plate: “Your generosity of time, spirit and wisdom contributed significantly to the present and future success of the College of Charleston.”

#### **Annaliza Moorhead:**

Chair Hay presented Annaliza Moorhead with an engraved silver plate with the following wording:

“Annaliza O. Moorhead, on behalf of a grateful college, we thank you for your dedicated service as a member of the College of Charleston Board of Trustees, 2002-2018. Presented on April 20, 2018” on

the front and the following wording on the back of the plate: “Your generosity of time, spirit and wisdom contributed significantly to the present and future success of the College of Charleston.”

Greg Padgett:

Chair Hay presented Greg Padgett with an engraved silver plate with the following wording:

“Gregory D. Padgett, on behalf of a grateful college, we thank you for your dedicated service as a member of the College of Charleston Board of Trustees, 2008-2018, and as Chair of the Board 2010-2016. Presented on April 20, 2018” on the front and the following wording on the back of the plate: “Your generosity of time, spirit and wisdom contributed significantly to the present and future success of the College of Charleston.” Trustee Padgett thanked the alumni for allowing him to serve as the initial Alumni Seat on the Board of Trustees.

**DEPARTMENT OF COMMUNICATION PRESENTATION:**

Chair Hay introduced Jenifer Kopfman, Associate Professor and Chair of the Department of Communication, who presented the Department of Communication Presentation. Professor Kopfman was joined by the three Communication students introduced earlier in Alumni Hall – Corinne Durocher, Emma Berry, and Ciera Clingerman.

Corinne, Emma, and Ciera spoke briefly about the Communication Program.

Chair Hay introduced Cassandra Foster from the Department of Communication to take photographs of the Communication students.

**APPROVAL OF MINUTES:**

**It was moved by Trustee Renee Romberger, and seconded by Trustee Ricci Welch, that the minutes of the January 26, 2018 Board Meeting be approved as presented. The Chair called for the yeas and nays, and the Minutes were approved by voice vote.**

**It was moved by Trustee Demetria Clemons, and seconded by Trustee Renee Romberger, that the minutes of the February 6, 2018 Special Meeting of the Board of Trustees be approved as presented. The Chair called for the yeas and nays, and the Minutes were approved by voice vote.**

**It was moved by Trustee Demetria Clemons, and seconded by Trustee Cherry Daniel, that the minutes of the March 23, 2018 Special Meeting of the Board of Trustees be approved as presented. The Chair called for the yeas and nays, and the Minutes were approved by voice vote.**

**PRESIDENT’S REPORT:**

President McConnell’s remarks today focused on past initiatives and milestones facing the College.

*[David Watson joined the meeting at 9:13 a.m.]*

Highlights of President McConnell’s remarks include:

- New Financial Model
- Enrollment Report
- Marketing Strategies
- Restructured Admissions to report to the President
- Sports Update
- Budget Allocations

- Academic Programs Update
- Final Address to Faculty Senate
- Excited about direction of the College of Charleston
- Commencement

### **ENROLLMENT REPORT**

Chair Hay introduced Jimmie Foster, Vice President, Enrollment Planning, who presented the Enrollment Report. Additional enrollment strategies that may involve contractual commitments and trade secrets will be addressed during Executive Session.

### **COMMITTEE REPORTS:**

#### **EXECUTIVE COMMITTEE:**

**Committee members present:** Trustee David Hay (Chair), Demetria Clemons, and Renee Romberger (Secretary)

**Committee members participating by conference call:** Trustees Frank Gadsden (Vice Chair) and Greg Padgett

**Other Board members present:** Trustee Don Belk

**Other Board members participating by conference call:** Trustees John Busch, Tav Swarat, and John Wood

**Others present:** President **Glenn McConnell**, **Michael Adeyanju** (Director, Executive Communications), **Mark Berry** (Executive Director, Marketing and Communications), **Alicia Caudill** (Executive VP, Student Affairs), **Betty Craig** (Executive Assistant), **John Curtis** (IT Support), **Jimmie Foster** (VP, Enrollment Planning), **Debbie Hammond** (Senior Executive Administrator for the President), **Rénard Harris** (Associate VP/Chief Diversity Officer), **Elizabeth Kassebaum** (Executive Secretary to the Board and VP for College Projects), **Brian McGee** (Provost/Executive VP, Academic Affairs), **Angela Mulholland** (General Counsel), **Steve Osborne** (Senior Advisor to the President), **Paul Patrick** (Executive VP, Business Affairs), Matt Roberts (Athletics Director), **Mike Robertson** (Senior Director, Media Relations), **Mark Staples** (Chief Information Officer/Senior VP), and **Chris Tobin** (Executive VP, Institutional Advancement)

Chair Hay presented the following committee report:

The Executive Committee met on Wednesday, April 4, 2018, and approved the minutes of the January 11, 2018 Executive Committee meeting.

The Committee received brief informational updates on a number of topics, all of which have been covered in the President's Report or will be covered in the various upcoming committee reports.

#### **ACADEMIC AFFAIRS COMMITTEE:**

**Committee members present:** Trustees **Randy Lowell** (Chair), **Don Belk**, **Demetria Clemons**, **Cherry Daniel**, **Penny Rosner**, **Renee Romberger**, and **Tav Swarat**

**Committee members absent:** Trustee **Toya Pound**

**Other Board members present:** Trustees **David Hay** (Chair), **Frank Gadsden**, **Henrietta Golding**, **Greg Padgett**, **Joe Thompson**, and **Ricci Welch**

**Staff Liaisons present: Brian McGee** (Provost/Executive VP for Academic Affairs)

**Others present:** **President Glenn McConnell**, Michael Adeyanju (Director, Executive Communications), **Rudy Alisaukas** (Database Specialist and Staff Advisory Council Representative, Development Office), **Mike Auerbach** (Dean, School of Sciences and Mathematics), **William Bares** (Assistant Professor, Computer Science), **Mark Berry** (Executive Director, Division of Marketing and Communications), **Divya Bhati** (Associate VP, Institutional Effectiveness and Strategic Planning), **Alicia Caudill** (Executive VP for Student Affairs), **Deanna Caveny-Noecker** (Associate Provost for Faculty Affairs), **Lynn Cherry** (Associate Provost for Curriculum and Institutional Resources), **John Curtis** (IT Support), **Trisha Folds-Bennett** (Dean, Honors College), **Lynne Ford** (Associate VP, Academic Experience), **Jimmie Foster** (VP, Enrollment Planning), **Godfrey Gibbison** (Dean, School of Professional Studies), **Irina Gigova** (Associate Professor, History), **Jerry Hale** (Dean, School of Humanities and Social Sciences), **Debbie Hammond** (Senior Executive Administrator for the President), **Rénard Harris** (Associate VP and Chief Diversity Officer), **Zach Hartje** (Director of Teaching, Learning, and Technology), **Tim Johnson** (Interim Dean, School of Languages, Cultures and World Affairs), **Liz Jurisich** (Speaker of the Faculty/Professor, Mathematics Department), **Elizabeth Kassebaum** (Executive Secretary to the Board of Trustees/VP for College Projects), **Valerie Morris** (Dean, School of the Arts), **Angela Mulholland** (General Counsel), **Steve Osborne** (Senior Advisor to the President), **Paul Patrick** (Executive VP, Business Affairs), **Bob Pitts** (Professor, Management and Marketing), **Jim Posey** (Associate VP, Institutional Research, Planning, and Information Management), **Matt Roberts** (Director of Athletics), **Alan Shao** (Dean, School of Business), **Mark Staples** (Chief Information Officer/Senior VP), **Fran Welch** (Dean, School of Education, Health and Human Performance), and **John White** (Dean, Libraries)

Trustee Randy Lowell presented the following committee report:

Provost McGee's Report to the Committee:

- Top 10% Program (with respect to all student recruitment efforts) – better data will be available as we close in on May 1.
- Decisions will be made regarding potential future expansion of the Top 10% Program – he answered questions about the program, including student performance, size, and student demographics.
- Summer School calendars
- Provost McGee recognized Dean Mike Auerbach who provided an update on the Rita Hollings project.
- Curriculum and program development updates
- Three-Year Strategic Plan for Distance Education

The Academic Affairs Committee reviewed a number of Resolutions and presented them to the full Board for approval as noted below.

**The Resolution to approve the Graduate Education and Research recommendations developed by the ad hoc committee last year, clarifying that the Resolution was intended as an endorsement of the Graduate Education Strategic Plan, but that the execution of that plan would remain with the Provost and the faculty. There was a motion and second to approve the Resolution. There was substantial discussion, including concerns and questions as to whether this type of action was within the purview of the Board or was overreach into the administration of the College, what the Resolution would achieve if passed, and how to best foster action or reporting of the plan. The motion for approval of the Resolution was withdrawn by the Academic Affairs Committee and the Resolution was tabled.**

**The Academic Affairs Committee moved that the Resolution to approve the Awarding of Degrees at Spring 2018 Commencement be adopted as presented. The Chair called for the yeas and nays, and the Resolution was passed by voice vote. Motion passed.**

**COLLEGE OF CHARLESTON  
UNIVERSITY OF CHARLESTON, SOUTH CAROLINA  
RESOLUTION OF THE BOARD OF TRUSTEES  
AWARDING OF DEGREES**

---

**April 20, 2018**

---

**WHEREAS**, pursuant to S.C. Code Ann. §59-130-30, the Board of Trustees of the College is constituted as a body corporate and politic and is empowered, among other things, to “confer degrees upon students and other persons as the board considers qualified”;

**WHEREAS**, the President has made available to the Board a preliminary list of candidates for the award of baccalaureate and graduate degrees from the several Schools of the College;

**WHEREAS**, each such candidate has been certified by the appropriate Dean, the Registrar, and the Provost, as Chief Academic Officer of the College, as meeting the requirements and prerequisites for the award of the appropriate degree upon the candidate’s successful conclusion of the 2018 Spring Semester;

**WHEREAS**, the Board has accepted such representations and certifications as being true and accurate in all material respects and has determined that all such degree candidates are so qualified for the award of their respective degrees upon the successful conclusion of the 2018 Spring Semester; and

**WHEREAS**, all of the relevant degree-awarding programs of the College related to degrees to be awarded under this Resolution have been duly approved by the South Carolina Commission on Higher Education;

**NOW THEREFORE, BE IT --**

**RESOLVED**, that the Board hereby authorizes the President to confer on each and all of the aforementioned described degree candidates who have successfully completed the 2018 Spring Semester, the names of each of which shall be published in the Official Program for the May 2018 Graduation Ceremony, those degrees for which they have been found qualified, together with all the rights, honors, privileges and responsibilities appertaining thereto;

**RESOLVED**, that the President and the Provost, or either of them, may make such adjustments to the preliminary list of candidates for the award of baccalaureate and graduate degrees from the several Schools of the College, as may be necessary and appropriate to account for the actual academic performance of degree seeking candidates during the 2018 Spring Semester; and

**RESOLVED**, that the President and Provost, and such employees as may be designated by both or either of them, are hereby authorized and directed to take any and all action as may be necessary and appropriate to implement this Resolution and effectuate its purposes.

\*\*\*\*\*



**The Academic Affairs Committee moved that the Resolution to Congratulate Roster Faculty on Tenure and Promotion be adopted as presented. The Chair called for the yeas and nays, and the Resolution was passed by voice vote. Motion passed.**

**COLLEGE OF CHARLESTON  
UNIVERSITY OF CHARLESTON, SOUTH CAROLINA  
RESOLUTION OF THE BOARD OF TRUSTEES  
COMMENDATION OF FACULTY ON FAVORABLE TENURE AND PROMOTION  
DECISIONS**

---

**April 20, 2018**

---

**WHEREAS**, the President recently notified many roster faculty of favorable decisions regarding the awarding of tenure or their request for promotion, with such personnel actions to take effect during August of the current year, and subject to all applicable policies, procedures, and regulations of the College of Charleston;

**WHEREAS**, the decision to tenure or to promote these faculty was made following an extensive review of each faculty record by two separate faculty committees, by the relevant Dean, and by the Provost;

**WHEREAS**, tenure or promotion in these cases requires a distinguished record of achievement in teaching, research and professional development, and service, as these faculty responsibilities are described in the *Faculty/Administration Manual*, and

**WHEREAS**, the Board has been advised that tenure and promotion decisions are among the most significant career accomplishments of roster faculty members in their service to the College of Charleston and the State of South Carolina.

**NOW THEREFORE BE IT - - -**

**RESOLVED**, that the College of Charleston Board of Trustees (hereafter, "Board") commends the following instructional faculty in recognition of the decision of the President in each case to award tenure and to promote to the rank of associate professor: William VanDenburgh, James Michael Braswell, Beatriz Maldonado-Bird, J. Wesley Burnett, Mary Elizabeth Lloyd, William Quinn Burke, Tracy Hunter-Doniger, Ryan Milner, Jacob Steere-Williams, Lisa Covert, Christopher Day, Claire Wofford, Jennifer Wilhelm, Anthony Greene, Andrew Alwine, Kathleen Foody, and Jennifer Fox;

**RESOLVED**, that the Board commends the following instructional faculty in recognition of the decision of the President in each case to promote to the rank of professor: Mark Pyles, Anthony Varallo, Jennifer Baker, Christian Coseru, Adam Doughty, and Todd McNerney;

**RESOLVED**, that the Board commends the following instructional faculty in recognition of the decision of the President in each case to promote to the rank of senior instructor: Neal Tonks and Gardner Marshall;

**RESOLVED**, that the Board commends the following library faculty in recognition of the decision in each case to award tenure: Heather Gilbert;

**RESOLVED**, that the Board commends those faculty who have been notified by the President of the decision to renew their appointments as senior instructors and those faculty who have been notified of their favorable third-year review decisions; and

**RESOLVED**, that the Board extends its grateful appreciation to the College of Charleston faculty for their great devotion to students and to the mission of the College.

\*\*\*\*\*

**The Academic Affairs Committee moved that the Resolution to Declare the 2018-2019 Academic Year as the “Year of Women” at the College be adopted as presented. The Chair called for the yeas and nays, and the Resolution was passed by voice vote. Motion passed.**

**COLLEGE OF CHARLESTON  
UNIVERSITY OF CHARLESTON, SOUTH CAROLINA  
RESOLUTION OF THE BOARD OF TRUSTEES  
DECLARING THE 2018-2019 ACADEMIC YEAR AS THE CENTENNIAL  
“YEAR OF WOMEN” AT THE COLLEGE OF CHARLESTON**

---

**April 20, 2018**

---

**WHEREAS**, after previous requests to do so in 1894 and 1903, the College of Charleston (“College”) first provided for the admission of women students on August 3, 1918, and enrolled the first women students on September 30, 1918;

**WHEREAS**, white women initially and subsequently were admitted to the College until 1967, when Black women were first admitted;

**WHEREAS**, Emma Gibbes became the first director of women students in 1918 and Maggie Pennington became the first woman faculty member in 1962, with Dr. Pennington also serving as dean of women from 1967-1972;

**WHEREAS**, currently 44% of the College’s roster faculty and 56% of the College’s adjunct faculty are women;

**WHEREAS**, currently women are 63% of the undergraduate student body at the College; and

**WHEREAS**, on March 8, 2018, “International Women’s Day 2018,” College management designated an existing undergraduate scholarship as the “Pollitzer Centennial Scholarship” in honor of the distinguished members of Charleston’s Pollitzer family and specifically of Carrie Pollitzer, who chaired in 1918 the petition committee of the Charleston City Federation of Women’s Clubs that successfully advocated for the admission of women to the College.

**NOW THEREFORE BE IT - - -**

**RESOLVED**, that the College’s 2018-2019 academic year shall be designated as the “Year of Women,” in honor of the centennial anniversary of the first admission of women to the College;

**RESOLVED**, that campus and community activities honoring the College’s Year of Women are highly appropriate and may be scheduled at any time from the passage of this Resolution until June 30, 2019;

**RESOLVED**, that the Year of Women should be used to encourage dialogue about the admission and history of women students at the College and the many contributions of women faculty, staff, alumni, and other community members to the College’s mission, acknowledging all progress and continuing challenges associated with this centennial commemoration; and

**RESOLVED**, that the President, Provost, and other members of the President’s management team shall notify student, faculty, staff, alumni, and other community members of this declaration and shall collaborate with these parties, as appropriate, in support of the centennial commemoration.

\*\*\*\*\*

**The Academic Affairs Committee moved that the Resolution to Approve Legal Studies Concentration for Bachelor of Professional Studies be adopted as presented. The Chair called for the yeas and nays, and the Resolution was passed by voice vote. Motion passed.**

**COLLEGE OF CHARLESTON  
UNIVERSITY OF CHARLESTON, SOUTH CAROLINA**

**RESOLUTION OF THE BOARD OF TRUSTEES  
PROPOSAL FOR  
A BACHELOR OF PROFESSIONAL STUDIES  
LEGAL STUDIES CONCENTRATION**

---

**April 20, 2018**

---

**WHEREAS**, upon the recommendation of the President, the Provost, the Dean of the School of Professional Studies, and the Faculty Senate, the Board has been requested to approve a Bachelor of Professional Studies concentration in Legal Studies (the “Program”);

**WHEREAS**, the Board has been advised that the new Program is designed to prepare graduates with a knowledge base related to the support of attorneys in the practice of law, including legal research and writing, and will prepare graduates of the Program for employment in the legal profession;

**WHEREAS**, the College plans to commence the Program in the 2019 Fall Semester pending the final date of receipt for all necessary approvals, and the Program will be sited in the School of Professional Studies; and

**WHEREAS**, the Board has also been advised that there is sufficient student demand for such a Program, and that adequate resources are available, or are likely to become available, to finance the operations and management of the new Program effectively and efficiently.

**NOW THEREFORE BE IT - - -**

**RESOLVED**, that the President and the Provost, or either of them, are hereby authorized to submit the new Program to the South Carolina Commission on Higher Education pursuant to S.C. Code Ann. § 59-103-35 and to the Southern Association of Colleges and Schools Commission on Colleges (“SACSCOC”) for such approvals and notification as may be required under controlling law or regulation; and

**RESOLVED**, that the College may take such further actions as may be necessary or appropriate to secure approval of the Program from such Commission and SACSCOC and to implement the new Program, as described herein and presented to the Board through its Committee on Academic Affairs by the Provost.

\*\*\*\*\*

Speaker of the Faculty:

Liz Jurisich, Speaker of the Faculty, spoke briefly to the full Board regarding faculty work and activities during the current semester.

Staff Advisory Committee to the President:

Ruth “Rudy” Alisaukas, Chair of the Staff Advisory Committee to the President, spoke briefly on behalf of the staff.

Presentation to Mike Auerbach, Dean, School of Sciences and Mathematics:

Since Dean Auerbach will retire on June 30 and this will be his last Board meeting, Chair Hay presented him with a small gift of appreciation for his 14 years of dedicated service to the College of Charleston.

Mike has worn many hats at the College:

- First, he came to the College as Professor of Biology in August 1995.
- He became Chair of the Biology Department in August 1996.
- He became Director of the Grice Marine Lab in January 1999.
- He resigned in May 2001 and returned as Dean of the School of Sciences and Mathematics and Professor of Biology in November 2010.

Mike, as a small gift of genuine appreciation for your many years of service to the College, we present you with an engraved cup that reads “Michael J. Auerbach, on behalf of a grateful College, we thank you for your 14 years of dedicated service to the College of Charleston culminating in Dean of the School of Sciences and Mathematics. Presented on April 20, 2018.”

*[Break at 10:08 a.m. Meeting reconvened at 10:25 a.m.]*

#### **ALUMNI RELATIONS COMMITTEE:**

**Committee members present:** Trustees **Ricci Welch** (chair), **Demetria Clemons**, **Toya Pound**

**Committee members absent:** Trustees **Greg Padgett** and **Todd Warrick**

**Other Board members present:** Trustee **Tav Swarat**

**Staff Liaisons present:** **Ann Pryor** (VP, Alumni Relations) and **Karen Jones** (Director, Alumni Communications and Executive Secretary of the Alumni Association)

**Others present:** **Lauren Hurlock** (Assistant Director, Marketing and Communications), **Cathy Mahon** (VP, Development), and **Chris Tobin** (Executive VP, Institutional Advancement)

Trustee Ricci Welch presented the following committee report:

The number of alumni for whom the College of Charleston has email addresses has increased by a net 15 percent in the first three quarters of FY18. The College can now reach nearly 50,000 of its more than 86,000 alumni via email, which is a huge advantage for increasing engagement.

The number of followers on Alumni Association social media accounts has also grown, particularly on LinkedIn.

Our 33 Alumni Chapters have hosted 56 events since the beginning of FY18, engaging 1,649 alumni, parents, and guests.

For the third year in a row, alumni continue to be the largest donors to the College, both in terms of the number of donors and the amount donated. More than \$3.7 million raised in the first three quarters of FY18 came from alumni.

President McConnell and Athletics Director Matt Roberts hosted six Cougar Trail events during the men’s basketball season in Philadelphia, Baltimore, Boston, Williamsburg, Wilmington, and San Diego.

Two Baseball “Cougar Trails” will be held this year. The first was in March at Furman. The College takes on USC on Wednesday evening, May 9, in Columbia at Spirit Communications Park.

The Alumni Association has selected the recipients of its 2018 awards, which will be presented during Fall Alumni Weekend on Saturday, November 17, at the new Hotel Bennett:

- The Howard Rudd Business Person of the Year Award will be presented to Sharon Brock Kingman, Class of '81.
- The Pre-Medical Society's Outstanding Service in Medicine Award will be presented to Gary Thomas, Class of '83.
- The Young Alumnus Award will be presented to Jerry Casselano, Class of '08.
- The Alumni of the Year will be Heidi VanDerveer, Class of '86. She is the Head Women's Basketball Coach at the University of California San Diego.
- The Distinguished Alumna Award will be presented to Patricia Ricketts Scarafile, Class of '66.
- The Alumni Award of Honor will be presented to Michelle Crawford Baxley and Johnnie Baxley, Class of '92.

During Accepted Students Weekend in March, Alumni Affairs hosted two Legacy Receptions for nearly 100 students who are the children, grandchildren, or siblings of alumni.

The Alumni Association hosted its annual Scholars Reception in March honoring its donors and the five students who received scholarships this academic year.

Spring Alumni Weekend will be held May 4-6. There are events across campus that weekend, including the Career Center Networking Reception, the Alumni Champagne Brunch, the Alumni Association Annual Meeting, and A Charleston Affair.

#### **ATHLETICS COMMITTEE:**

**Committee members present:** Trustees **Greg Padgett** (chair), **Frank Gadsden**, **Randy Lowell**, **Renee Romberger**, **Tav Swarat**, **Craig Thornton**, and **Ricci Welch**

**Committee members absent:** Trustee **John Busch**

**Other Board members present:** Trustee **David Hay** (Chair, Board of Trustees)

**Staff Liaisons present:** **Matt Roberts** (Director of Athletics)

**Others present:** **Vince Benigni** (Faculty Athletics Representative), **Mark Berry** (Executive Director, Division of Marketing and Communications), **Divya Bhati** (Associate VP for Institutional Effectiveness and Strategic Planning), **Alicia Caudill** (Executive VP, Student Affairs), **Jimmie Foster** (VP, Enrollment Planning), **Otto German** (Assistant Athletics Director for Compliance), **Debbie Hammond** (Senior Executive Administrator to the President), **Weston Ijames** (Assistant Director of Athletics), **Laura Lageman** (Associate Director of Athletics), **Mark Staples** (Senior VP for Information Technology), **Kate Tiller** (Assistant Athletic Director for Academic Advising)

Trustee Greg Padgett presented the following committee report:

#### **Student Athletes:**

Matt Roberts introduced women's golf head coach, Jamie Futrell. Jamie reflected on the improvement the team has made from the fall to spring seasons resulting in three tournament championships including the CAA Championship. Jamie introduced sophomore golfer, Victoria Huskey. Victoria spoke about how she has improved by three strokes from her freshman to sophomore year. She plays Calloway wedge so she can "chip like Phil". The NCAA watch party for women's golf will take place at Kickin' Chicken on King Street on April 25 at 5:30 p.m.

#### **Goals:**

- I. Academic Excellence – We will achieve academic success by recruiting, retaining and graduating future leaders

Goal Spotlight:

- 71 student-athletes will graduate on May 12
- Pathways to Success culminated this week with a Title IX: Women in Sports Movie Night, Professional Panel, and a Self-Defense class on Monday.
- Added four academic mentors for a total of six. Increased the student-athletes assigned to academic mentors from 8 to 23.
- Evan Bailey (MBB) was awarded the Bishop Robert Smith Award.

- II. “Competitive Success – We will provide the necessary resources for student-athletes, coaches and staff to pursue and win conference and national championships.

Goal Spotlight:

- Baseball (27-11) – currently in 1<sup>st</sup> place in CAA and lead CAA in batting average, runs, doubles, home runs, stolen bases, slugging percentage and ERA.
- Equestrian – finished 2<sup>nd</sup> at IHSA Zone 5 Finals which qualified us for IHSA Nationals on May 5.
- Sailing – ranked 4<sup>th</sup> in coed and 2<sup>nd</sup> in Women’s; competing in national championships in Norfolk, VA, the end of May.

Facility Update:

- Patriot’s Point Facility Master Plan – held kick-off meeting with McMillan, Pazdan & Smith to address needs of current facilities for soccer, baseball, softball, and tennis, as well as sports medicine and sports performance.

- III. “Community Engagement – We will strengthen our impact on the Charleston community by creating lasting memories and developing enduring relationships.

Goal Spotlight:

- Signed five-year contract with Learfield for our multimedia rights with an estimated minimum value of \$1.3M over the life of the agreement.
- Cougar Club cash gifts increased 24% from March 31, 2017 to March 31, 2018 - \$415,578
- May 8<sup>th</sup> – Tailgate at baseball game vs. The Citadel
- May 9<sup>th</sup> – Cougar Trail Tailgate at baseball game vs. USC in Columbia
- May 17<sup>th</sup> – Reception with Coaches for Championship level donors and above at The Alley

Special Events:

- April 23 – Men’s Basketball Awards Banquet
- April 24 – COUG Awards Banquet
- May 11 – Student-Athlete Graduation Brunch

- IV. “Program Integrity – We will emphasize a culture of integrity in NCAA compliance, diversity and inclusion, and adherence to the College’s policies and procedures.

Goal Spotlight:

- Collaboration with the College of Charleston’s Office of Equal Opportunity Programs – Conducted a mandatory education session for coaches and staff with EOP on March 12; sent formal memo to student-athletes, staff and coaches to clarify expectations regarding

sexual harassment and other forms of discrimination; EOP named Laura Lageman a Campus Deputy Title IX Coordinator.

Program Spotlight – Men’s Basketball

Visibility Report for CAA and NCAA Men’s Basketball Tournaments

- TV Broadcast of NCAA game vs. Auburn – 8<sup>th</sup> most-watched program on cable on March 16, 2018; highest rated first round game aired on TruTV
- Social Media

**Earl Grant, Head Men’s Basketball Coach:**

Coach Grant thanked the College and President McConnell for taking a chance on him. He has been fortunate to recruit the right type of kids to succeed at the College athletically and academically. He stressed the importance of support from the Administration and complimented Matt Roberts on being connected with the President and the Board of Trustees.

Coach Grant is excited for the future of Cougar Basketball.

Matt Roberts, Director of Athletics, thanked Trustee Greg Padgett for his support as this will be Greg’s last year on the Board.

**AUDIT AND GOVERNANCE COMMITTEE:**

**Committee members present:** Trustees **Henrietta Golding** (Chair), **Don Belk**, and **Joe Thompson**

**Committee members participating by conference call:** Trustee **John Wood**

**Committee members absent:** Trustees **Greg Padgett** and **Todd Warrick**

**Others present:** **President Glenn McConnell**, **Alicia Caudill** (Executive VP, Student Affairs), **Elizabeth Kassebaum** (Executive Secretary to the Board of Trustees/VP for College Projects), **Gail Long** (Internal Auditor), **Paul Patrick** (Executive VP, Business Affairs)

Trustee Henrietta Golding presented the following committee report:

Gail Long reviewed the following audit reports:

- Student Life Activity Fees
  - There was a finding in the audit report related to the insufficient review of purchasing card transactions. As a result, Dr.Caudill reported that all PCard transactions for the last four years will be reviewed by the appropriate level of management. Chair Golding asked Dr. Caudill to provide the status of this review at the Audit Committee meeting in August.
- Purchasing Cards, 3<sup>rd</sup> and 4<sup>th</sup> Quarter 2017
- Petty Cash

Gail Long reviewed the 2018 Audit Plan.

**BUDGET AND FINANCE COMMITTEE:**

**Committee members present:** Trustees **Frank Gadsden** (chair), **Henrietta Golding**, **Annaliza Moorhead**, **Greg Padgett**, **Renee Romberger**, **Joe Thompson**, and **Ricci Welch**

**Committee members absent:** Trustee **Brian Stern**

**Other Board members present:** Trustees **David Hay**, **Don Belk**, **Randy Lowell**, and **John Wood**

**Others present:** **President Glenn McConnell**, **Michael Adeyanju** (Director, Executive Communications), **Ruth “Rudy” Alisaukas** (Chair, Staff Advisory Committee to the President),

**Mark Berry** (Executive Director, Division of Marketing and Communications), **Divya Bhati** (Associate VP, Institutional Effectiveness and Strategic Planning), **Alicia Caudill** (Executive VP, Student Affairs), **Deanna Caveny-Noecker** (Associate Provost for Faculty Affairs), **Trisha Folds-Bennett** (Dean, Honors College), **Jimmie Foster** (VP, Enrollment Planning), **Debbie Hammond** (Senior Executive Administrator for the President), **Shirley Hinson** (Director of Government Relations), **Timothy Johnson** (Interim Dean, School of Languages, Cultures, and World Affairs), **Sam Jones** (Senior VP, Fiscal Services), **Elizabeth Jurisich** (Faculty Speaker/Professor, Department of Mathematics), **Brian McGee** (Provost/Executive VP, Academic Affairs), **John Morris** (VP, Facilities Planning, Management and Operations), **Angela Mulholland** (General Counsel), **Amy Orr** (Director, Business and Auxiliary Services), **Steve Osborne** (Senior Advisor to the President), **Paul Patrick** (Executive VP, Business Affairs), **Jim Posey** (Associate VP, Institutional Research, Planning, and Information Management), **Matt Roberts** (Director of Athletics), **Mark Staples** (Chief Information Officer), **Chris Tobin** (Executive VP, Institutional Advancement), and **William Veal** (Professor, Teacher Education/Chair, Senate Budget Committee)

In Chair Gadsden's absence at this Board meeting, Trustee Greg Padgett presented the following committee report:

Paul Patrick gave a very brief update on several capital projects that will be covered in the Facilities Committee report. Specifically noted was the progress with the Rita Hollings Science Center, plans for Summer 2018, including work on and in residence halls, and the upcoming renovation of Simons Center for the Arts.

Sam Jones reviewed the budget adjustments reflected through March 31, 2018. **The Budget and Finance Committee moved that the Resolution to approve the budget adjustments for the quarter ended March 31, 2018 be approved as presented. The Chair called for the yeas and nays, and the Resolution was passed by voice vote. Motion passed.**

**COLLEGE OF CHARLESTON  
RESOLUTION OF THE BOARD OF TRUSTEES  
BUDGET ADJUSTMENTS**

---

April 20, 2018

---

**WHEREAS**, College management has reviewed its projections of revenues and expenses for the year 2017-2018 and, based on that review, has recommended certain reallocations and adjustments to the budget previously approved by the Board; and

**WHEREAS**, those recommended reallocations and adjustments were presented to the Board's Budget and Finance Committee and were determined to be reasonable and appropriately supported by College management.

**NOW THEREFORE**, be it



**RESOLVED**, that the Board hereby approves the recommended reallocations and adjustments to the approved budget for year 2017-2018, as presented by College management to the Budget and Finance Committee and as further detailed in the table captioned “College of Charleston 2017-2018 Revenue and Expense Budget Adjustments March 31, 2018” contained in the Board of Trustees briefing materials dated April 20, 2018; and

**RESOLVED**, that all actions of College management to effectuate these reallocations and adjustments prior to the effective date of this Resolution are hereby ratified and affirmed.

\*\*\*\*\*

Paul Patrick noted that the BEA met April 9 and that the latest data was through March 2018. Overall revenue was up by \$90M. There was no adjustment to estimated revenue which means the House and Senate are both dealing with the same total revenue outlook. Paul informed the Committee that the state budget process had made it through both the House and Senate and was now headed back to the House and then to Conference Committee. He reviewed the amounts included for the College in each version:

Recurring Funds – House \$0; Senate \$892,850

Capital Funds – Both the House and Senate budgets include \$3.5M for the Stern Center

Maintenance Funds – House \$0; Senate \$1.1M

Lottery Technology Funds – House \$0; Senate \$608,000

Paul noted that enrollment projections for Fall 2018 look very good both in terms of numbers and quality. Jimmie Foster added that we are seeing the new aid strategy produce results. Likewise, Tricia Folds-Bennett reported that Honors enrollments are very strong. 2016 had total enrollment of 207; 2017 was at 194; 2018 current deposits stand at 242. She noted that in addition to aid, they had worked on the programming side of things to attract more students. Paul reminded the Committee that there was additional costs associated with the new aid strategy and that a portion of the revenue would be needed to fund that increase.

Paul outlined the budget development process for the Budget Workshop which will be held on May 15 from 9:00 a.m. – 1:00 p.m. It will include a high level review of the entire budget organized around the Board of Trustees Committee structure and led primarily by the various Division Heads on campus. In addition to the presentations from each committee/division, there will be a general review of personnel, capital and maintenance budgets, auxiliaries, and institutional merit aid. The workshop will include a discussion regarding tuition and fees and various options to consider and will conclude with a draft presentation of the Administration's general budget proposal. This will inform the budget to be presented to the Budget and Finance Committee on May 24 and the subsequent adoption by the full Board at the June Board Meeting/Retreat.

#### **DEVELOPMENT COMMITTEE:**

**Committee members present:** Trustees **Renee Romberger '81** (chair), **Frank Gadsden '80**, **Henrietta Golding '74**, **Randy Lowell '95**, **Greg Padgett '79**, **Craig Thornton '02**, and **John Wood '83**

**Volunteer Board Liaisons present:** **David Crowley '02** (Executive Director, Cougar Club Board)

**Others present:** **President Glenn McConnell**, **Jerry Baker '74** (Executive Director, Cougar Club), **Cathy Mahon '80** (VP of Development), **Brian McGee** (Provost/Executive VP, Academic Affairs), **Valerie Morris** (Dean, School of the Arts), **Jan Okas** (Administrative Assistant, Development), **Ann Pryor '83** (VP, Alumni Affairs), **Matt Roberts** (Director of Athletics), **Chris**

**Tobin** (Executive VP, Institutional Advancement and Executive Director, College of Charleston Foundation), and **Kenton Youngblood** (Director of Development)

**Special guests:** **Tatiana Beylotte '00** (Deputy Director, Halsey Institute of Contemporary Art), **Liz Bisell '08** (Director of Public Engagement), **Mark Sloan** (Director and Chief Curator for Halsey Institute of Contemporary Art), **Pat Votava** (Halsey Institute of Contemporary Art Board President),

Trustee Renee Romberger presented the following committee report:

Halsey Institute:

Kenton Youngblood introduced Mark Sloan, who provided a video regarding the Halsey Institute. Ms. Youngblood also introduced Pat Votava, President of the Halsey Institute of Contemporary Art Board. Mr. Sloan and Ms. Votava shared that Board members serve as ambassadors, donors and hosts of board socials. To date, the Membership Committee has raised over \$111,000 in memberships and is poised to exceed its FY18 goal. Halsey's Endowment Committee, formed two and a half years ago, has raised \$1.3M.

Volunteer Spotlight:

Jeff Kinard provided a brief background on three highlighted volunteers (bios were distributed):

- Lisa Burbage '81 – Founder of Wellness Beyond Fifty, LLC, a comprehensive health coaching firm that works with individuals, groups and corporations to educate, motivate and help others learn new skills to improve their health.
- Scott Cracraft '83 – Managing Director of Lynch/Cracraft Wealth Management Group at Raymond James & Associates, Inc.
- Dr. Neil Draisin, '65 – He has been a practicing behavioral optometrist for more than 40 years, having founded his practice, Draisin Vision Group, in 1972.

Fundraising Report:

Cathy Mahon reported the College's fundraising results through the third quarter of fiscal year 2018 (July 2017– March 31, 2018). She stated that \$11 million has been raised in new philanthropic commitments toward the fiscal year goal of \$13.5-\$15 million. Ms. Mahon highlighted that 1,845 alumni have contributed approximately \$3.7M so far this year and \$10M of the total raised to date has been directed by donors for restricted purposes.

State of Institutional Advancement:

Chris Tobin provided an overview of the state of Institutional Advancement over the first three quarters of the fiscal year. He reaffirmed Institutional Advancement's strategies in fundraising, alumni affairs, and the stewardship of donors and volunteers. Mr. Tobin provided an update on progress to team goals with a forecast through the fiscal year.

He thanked President McConnell for working on large gifts and, hopefully, he can close them before he retires. Also, Mr. Tobin thanked President McConnell for his time in building these relationships.

**FACILITIES COMMITTEE:**

**Committee members present:** Trustees **John Wood** (chair), **Randy Lowell**, **Annaliza Moorhead**, and **Joe Thompson**

**Committee members absent:** Trustees **Henrietta Golding** and **Brian Stern**

**Other Board members present:** Trustee **David Hay** (Chair of the Board)

**Others present:** **Mike Auerbach** (Dean, School of Sciences & Mathematics), **Mark Berry** (Executive Director, Division of Marketing and Communications), **Alicia Caudill** (Executive VP, Student Affairs), **Lynn Cherry** (Associate Provost, Curriculum and Institutional Resources), **Trisha Folds-Bennett** (Dean, Honors College), **Jimmie Foster** (VP, Enrollment Planning), **Tim Johnson** (Interim Dean, School of Languages, Cultures and World Affairs), **Sam Jones** (Senior VP, Fiscal Services), **Brian McGee** (Provost/Executive VP, Academic Affairs), **John Morris** (VP for Facilities Planning, Management and Operations), **Valerie Morris** (Dean, School of the Arts), **Angela Mulholland** (General Counsel), **Amy Orr** (Director, Business and Auxiliary Services), **Steve Osborne** (Senior Advisor to the President), **Paul Patrick** (Executive VP, Business Affairs), **Matt Roberts** (Director of Athletics), and **Jennifer Stevens** (Administrative Assistant, Business Affairs)

Trustee John Wood presented the following committee report:

Paul Patrick provided an update on the current capital projects:

Current Capital Projects Update:

Paul Patrick provided a brief update regarding current capital projects:

- Rita Hollings Science Center – 18 days away from substantial completion. Most likely, the substantial completion date will be moved up. The move into the building will begin on Monday, April 23. The move will run about three and a half weeks. The building will be ready for Summer I Session classes. The building has already received the Green Globes certification.
- Avery Envelope and Interior Mechanical Renovation – Construction at Avery is underway. Roof and windows will be replaced, envelope repaired, and mechanical systems repaired/replaced.
- 14 Greenway Carriage House Renovation – The Office of Sustainability occupied the building August 2017. The final elements of the project are nearing completion. The carriage house behind the main house will be renovated over the next few months.
- 92 Wentworth Renovation – This project is nearing completion. Student residents are expected to occupy the space beginning August 2018.
- McAlister Dorm – The project includes HVAC repairs, structural repairs, and some interior/exterior painting and cosmetic work. This summer, destructive testing will be conducted to better understand the extent of the structural issues. The roof will be completed late fall.
- City Bistro Interior Renovation – This project will reconfigure the interior of the City Bistro to better accommodate high volumes of traffic and increase storage capacity. Construction will begin this summer. The size of Berry lobby will be reduced slightly in order to accommodate the addition of a new washing area. The washing area is currently shared by City Bistro and Chick-fil-A.
- Lightsey Center – A center for transfer students was created on the second floor between the Registrar's Office and Academic Advising. Space in the basement, vacated by the administrative services that moved to the Lockwood Building, was converted into a hub for Academic Experience student services.
- Sottile Theatre Stage Renovation – A project has been initiated to renovate the stage area of the Sottile Theatre to include replacing the flooring, reconfiguring the back stage and wing areas, and driving mini-piles to stabilize the structure. The Spaulding-Paolozzi Foundation will contribute a \$1.5M grant to the project. The project will go to the State for Phase II approval in the upcoming months. Construction is anticipated to begin in early 2019.
- Craig Hall – Planning renovation on Craig Hall will require a few swing space options. Because Craig Hall houses not only students, but Aramark Catering and the Office of Admissions, all units must be relocated before work on the building can be conducted.

Summer Housing Projects – Paul Patrick asked Amy Orr to give an update about housing facilities. Ms. Orr spoke of the overall summer work including painting refresh, replacing blinds, pressure washing exteriors of buildings, carpet cleaning, and wall repairs. Summer projects include:

- Kelly House – Kelly House will undergo a courtyard renovation, interior paint refresh, exterior door paint refresh, flooring replacement throughout, removal of TV cubes and decks in lounges, interior signage upgrade.
- Craig Hall – Work will include shower replacements where needed, waterproof sealing of exterior walkways, front desk replacement, and laundry room floor finish replacement.
- McConnell Hall – Work will include existing stair tread replacement, exit stair rail painting, laundry room floor finish replacement, removal of TV cubes and desks in lounges, front desk replacement, interior signage upgrade.
- 24 Bull – Work will include carpet replacement with hardwood floors.
- 15 & 17 St. Philip Street – Work will include stucco repairs.
- 105 Wentworth – Interior renovations, window replacement, bathroom modification, stair repair.
- Warren Place – Furniture replacement in common rooms, interior signage upgrade, replacement of laundry water heater and new booster pump, front desk replacement.
- George Street Apartments – Ceiling painting, courtyard painting, laundry room floor finish replacement, mattress replacement, interior signage upgrade.
- Liberty Street Dorm – Replacement of three Aon units, ceiling painting on 5<sup>th</sup> and 6<sup>th</sup> floors, laundry room floor finish replacement, mattress replacement, interior signage upgrade.
- Buist Dorm – Elevator modification project. This summer, interior upgrades will be addressed. Additionally, work at Buist will include roof sealing, chilled water piping renovations, laundry room floor finish replacement, heating hot water converter replacement, and steam condensate duplex pump replacement.

Athletics Projects – Paul Patrick asked Matt Roberts to provide an update on Athletics facilities.

- TD Arena – The RFP has been submitted for the basketball court flooring replacement. Other upgrades will include garage door replacement and ADA directional signage.
- Johnson Center Weight Room – Work on the weight room flooring replacement and juice bar will begin this summer. Additionally, the squash courts conversion renovation will begin in the next few weeks.
- Patriots Point – The process of developing a comprehensive and inclusive Athletics Master Plan will kick off on April 23. The plan will take approximately four months to complete. At the end of the process, there will be a well-vetted footprint of the facilities and exploration of growth opportunities at Patriots Point and beyond.

#### **GOVERNMENTAL AFFAIRS AND EXTERNAL RELATIONS COMMITTEE:**

**Committee members present:** Trustees **Joe Thompson** (Chair), **Don Belk**, and **Cherry Daniel**, and **Tav Swarat**

**Committee members absent:** Trustees **John Busch** and **Brian Stern**

**Others present:** **Shirley Hinson** (Director, Government Relations), **Mark Berry** (Executive VP, Division of Marketing and Communications), **Angela Mulholland** (General Counsel), and **Paul Patrick** (Executive VP, Business Affairs)

Chair Thompson presented the following committee report:

#### **Budget Update:**

Paul Patrick provided information as follows: State budget appropriations approved in the House and Senate for the College: Recurring - \$892,850; Stern Center – locked in House and Senate

versions \$3,500,000; Deferred Maintenance - \$1,100,000 (estimated); Lottery Technology - \$608,000. A Conference Committee will make the final decisions regarding differences in the two versions of the budget.

#### Legislative Update:

Shirley Hinson reported the following: If bills are not passed by the end of the session (Sine Die – May 10, 2018), they die. Members can introduce again next year and will have two years to gain approval to become law.

Bills to watch: H.4078 Military Priority Registration still has time to become law, H.4182 Efficiency Bill will likely be introduced again in 2019. Proviso 108.16 Application of Earnings Limitation for retired employees in State Retirement System and State Law Enforcement System and Proviso calling for \$500 bonus for employees working at least six months for state agency and earning less than \$50,000 annually.

The State will again cover the Health Insurance Increase for employees and PEBA indicates there would be a monthly increase of \$9.36 for the average state employee.

#### Marketing and Communications:

Mark Berry, Executive Director of Marketing and Communications, presented a few highlights of the work produced by MarComm the past few months. Also, he shared a new admissions yield piece, a few highlights from the CAA/NCAA Tournament, and the April Fools' Day video.

### **INFORMATION TECHNOLOGY COMMITTEE:**

**Committee members present:** Trustees **Cherry Daniel**, **Frank Gadsden** (Interim Chair), **Penny Rosner**, and **Craig Thornton**

**Committee members absent:** Trustee **John Busch** (Chair)

**Staff Liaison present:** **Mark Staples** (Senior VP/Chief Information Officer), **Zach Hartje** (Director of Teaching, Learning and Technology), and **Jamey Rudisell** (Chief Information Security Officer)

**Others present:** **Bissell Anderson** (Chief Engineering Officer), **Andrew Bergstrom** (Director of Architecture and Integration), **Divya Bhati** (Associate VP, Institutional Effectiveness and Strategic Planning), **Sylvia Burwell** (Director, Enterprise Applications), **Deanna Caveny-Noecker** (Associate Provost, Faculty Affairs), **Kathryn Drinkuth** (Director of IT Communications), **Philip Paradise** (Director, IT Support Services), and **Portia Prioleau** (Director, Finance and Planning)

In Trustee John Busch's absence at the Committee meeting and full Board meeting, Trustee Frank Gadsden served as Interim Chair at the Committee meeting. In Trustee Frank Gadsden's absence at the full Board meeting, Trustee Penny Rosner served as Interim Chair at the full Board meeting and presented the following committee report:

#### Discussion Items:

- Budgeting, Planning & Project Management – Portia Prioleau
  - PMO
  - Budget – New budget process implemented by Paul Patrick will provide further clarification/transparency.
- Teaching Learning Technologies (TLT) – Zach Hartje
  - Distance education
  - TLTCOON spring break faculty development program
  - Space Utilization Study/Classroom Allocation
- IT Communications – Kathryn Drinkuth

- Established Social Media accounts for IT
- Communication Plan template developed
- Information Security – Jamey Rudisell
  - PCI attestation will be signed at the end of May
  - Data Governance Council
  - General Data Protection Policy will be presented to the Board in August
  - Preferred Name Project

Information Items:

- Infrastructure – Bissell Anderson
  - Wireless Network Upgrade
  - Rita Hollings Science Center
  - Connecting Residence Hall Network to Fiber Campus Network
  - More than 1200 Microsoft Windows classrooms and labs computers will be upgraded from Windows 7 to Windows 10 Upgrade
  - Crypto Currency not currently an issue within Residence Halls
- Architecture & Integration – Andrew Bergstrom
  - Banner 9 (ERP – Student, Finance, HR, Payroll)
  - Multi-Factor Authentication
  - Business Intelligence Infrastructure
  - Office 365 license upgrade
- Enterprise Applications – Sylvia Burwell
  - Career Center
  - Human Resources
  - Registrar’s Office
  - School of Education
  - Graduate School
  - Public Safety
  - Electronic Invoice application being designed
  - Student Life
  - Infrastructure
- Support Service – Philip Paradise
  - Computer replacement
  - Voice of IP Project
  - Help Desk
  - CIO Report
  - Card Access Pilot
  - Panic Button Pilot
  - Security Surveillance Camera
  - Preferred Name Project
  - Board appreciates the updates and wants this committee meeting to continue

**STUDENT AFFAIRS COMMITTEE:**

**Committee members present:** Trustees **Demetria Clemons** (chair), **Annaliza Moorhead**, **Toya Pound**, **Penny Rosner**, and **Ricci Welch**

**Committee members absent:** Trustee **Todd Warrick**

**Other Board members present:** Chair **David Hay**

**Staff Liaison present:** Alicia Caudill (Executive VP for Student Affairs)

**Others present:** Michael Adeyanju (Director of Executive Communications), Rudy Alisauskas (Staff Advisory Committee to the President), Divya Bhati (Associate VP for Institutional Effectiveness and Strategic Planning), Timothy Buttram (President, Graduate Student Association), Jeri Cabot (Dean of Students and Associate VP for Student Affairs), Lynn Cherry (Associate Provost, Curriculum and Institutional Resources), Michael Duncan (Assistant VP for Student Affairs), Trisha Folds-Bennett (Dean, Honors College), Rénard Harris (Chief Diversity Officer), Susan Hartman (Executive Assistant to the Executive VP for Student Affairs), Alexandra Helfgott (President, Student Government Association), Domenico Ruggierio (Associate Director, Bonner Leaders program), Mark Staples (CIO/Senior VP, Information Technology), and Stephanie Visser (Director, Center for Student Engagement)

Trustee Demetria Clemons presented the following committee report:

Presentations:

- Student Spotlight – Senior Student Award Winners
  - Bishop Robert Smith Award Winners – Evan Bailey (Chemistry Major) and Madeline Leibin (International Studies Major)
  - Ted stern cup Winners – Allison Camp (Business Administration Major) and Bria Dantzer (Public Health Major)

Each received his/her award at yesterday's SALA-Student Activism and Leadership Awards Ceremony. Each shared with the Committee highlights of their student experience and their plans following graduation.

- Updates:
  - Jeri Cabot, Dean of Students, provided an update on the Ad hoc Review Committee, including a proposed flowchart of the Student Conduct Process for both the Honor Code and Code of Conduct with a plan for approval and implementation by the fall semester.
  - Alicia Caudill shared a brief overview on the division's budget planning.
  - Alicia Caudill and Rénard Harris shared the focus of the Campus Climate Education Team on collaborative efforts in further educating students on how interactions might offend or harm others, and in streamlining the procedure for reporting and responding to incidents which can negatively impact the campus community.
  - The Collegiate Recovery Program will have five seniors graduate in May.
- Bonner Leader Program's 10<sup>th</sup> Anniversary Celebration on May 10, 2018:

Stephanie Visser introduced Associate Director, Domenico Ruggierio, from the Bonner Leader Program and student representatives Britten Cowan, Lane Kennedy, and Ariel Zambrano.

The Bonner Leader Program is a four-year civic leadership and development program highlighted by regular training and reflection activities. Each Bonner Leader is partnered with a Charleston-area non-profit where he/she serves approximately 300 hours per academic year. Bonner Leaders receive a scholarship, helping them to balance financial commitments with their desire to engage in meaningful work experiences.

Following review, the Student Affairs Committee approved the Resolution Declaring May 10, 2018 as the 10-Year Celebration of 80,000 Hours Served by the Bonner Leader Program. **The Student Affairs Committee moved that the Resolution to mark the 10<sup>th</sup> Anniversary of the Bonner**

**Leader program be approved as presented. The Chair called for the yeas and nays, and the Resolution was passed by voice vote. Motion passed.**

**COLLEGE OF CHARLESTON  
UNIVERSITY OF CHARLESTON, SOUTH CAROLINA  
RESOLUTION OF THE BOARD OF TRUSTEES  
DECLARING MAY 10TH AS THE 10 YEAR CELEBRATION OF  
80,000 HOURS SERVED BY THE BONNER LEADER PROGRAM AT  
THE COLLEGE OF CHARLESTON**

---

**April 20, 2018**

---

**WHEREAS**, The College of Charleston Bonner Leader Program is part of the national Bonner Network that encompasses more than 60 collegiate institutions across 24 states;

**WHEREAS**, The four-year direct service and leadership program empowers a diverse and committed group of students to enact social change and allows them to explore, develop and integrate academics and career interests while partnering with a local community-based organization;

**WHEREAS**, Bonner Leaders not only learn, but live leadership as active citizens and catalysts for change in the global community;

**WHEREAS**, 74 Bonner Leaders have served more than 80,000 hours and have partnered with 36 local organizations in intentional reciprocity based work;

**WHEREAS**, 94% of Bonners graduate in four years and 93% percent are employed full-time or enrolled in graduate school within 6 months of graduation;

**WHEREAS**, 39.4% of Bonners report being first generation, 45.1% report identifying as a person of color, 28.2% report identifying as LGBTQ+; and

**WHEREAS**, 70.4% of Bonner still have jobs outside of their service site during the academic year.

**NOW THEREFORE BE IT - - -**

**RESOLVED**, that May 10th is the 10 year celebration of the Bonner Leader Program at the College of Charleston honoring 80,000 hours of service and 56 graduates as of May 2018;

**RESOLVED**, that the Board of Trustees recognizes the importance of the Bonner Leader Program and its impact on students, the Charleston community, and the campus community; and

**RESOLVED**, that the College of Charleston will continue to invest in high impact diversity and leadership programming that intentionally contributes to minority student support and retention.

\*\*\*\*\*

Student Government Association Update:



Alexandra Helfgott, President of the Student Government Association, provided the Board with an update regarding SGA initiatives for the Spring Semester and introduced the new incoming SGA President, Tripp Keeffe.

Graduate Student Association Update:

Timothy Buttram, President of the Graduate Student Association, provided the Board with an update regarding a number of GSA initiatives and introduced the new incoming GSA President, Zachary Stephens. Zach will take over as President of the Graduate Student Association on May 16.

Trustee Renee Romberger thanked Alexandra and Timothy for their assistance with the Presidential Search Listening Sessions. Trustee Greg Padgett echoed these sentiments.

Chair Hay recognized Alexandra and Timothy and presented them with small giftss of appreciation (CofC folders).

**EXECUTIVE SESSION:**

**The motion was made by Trustee Ricci Welch, and seconded by Trustee Demetria Clemons, to go into Executive Session at 11:56 a.m. for the following purposes: (1) Legal Counsel will consult and provide legal advice on litigation, including actual and potential legal claims (2) Discussion of negotiations incident to proposed contractual arrangements and proposed purchase/lease of property on the peninsula; (3) Employee Records – legal matters and executive contract negotiations – personnel matters; (4) Contract Negotiations; and (5) Discussion of employment – Presidential Search – consistent with S.C. Freedom of Information Act [Section 30-4-70 (a) (1)]. All in favor.**

Trustees John Busch, Frank Gadsden, and Todd Warrick participated by conference call. Chair Hay asked John, Frank, and Todd to acknowledge that they were on a phone line not being recorded and in a private venue and alone while on the call. Trustees Busch, Gadsden, and Warrick responded affirmatively.

Chair Hay asked the following staff members, in addition to the President, to remain and attend the Executive Session: Mark Berry, Alicia Caudill, Betty Craig, Jimmie Foster, Debbie Hammond, Rénard Harris, Elizabeth Kassebaum, Brian McGee, Angela Mulholland, Steve Osborne, Paul Patrick, Matt Roberts, Mark Staples, and Chris Tobin. The following Academic Deans joined Executive Session: Mike Auerbach, Trisha Folds-Bennett, Godfrey Gibbison, Jerry Hale, Tim Johnson, Valerie Morris, Alan Shao, and Fran Welch.

*[Everyone not requested to attend Executive Session left the Boardroom.]*

*[Lunch was available during Executive Session.]*

**The motion was made by Trustee Ricci Welch, and seconded by Trustee Renee Romberger, to come out of Executive Session at 1:31 p.m. All in favor.**

*[Regular session resumed and everyone returned to the Boardroom.]*

Chair Hay noted for the record that no action was taken during Executive Session.

## **NEW BUSINESS:**

### **Housekeeping Items:**

Next, Elizabeth Kassebaum briefed the Board on a number of housekeeping items:

- Board Candidate Elections will be held on Wednesday, May 2, at 12 noon, in Columbia. This is the same day as President McConnell's farewell party at 2:00 p.m. that afternoon. President McConnell will be honored at the June 4-5, 2018 Board Meeting/Retreat.
- Remaining 2018 Board of Trustees Meeting Dates:
  - Monday, June 4, and Tuesday, June 5  
(Begins at 11:-00 a.m. on Monday, June 4, and will adjourn at approx. 3:00 p.m. on Tuesday, June 5)
  - Thursday, August 9, and Friday, August 10
  - Thursday, October 18, and Friday, October 19
- 2019 Board of Trustees Meeting Dates:
  - Thursday, January 24, and Friday, January 25
  - Thursday, April 18, and Friday, April 19
  - Monday, June 3, and Tuesday, June 4
  - Thursday, August 8, and Friday, August 9
  - Thursday, October 17, and Friday, October 18
- Executive Committee Meeting Dates:
  - Tuesday, July 24, 2018, 10:00 – 11:30 a.m.
  - Wednesday, October 3, 2018, 10:00 – 11:00 a.m.
- Budget Workshop Date:
  - Tuesday, May 15, 2018, 9:00 a.m. – 1:00 p.m.
- Budget and Finance Committee Meeting Date:
  - Thursday, May 24, 2018, 10:00 a.m.
- New Board Member Orientation
  - May 24-25, 2018
- Mike Auerbach will give a tour of the Rita Liddy Hollings Center immediately following the Board meeting. If you are interested in the tour, please meet Dean Auerbach at the Sottile clock.
- Then come back to Alumni Hall at 3:00 p.m. for Greg Padgett's portrait unveiling.
- Updated Board event calendars are at Board members' places.

**The motion was made by Trustee Greg Padgett, and seconded by Trustee Henrietta Golding, that the meeting be adjourned at 1:39 p.m. All in favor.**

