(Approved at June 30, 2011 Special Board of Trustees Meeting)

COLLEGE OF CHARLESTON
BOARD OF TRUSTEES
MINUTES
OF
Board of Trustees Meeting
Monday, June 13, 2011

South Carolina State Museum 301 Gervais Street, Columbia, SC

Board members present: Trustees Greg Padgett (chair), Don Belk, Philip Bell, John Busch, Demetria Clemons, Cherry Daniel, Frank Gadsden, Jimmy Hightower, Dwight Johnson, Marie Land, Lee Mikell, Annaliza Moorhead, Toya Pound, Jeff Schilz, and John Wood

Participants by conference call: Trustee Larry Miller

Board members absent: Trustees Dan Ravenel and Joe Thompson

Others Present: President George Benson; Dr. Lynn Cherry, Speaker of the Faculty; Messrs. Mike Haskins, Executive VP for External Relations; George Hynd, Executive VP for Academic Affairs/Provost; Sam Jones, Director of Budgeting and Payroll Services; Brian McGee, Chief of Staff and Senior Policy Advisor; Ron Menchaca, Director of Executive Communications; Steve Osborne, Executive VP for Business Affairs; Tom Trimboli, Senior VP for Legal Affairs; and George Watt, Executive VP for Institutional Advancement; Mses. LaQunya Baker, Chief of Staff, Student Government Association; Priscilla Burbage, VP for Fiscal Services; Sherrye Carradine, Assistant Counsel; Elizabeth Kassebaum, Executive Secretary to the Board of Trustees; JoAnn Throckmorton, Administrative Assistant; and Betty Craig, recording secretary. Mike Robertson of the Office of Media and Communications also attended the meeting.

Chair Padgett called the meeting to order at 1:45 p.m. after noting that the meeting notice has been posted and the press notified as required by the S. C. Freedom of Information Act.

Welcome and Introductions:

In an effort to make the conference call participants aware of other Board and staff members present in the Boardroom, Chair Padgett welcomed each Board and staff member present by name.

Approval of Minutes:

Trustee John Busch made the motion, seconded by Trustee Marie Land, to approve the minutes of the April 15, 2011 Board Meeting. The Chair called for the yeas and nays, and the minutes were unanimously approved by voice vote. All in favor.

Trustee Lee Mikell made the motion, seconded by Trustee Cherry Daniel, to approve the minutes of the May 25, 2011 Executive Committee Meeting. The Chair called for the yeas and nays, and the minutes were unanimously approved by voice vote. All in favor.

Budget and Finance Committee Report:

The Budget and Finance Committee met this morning at 10:00 a.m.

The Budget and Finance Committee moves that the Board of Trustees approve its recommendation to maintain in-state tuition fees at 2010-2011 levels and to increase out-of-state tuition fees by 5%. The offered Resolution did not approve the College budget in recognition of the fact that the budget submitted to the Board for its consideration was predicated on adopting all the increases in tuition fees recommended by College management. The Committee's Resolution read as follows:

COLLEGE OF CHARLESTON RESOLUTION OF THE BOARD OF TRUSTEES

on
TUITION AND FEES
And
BUDGET
FOR
ACADEMIC YEAR 2011-2012

June 13, 2011

As Approved and Recommended by the Budget and Finance Committee

WHEREAS, College management has presented the Board with recommendations regarding adjustments to student tuition and fees for the 2011-2012 Academic Year;

WHEREAS, by Resolution of the Board adopted on June 7, 2010 the President was directed to organize, institute and manage an ongoing program for the systematic review and evaluation of all significant College operations (the "Program for Financial Security, Savings, and Efficiencies" or "Program") to eliminate waste, streamline operations, and promote efficient and effective management at all levels of the College;

WHEREAS, at a meeting of the Budget and Finance Committee held on May 25, 2011 the Committee was informed that the Program will result in cost savings in excess of \$904,000 during the next fiscal year;

WHEREAS, the President is commended for such cost savings and for his commitment to take additional prudent and aggressive cost saving measures designed to achieve economy and efficiencies in operations while not adversely affecting either the quality of the College's academic programs nor the students' educational experience;

NOW THEREFORE, BE IT ---

RESOLVED, that for the 2011-2012 Academic Year College management is hereby authorized and directed to set undergraduate and graduate tuition for each semester in the following amounts:

- \$4,808, for in-state undergraduate students;
- \$5,290, for in-state graduate students;
- $\frac{$12,165}{}$, for out-of-state undergraduate students; and
- \$\overline{13,382}\$, for out-of-state graduate students;

RESOLVED, that the College provide timely notice to students and student applicants of the tuition and fees for the 2011-2012 Academic Year; and

RESOLVED, that the Board hereby instructs its Budget and Finance Committee to evaluate the commissioning of an independent, third party review of the operations of the College of Charleston; the scope of the review to be determined by Budget and Finance Committee and may include a study of efficiencies, cost saving potential, and structure of the College. The Budget and Finance Committee shall complete its evaluation and report to the full Board.

Following discussion, Trustee Marie Land offered an amendment in the nature of a substitute, seconded by Trustee Dwight Johnson, to increase in-state tuition 3.9%, increase out-of-state tuition 5%, and to approve the budget as submitted by College management. The amendment read as follows:

I MOVE THAT THE PENDING RESOLUTION ENTITLED *TUITION AND FEES* AND BUDGET FOR ACADEMIC YEAR 2011-2012 BE AMENDED BY STRIKING OUT THE ENTIRE TEXT AND BY SUBSTITUTING IN LIEU THEREOF THE FOLLOWING:

WHEREAS, College management has presented the Board with recommendations regarding adjustments to student tuition and fees for the 2011-2012 Academic Year;

WHEREAS, by Resolution of the Board adopted on June 7, 2010 the President was directed to organize, institute and manage an ongoing program for the systematic review and evaluation of all significant College operations (the "Program for Financial Security, Savings, and Efficiencies" or "Program") to eliminate waste, streamline operations, and promote efficient and effective management at all levels of the College;

WHEREAS, at a meeting of the Budget and Finance Committee held on May 25, 2011 the Committee was informed that the Program will result in cost savings in excess of \$904,000 during the next fiscal year;

WHEREAS, the President is commended for such cost savings and for his commitment to take additional prudent and aggressive cost saving measures designed to achieve economy and efficiencies in operations while not adversely affecting either the quality of the College's academic programs nor the students' educational experience;

WHEREAS, College management is of the opinion that its tuition and fee recommendations for the 2011-2012 Academic Year are reasonable and fully consistent with the need to further the initial elements of the Strategic Plan and to meet the operational and deferred capital needs of the College, while taking into account the continuing reduction in State support for the College, the state of the economy and its effect on South Carolina families, and the College's tuition level relative to other public institutions of higher education in the State;

WHEREAS, in consideration of the foregoing, the Board has determined that the tuition and fee adjustments for the 2011-2012 Academic Year contained in this Resolution, and the concomitant annual budget for such year submitted to the Board by College management, are both reasonable and necessary.

NOW THEREFORE, BE IT ---

RESOLVED, that for the 2011-2012 Academic Year College management is hereby authorized and directed to set undergraduate and graduate tuition for each semester in the following amounts:

- \$4,996, for in-state undergraduate students;
- \$5,496, for in-state graduate students;
- \$12,165, for out-of-state undergraduate students; and
- \$13,382, for out-of-state graduate students;

RESOLVED, that for the 2011-2012 Academic Year, College management is hereby authorized to assess student fees in the amounts presented to the Board in the Board Briefing Book dated June 13, 2011 and to implement the proposed budget contained therein for such Academic Year;

RESOLVED, that the College provide timely notice to students and student applicants of the tuition and fees for the 2011-2012 Academic Year; and

RESOLVED, that the Board hereby instructs its Budget and Finance Committee to evaluate the commissioning of an independent, third party review of the operations of the College of Charleston; the scope of the review to be determined by Budget and Finance Committee and may include a study of efficiencies, cost saving potential, and structure of the College. The Budget and Finance Committee shall complete its evaluation and report to the full Board.

Chair Padgett called for a vote on the amendment by show of hands. The vote was 7 in favor and 9 opposed. The motion was defeated.

There being no further discussion or amendments, Chair Padgett called for a vote by show of hands for the Budget and Finance Committee's recommendation. There were 10 votes in favor and 6 votes in opposition to the Committee's Resolution. The Resolution was adopted.

Chair Padgett announced that adjustments must be made to the 2011-2012 proposed budget to reflect the 0% increase in in-state tuition. Therefore, a special meeting of the Board of Trustees will be scheduled on Thursday, June 30, at 10:00 a.m. in Charleston to continue deliberations and consider a revised proposed 2011-2012 budget.

Old Business:

• At the April 15, 2011 Board of Trustees meeting, the Board voted to prepare a Resolution honoring Andrew Goudelock for his successful athletic record at the College of Charleston. Trustee Dwight Johnson, Chair of the Athletics Committee, read a Resolution that will be framed and presented to Andrew.

A Resolution Honoring Andrew Goudelock

Whereas, Andrew Goudelock, a native of Stone Mountain, Georgia, was a guard for the College of Charleston Men's Basketball Team from 2007 to 2011;

Whereas, during his freshman season Andrew Goudelock was named to the Southern Conference All-Freshman Team, and as a sophomore and junior was named to the All-Southern Conference First Team;

Whereas, Andrew Goudelock scored 24 points in the team's historic overtime victory over the then-defending national champion University of North Carolina Tar Heels, on January 4, 2010, at Carolina First Arena;

Whereas, during the 2010-2011 season, Andrew Goudelock helped lead the College of Charleston Men's Basketball Team to a Southern Conference Regular Season Championship for the first time in more than a decade and to the quarterfinals of the National Invitation Tournament;

Whereas, during the 2010-2011 season, Andrew Goudelock ranked 4th in scoring in NCAA Division I Men's Basketball, averaging 23.7 points per game;

Whereas, Andrew Goudelock was named an All-American honorable mention by The Associated Press and was named the 2011 Southern Conference Men's Basketball Player of the Year;

Whereas, Andrew Goudelock was named the 2011 Southern Conference Male Athlete of the Year, making him the first College of Charleston student-athlete in history to receive this prestigious award;

Whereas, Andrew Goudelock finished his basketball career as the College of Charleston's all-time leading scorer with 2,571 points, ranking him third all-time in the Southern Conference and 39th all-time in NCAA Division I Men's Basketball;

Whereas, Andrew Goudelock won the State Farm College Three-Point Contest during the 2011 NCAA Final Four in Houston, Texas;

Whereas, Andrew Goudelock was the leading scorer for the West Team in the Reese's NABC All-Star Game and was the leading scorer for either team in two games at the Portsmouth Invitational Tournament;

Whereas, Andrew Goudelock's prospects for an NBA career have been significantly enhanced by his performances in the post season.

Now Therefore, Be It –

Resolved, that the Board of Trustees hereby congratulates Andrew Goudelock on a basketball career at the College of Charleston that established him as one of the most exciting players and the most prolific scorer in College of Charleston history; and

Resolved, that the Board of Trustees hereby recognizes Andrew Goudelock for helping bring positive national attention to the Men's Basketball Team, the Athletics Department, and the College of Charleston.

Gregory D. Padgett, Chair of the Board of Trustees William Dwight Johnson, Chair of the Athletics Committee

The Resolution was adopted by acclamation.

Trustee John Busch made the motion, seconded by Trustee Frank Gadsden, to adjourn the Board Meeting at 2:45 p.m. All in favor. The meeting was adjourned until 10:00 a.m. on June 30, 2011.