COLLEGE OF CHARLESTON BOARD OF TRUSTEES

Randolph Hall Board Room¹ College of Charleston Charleston, South Carolina

April 15, 2011 8:30 a.m.

Presiding: Gregory D. Padgett, Chair

Members Present: Mr. Donald H. Belk, Mr. John H. Busch, Mrs. Demetria Noisette Clemons, Dr. L. Cherry Daniel, Mr. Frank M. Gadsden, Mr. James F. Hightower, Mrs. Marie M. Land, Mr. G. Lee Mikell, Mr. Lawrence R. Miller, Dr. Toya D. Pound, Mr. Daniel Ravenel, Mr. Jeffrey M. Schilz, Mr. Joseph F. Thompson, Jr., and Mr. John B. Wood, Jr.

Participation by Conference Call: Mr. William D. Johnson Absent: Mr. J. Philip Bell and Mrs. Annaliza O. Moorhead

Trustee Emeritus: Mr. David Watson

Others Present: President George Benson; Drs. Beverly Diamond, Senior Vice Provost for Academic Affairs; Bob Cape, Senior Vice President/Chief Information Officer; George Hynd, Provost and Executive VP for Academic Affairs; Amy McCandless, Dean of The Graduate School; and Brian McGee, Chief of Staff and Senior Policy Advisor; Messrs. Gus Gustafson, Chairman, Foundation Board of Directors; Mike Haskins, Executive VP for External Relations; Joe Hull, Director of Athletics; Sam Jones, Director of Budgeting and Payroll Services; Bobby Marlowe, Legislative Affairs Liaison; Ron Menchaca, Director of Executive Communication; Steve Osborne, Executive VP for Business Affairs; Jonathan Ray, Director of Institutional Events and Chef Concierge; Chris Tobin, Vice President for Development; Tom Trimboli, Senior Vice President for Legal Affairs; George Watt, Executive VP for Institutional Advancement; and Victor Wilson, Executive VP for Student Affairs; Mses.; Beth Burke, President, Alumni Association; Priscilla Burbage, Vice President, Fiscal Services; Sherrye Carradine, Assistant Counsel; Margaret Frierson, President-Elect, Alumni Association; Shirley Hinson, Director of Governmental Relations; Karen Jones (representing Jack Huguley, Director of Alumni Relations); Elizabeth Kassebaum, Executive Secretary to the Board of Trustees; Gail Long, Internal Auditor; and Monica Scott, VP for Facilities Planning. Also attending were Isaiah Nelson, President, Student Government Association; Ross Kressel, President-Elect, Student Government Association; Dr. Darryl Phillips, Speaker of the Faculty; Mr. Mike Robertson of the Media Communications Office, and Diane Knich, Post and Courier Reporter.

¹In accordance with requirements of the *S. C. Freedom of Information Act*, news media was notified of the time, location, and agenda for this meeting.

The regular meeting of the College of Charleston Board of Trustees was called to order at 8:40 a.m. by Chair Padgett noting that the meeting notice has been posted and the press notified as required by the Freedom of Information Act.

WELCOME AND INTRODUCTIONS:

Chair Padgett welcomed everyone and briefly introduced new employees. Detailed bios can be found behind Tab II of the Board Book.

First, he welcomed two new Board members: Dr. Toya Pound, Governor's Designee, replacing Dr. Sam Stafford; and Mr. Jeff Schilz, Governor's Appointee, replacing Mr. David Hay.

Chair Padgett announced plans to recognize Dr. Sam Stafford and Mr. David Hay for their service to the Board. An appropriate meeting date will be determined to present Dr. Stafford and Mr. Hay with a special token of appreciation. Chair Padgett informed the Board that Dr. Stafford was presented with the Eddie Ganaway Outstanding Alumni Award during the Excel Awards Ceremony last evening.

Next, he welcomed Margaret Frierson, the new Alumni Association President effective at the Annual Alumni Association Meeting tomorrow night.

Next, Dr. Penny Brunner, Director of Assessment.

Next, Ms. Carin Jorgensen, Director of Stewardship and Donor Relations.

Next, Dr. Lynn Cherry, new Speaker of the Faculty. Dr. Cherry has been Associate Chair of the Department of Communication since 2008 and Faculty Marshal for Commencement since 2002.

In addition, Chair Padgett introduced Ross Kressel, new Student Body President.

Chair Padgett expressed the Board's gratitude to Darryl Phillips, retiring Faculty Speaker, and Isaiah Nelson, Student Body President, whose terms will expire at May Graduation. As a small token of appreciation, Darryl and Isaiah were presented with a print of Randolph Hall.

And finally, Chair Padgett asked Trustee Marie Land to speak briefly about the Board Mentor Program. Marie presented an overview of the Mentor Program, thanked all mentees for their participation this year, and introduced the Board mentors and their mentees.

Don Belk and one his mentees, Antonio (T.J.) Felder (Levi Vonk could not join us today).

Philip Bell's mentee, Christian Bailey, could not join us today.

Cherry Daniel and her mentee, Mary Ellen Graves.

Jimmy Hightower and his mentee, Sean Bear.

Marie Land's mentee, Anita Samuel, could not join us today.

Lee Mikell's mentee, Amber Whitehead, could not join us today.

Annaliza Moorhead's mentee, Mallen Urso.

Damien Swinton, Sam Stafford's mentee, has also joined us today.

Trustee Land noted that the mentees are great students and encouraged those Board members who haven't participated in the Mentor Program to please do so.

APPROVAL OF MINUTES:

It was moved by Trustee Miller, and seconded by Trustee Land, that the minutes of the January 21, 2011 Board Meeting be approved. The Chair called for the yeas and nays, and the Minutes were unanimously approved by voice vote.

It was moved by Trustee Gadsden, and seconded by Trustee Wood, that the minutes of the February 8, 2011 Special Board Meeting be approved. The Chair called for the yeas and nays, and the Minutes were unanimously approved by voice vote.

EXECUTIVE COMMITTEE:

<u>Committee members present</u>: Trustees Greg Padgett (chair), Demetria Clemons, Cherry Daniel, and Dan Ravenel. <u>Other Board members present</u>: Trustees Don Belk, Marie Land, and Jeff Schilz. <u>Participation by conference call</u>: Trustees Philip Bell, John Busch, Frank Gadsden, Dwight Johnson, Lee Mikell, and Annaliza Moorhead. <u>Others present</u>: President Benson, Mike Haskins, George Hynd, Brian McGee, Steve Osborne, Tom Trimboli, George Watt, Victor Wilson, Elizabeth Kassebaum, and Betty Craig.

Chair Padgett presented the following committee report:

The Executive Committee met on Thursday, March 24, 2011 at 10:30 a.m. in the Randolph Hall Boardroom.

Chair Padgett reported that Congressman Jim Clyburn delivered the remarks at the Emerging Leaders/College Access Fundraiser Lunch on March 24. Congressman Clyburn is a very impressive speaker.

Also, Chair Padgett informed the Board that Jeffrey Immelt, Chairman of the Board and CEO of General Electric, was the speaker at The Friends of the Library Winthrop Roundtable Dinner on Thursday, March 24, 2011, at Rivers Green.

Elizabeth Kassebaum thanked the Board for the opportunity to participate in the AGB Conference for Board Professionals on April 1-2, 2011 in Los Angeles – "Managing Differences in the Board: Demographics, Learning Styles, and Expectations." The panel was very popular and exposed the College in a positive way. Engaged boards are what makes success – balance between management and engaging. Strategic Planning is the key to a successful institution.

Chair Padgett reviewed with the committee a Resolution to change the name of the Government Relations Committee to Governmental Affairs and External Relations Committee. This requires a Board Bylaws change. The Executive Committee approved the Resolution at its meeting on February 25. The Executive Committee moves that the Resolution to amend the Board Bylaws to provide for the establishment of the Governmental Affairs and External

Relations Committee of the Board of Trustees be approved as presented below. Chair Padgett called for the yeas and nays, and the Resolution was unanimously approved by voice vote.

COLLEGE OF CHARLESTON

RESOLUTION TO AMEND THE BYLAWS

TO PROVIDE FOR THE ESTABLISHMENT OF THE COMMITTEE ON GOVERNMENTAL AFFAIRS AND EXTERNAL RELATIONS OF THE BOARD OF TRUSTEES

As approved and recommended by the Executive Committee on February 25, 2011

WHEREAS, the By Laws of the Board provides for the establishment of standing committees of the Board, one of which is the Governmental Affairs Committee;

WHEREAS, the Board has determined that it would be organized more effectively and efficiently if this Committee would also be charged with the responsibility to examine, evaluate and monitor the College's external relations with both Government and non-Government individuals and entities;

WHEREAS, the Board has also determined that it is both appropriate and desirable to change the name of the Committee to more accurately reflect this added responsibility;

NOW THEREFORE, BE IT ---

RESOLVED, that Section G. of the By Laws is amended by striking "Governmental Affairs" and by inserting in lieu thereof the following: "Governmental Affairs and External Relations";

RESOLVED, that the amendment to the By Laws approved through the adoption of this Resolution shall become effective immediately (the "Amendment"); and

RESOLVED, that the Executive Secretary to the Board shall revise the By Laws to conform with the Amendment and shall cause revised copies of the By Laws, as amended, to be posted on the College's official web site and to be otherwise disseminated, as appropriate.

ACADEMIC AFFAIRS COMMITTEE:

Committee members present: Trustees Cherry Daniel (Chair), Frank Gadsden, Marie Land, Toya Pound, and Jeff Schilz. Other Board members present: Greg Padgett, Don Belk, John Busch, Larry Miller, Dan Ravenel and Joe Thompson. Others present: Bill Barfield (Professor, Health and Human Performance), Penny Bruner (Director of Assessment), Don Burkard (Associate VP for Enrollment Management), Lynn Cherry (Speaker-Elect of the Faculty), Deanna Caveny (Associate Provost for Faculty Affairs), Beverly Diamond, Julie Eichelberger (Chair, Faculty Academic Planning Committee), Mike Flynn (chair, Department of Health and Human performance), Lynne Ford (Associate VP for Curriculum and Academic Administration and interim Associate VP for Academic Experience), George Hynd, Elizabeth Kassebaum, Jenifer Kopfman (Assistant Professor of Communication), Gretchen McLane (Assistant Professor of Theatre), Deb Miller (Professor, Health and Human Performance), Valerie Morris (Dean, School of the Arts), Susan Oaks (Admissions), Darryl Phillips, Tom Ross (Chair, Department of Psychology), Andrew Sobiesuo (Associate Provost for International Education), and Fran Welch (Dean, School of Education, Health and Human Performance).

Trustee Daniel presented the following committee report:

Provost's Report:

- (1) George Hynd welcomed everyone and introduced members of his leadership team.
- (2) Dr. Hynd reported on recent external grant funding which is up from \$6.5 million at this time last year to \$9 million.
- (3) He reported on tenure/promotion reviews.
- (4) He reported that for 2011-2012, 26 of 32 sabbatical proposals were approved, including 17 full-year sabbaticals at two-thirds pay. These full-year sabbaticals provide greater professional development opportunities for the faculty than semester sabbaticals and actually save the College money.
- (5) He provided a list of retirees and invited Board members to attend the Faculty Reception to honor retirees and recognize the recipients of distinguished faculty awards on April 26, 4:00 p.m., at the Stern Student Center.
- (6) He introduced Penny Bruner, new Director of Assessment; and Lynn Cherry, Speaker-Elect of the Faculty.
- (7) He turned the floor over to Lynne Ford, Associate Provost, who reported on the REACH Program.

Approval of Degrees:

The Committee reviewed the Resolution to approve the awarding of degrees for May Commencement. The Academic Affairs Committee moves that the Resolution to approve the awarding of degrees for May Commencement be approved as presented below. The Chair called for the yeas and nays, and the Resolution was unanimously approved by voice vote.

COLLEGE OF CHARLESTON RESOLUTION OF THE BOARD OF TRUSTEES AWARDING OF DEGREES

April 15, 2011

WHEREAS, pursuant to S.C. Code Ann. §59-130-30 the Board of Trustees of the College is constituted as a body corporate and politic and is empowered, among other things, to "confer degrees upon students and other persons as the board considers qualified;"

WHEREAS, the President has made available to the Board a preliminary list of candidates for the award of baccalaureate and graduate degrees from the several Schools of the College;

WHEREAS, each such candidate has been certified by the appropriate Dean, the Registrar, and the Provost, as Chief Academic Officer of the College, as meeting the requirements and prerequisites for the award of the appropriate degree upon the candidate's successful conclusion of the Spring 2011 Semester;

WHEREAS, the Board has accepted such representations and certifications as being true and accurate in all material respects and has determined that all such degree candidates are so qualified for the award of their respective degrees upon the successful conclusion of the Spring 2011 Semester; and

WHEREAS, all of the relevant degree-awarding programs of the College related to degrees to be awarded under this Resolution have been duly approved by the South Carolina Commission on Higher Education.

NOW THEREFORE, BE IT

RESOLVED, that the Board hereby authorizes the President to confer on each and all of the aforementioned described degree candidates who have successfully completed the Spring 2011 semester, the names of each of which shall be published in the Official Program for the May 2011 Graduation Ceremony, those degrees for which they have been found qualified, together with all the rights, honors, privileges and responsibilities appertaining thereto;

RESOLVED, that the President and the Provost, or either of them, may make such adjustments to the preliminary list of candidates for the award of baccalaureate and graduate degrees from the several Schools of the College, as may be necessary and appropriate to account for the actual academic performance of degree seeking candidates during the Spring 2011 semester; and

RESOLVED, that the President and Provost, and such employees as may be designated by both or either of them, are hereby authorized and directed to take any and all action as may be necessary and appropriate to implement this Resolution and effectuate its purposes.

Sabbaticals:

Provost Hynd provided background information on the Resolution to continue two-thirds pay for full-year sabbaticals. The Academic Affairs Committee moves that the Resolution to approve the Proposal for continuation of two-thirds pay for full-year sabbaticals be approved as presented below. The Chair called for the yeas and nays, and the Resolution was unanimously approved by voice vote.

COLLEGE OF CHARLESTON RESOLUTION OF THE BOARD OF TRUSTEES

SABBATICAL LEAVE PAY

April 15, 2011

WHEREAS, by Resolution dated August 21, 2009, the Board authorized a pilot program whereby the College could pay qualified faculty 66.7% of a 9 month salary for two consecutive semesters of sabbatical leave:

WHEREAS, prior to the pilot program College policy and procedures provided, without exception, that faculty on sabbatical could receive one semester at full pay, or two consecutive semesters at half pay and College management argued that this pay arrangement resulted in a financial disincentive to apply for two consecutive semesters of sabbatical leave, even though it is exceptionally difficult to complete a meaningful program of research, writing or development within the narrow span of one semester (a four and one-half month period);

WHEREAS, College management also informed the Board in 2009 that by increasing the compensation for two full consecutive semesters of sabbatical leave (a period of 9 months), and by making adequate provision for the temporary replacement of faculty on sabbatical, the College would not incur additional costs nor adversely affect any of its academic programs or activities;

WHEREAS, College management has now presented the Board with the results of the pilot program and has demonstrated that the pilot was cost effective, furthered the legitimate interest of the College by encouraging meaningful research, writing and other development efforts by its faculty, and has not resulted in an over reliance on adjunct faculty; and

WHEREAS, College management has recommended that the pilot program be made permanent.

NOW THEREFORE, BE IT --

RESOLVED, that the President and the Provost, or each of them, is hereby permanently authorized to provide the payment of 66.7% of a 9 month salary to a qualified faculty member who is approved for two consecutive semesters of sabbatical leave;

RESOLVED, that the President and the Provost shall take such measures as may be appropriate to prevent the potential misuse of the sabbatical program, as revised by this Resolution, and to ensure that such revised program does not result in increased costs to the College relative to past pay practices or the use of a disproportionate number of adjunct faculty;

RESOLVED, to achieve the purposes of this Resolution College management may limit the number of qualified faculty to be granted payment of 66.7% of a 9 month salary for two consecutive semesters of sabbatical leave and, further, shall require that all faculty members who take sabbatical leave sign a legally enforceable agreement, as approved by the Senior Vice President for Legal Affairs, to return to the College for a regular assignment of duties for at least one academic year after returning from such leave;

RESOLVED, that the President shall have the final authority to approve all faculty who are applying for sabbatical leave at the rate of 66.7% of a 9 month salary and that the President shall have final authority to approve such operating procedures as may be developed by the Provost to implement this Resolution; and

RESOLVED, that the Provost shall submit periodic reports to the Board on the effect that the sabbatical program, as revised by this Resolution, is having on the administration of academic programs and activities.

Dual Employment Process:

Trustee Daniel introduced the Resolution and expressed her support, noting that this program will provide an opportunity for students to earn college credit, will help the College recruit top-notch students, and will provide a valuable service to the school districts. The Academic Affairs Committee moves that the Resolution to approve the Dual Employment Proposal be approved as presented below. The Chair called for the yeas and nays, and the Resolution was unanimously approved by voice vote.

COLLEGE OF CHARLESTON RESOLUTION OF THE BOARD OF TRUSTEES

DUAL ENROLLMENT OPPORTUNITIES FOR HIGH SCHOOL STUDENTS

April 15, 2011

WHEREAS, the College is uniquely positioned to develop accelerated learning opportunities for advanced high school students in the South Carolina Lowcountry through a dual enrollment program that would allow such high school students to earn college credit while simultaneously meeting high school graduation requirements;

WHEREAS, dual enrollment programs are in existence at many universities and, among other advantages, serve to increase student access, expand the course offerings available to advanced high school students, and accelerate a student's completion of college;

WHEREAS, College management has advised the Board that developing a dual enrollment program at the College would also increase the presence of the College throughout the local community and serve as an important form of outreach;

WHEREAS, College management has recommended that, in the event such a program is approved by the Board, such college level courses would be existing courses of the College otherwise available to undergraduates and would be taught in the high school by qualified College faculty or, as seats become available, in courses offered on the campus of the College; and

WHEREAS, College management has recommended that the Board approve a three-year pilot program to design, implement and evaluate such an enrollment program and that courses offered through the program be made available at a reduced tuition rate to ease the financial burden on students and their families.

NOW THEREFORE BE IT - - -

RESOLVED, that the President and the Provost, or either of them, are hereby authorized to commence a dual enrollment pilot program in accordance with this Resolution, provided that the South Carolina Commission on Higher Education and the Southern Association of Colleges and Schools ("SACS") are provided such notifications as may be required under controlling law, rule or regulation;

RESOLVED, that the design of the program contain clearly defined criteria and operating procedures dealing with student eligibility, the application process, faculty eligibility, and tuition and that such criteria and procedures be posted on the College's web site and otherwise made available to the public;

RESOLVED, that dual enrollment students will pay \$450 per course and students will be responsible for purchasing the necessary books and supplies for each course;

RESOLVED, that the Provost shall report to the Board annually on the development and implementation of the program, and shall provide a full report to the Board no later than April 30, 2014; and

RESOLVED, that unless earlier extended by the Board, the pilot program established by this Resolution shall be deemed terminated as of June 30, 2014.

Curricular Resolutions:

These four proposals were deferred from the last Board meeting. Provost Hynd provided highlights for each proposed program, noting both the opportunities for graduates and the demand among students and applicants. Trustee Daniel asked for the unanimous consent of the Board to consider these four resolutions as part of a single motion. All in favor. The Academic Affairs Committee moves that the four Resolutions to create new degree programs – BS in Exercise Science, BA and BS in Public Health, BA in Psychology, and BA in Dance – at the College of Charleston be approved as presented below. The Chair called for the yeas and nays, and the Resolutions were unanimously approved by voice vote.

COLLEGE OF CHARLESTON RESOLUTION OF THE BOARD OF TRUSTEES PROPOSAL FOR A BACHELOR OF SCIENCE DEGREE PROGRAM IN EXERCISE SCIENCE

April 15, 2011

WHEREAS, upon the recommendation of the President, the Provost, the Dean of the School of Education, Health and Human Performance, and the Faculty Senate, the Board has been requested to approve a Bachelor of Science degree program in Exercise Science (the "Program");

WHEREAS, the Board has been advised that the new the Program is designed to prepare graduates with a knowledge base related to human movement, exercise, and physical activity and that students awarded degrees in this Program will be prepared for a career in exercise science or for entry into graduate programs in exercise science, allied health, medicine, or dentistry;

WHEREAS, the College plans to commence the Program in the Fall 2012 semester and the Program will be sited in the School of Education, Health and Human Performance; and

WHEREAS, the Board has also been advised that there is sufficient student demand for such a Program, and that adequate resources are available, or are likely to become available, to finance the operations and management of the new Program effectively and efficiently.

NOW THEREFORE BE IT - - -

RESOLVED, that the President and the Provost, or either of them, are hereby authorized to submit the new Program to the South Carolina Commission on Higher Education pursuant to S.C. Code Ann. § 59-103-35 and to the Southern Association of Colleges and Schools ("SACS") for such approvals and notification as may be required under controlling law or regulation; and

RESOLVED, that the College may take such further actions as may be necessary or appropriate to secure approval of the Program from such Commission and the SACS and to implement the

new Program, as described herein and presented to the Board through its Committee on Academic Affairs by the Provost.

COLLEGE OF CHARLESTON RESOLUTION OF THE BOARD OF TRUSTEES PROPOSAL FOR A BACHELOR OF ARTS DEGREE PROGRAM AND A BACHELOR OF SCIENCE DEGREE PROGRAM IN PUBLIC HEALTH

April 15, 2011

WHEREAS, upon the recommendation of the President, the Provost, the Dean of the School of Humanities and Social Sciences, the Dean of the School of Education, Health and Human Performance, and the Faculty Senate, the Board has been requested to approve both a Bachelor of Arts degree program in Public Health (the "B.A. Program") and a Bachelor of Science degree program in Public Health (the "B.S. Program");

WHEREAS, the Board has been advised that the B.A. Program and B.S. Program are supported by academic departments in the School of Humanities and Social Sciences and the School of Education, Health and Human Performance and that the new Programs merge the resources and faculty from multiple departments to prepare students for a variety of careers in the public health field including forprofit and non-profit agencies, a variety of health care environments at the local, state, and national level, as well as, worksite health promotion programs;

WHEREAS, the Bachelor of Arts in Public Health will focus on policy and communication while the Bachelor of Science in Public Health will focus on behavior;

WHEREAS, the College plans to commence the Programs in the Fall 2012 semester and the Program will be jointly sited in the School of Humanities and Social Sciences and the School of Education, Health and Human Performance; and

WHEREAS, the Board has also been advised that there is sufficient student demand for such Programs, and that adequate resources are available, or are likely to become available, to finance the operations and management of the new Programs effectively and efficiently.

NOW THEREFORE BE IT - - -

RESOLVED, that the President and the Provost, or either of them, are hereby authorized to submit the new Program to the South Carolina Commission on Higher Education pursuant to S.C. Code Ann. § 59-

103-35 and to the Southern Association of Colleges and Schools ("SACS") for such approvals and notification as may be required under controlling law or regulation; and

RESOLVED, that the College may take such further actions as may be necessary or appropriate to secure approval of the Program from such Commission and the SACS and to implement the new Program, as described herein and presented to the Board through its Committee on Academic Affairs by the Provost.

COLLEGE OF CHARLESTON RESOLUTION OF THE BOARD OF TRUSTEES PROPOSAL FOR A BACHELOR OF ARTS DEGREE PROGRAM IN PSYCHOLOGY

April 15, 2011

WHEREAS, upon the recommendation of the President, the Provost, the Dean of the School of Humanities and Social Sciences, and the Faculty Senate, the Board has been requested to approve a Bachelor of Arts degree program in Psychology (the "Program");

WHEREAS, the Board has been advised that the new Program will join a substantially enhanced Bachelor of Science degree in Psychology in order to better serve students interested in psychology, but who do not intend to pursue graduate training in the discipline;

WHEREAS, the new Bachelor of Arts Program will provide a grounding in the fundamental domain area of psychology, but will be less focused on training in empirical methods so that students pursuing the new Program will have more flexibility to choose courses based on their interests and vocational goals;

WHEREAS, the College plans to commence the Program in the Fall 2012 semester and the Program will be sited in the School of Humanities and Social Sciences; and

WHEREAS, the Board has also been advised that there is sufficient student demand for such a Program, and that adequate resources are available, or are likely to become available, to finance the operations and management of the new Program effectively and efficiently.

NOW THEREFORE BE IT - - -

RESOLVED, that the President and the Provost, or either of them, are hereby authorized to submit the new Program to the South Carolina Commission on Higher Education pursuant to S.C. Code Ann. § 59-103-35 and to the Southern Association of Colleges and Schools ("SACS") for such approvals and notification as may be required under controlling law or regulation; and

RESOLVED, that the College may take such further actions as may be necessary or appropriate to secure approval of the Program from such Commission and the SACS and to implement the new Program, as described herein and presented to the Board through its Committee on Academic Affairs by the Provost.

COLLEGE OF CHARLESTON RESOLUTION OF THE BOARD OF TRUSTEES PROPOSAL FOR A BACHELOR OF ARTS DEGREE PROGRAM IN DANCE

April 15, 2011	

WHEREAS, upon the recommendation of the President, the Provost, the Dean of the School of the Arts, and the Faculty Senate, the Board has been requested to approve a Bachelor of Arts degree program in Dance with concentrations in General Dance Studies or Performance (collectively the "Program");

WHEREAS, the Board has been advised that the new Program is designed to offer students comprehensive training in the technical and theoretical aspects of dance and that students awarded a degree through this Program will be prepared for a career in teaching, performance, graduate study, or other opportunities in the diverse field of dance or related arts;

WHEREAS, the College plans to commence the Program in the Fall 2012 semester and the Program will be sited in the School of the Arts; and

WHEREAS, the Board has also been advised that there is sufficient student demand for such a Program, and that adequate resources are available, or are likely to become available, to finance the operations and management of the new Program effectively and efficiently.

NOW THEREFORE BE IT - - -

RESOLVED, that the President and the Provost, or either of them, are hereby authorized to submit the new Program to the South Carolina Commission on Higher Education pursuant to S.C. Code Ann. § 59-103-35 and to the Southern Association of Colleges and Schools ("SACS") for such approvals and notification as may be required under controlling law or regulation; and

RESOLVED, that the College may take such further actions as may be necessary or appropriate to secure approval of the Program from such Commission and the SACS and to implement the new Program, as described herein and presented to the Board through its Committee on Academic Affairs by the Provost.

Darryl Phillips, Speaker of the Faculty, presented the committee with a brief report and answered questions.

Don Burkard presented the committee with a report on Accepted Student Weekend. Two hundred forty students and almost 100 faculty and staff assisted with this event.

ALUMNI RELATIONS COMMITTEE:

<u>Committee members present</u>: Trustees John Wood (chair), Don Belk, Frank Gadsden, Toya Pound, and Jeff Schilz. <u>Other Board members present</u>: Trustee Larry Miller. <u>Staff members present</u>: Jack Huguley, Karen Jones, and John Hartman, along with Beth Burke (Alumni Association President) and Margaret Frierson (President-Elect of the Alumni Association) and invited guest George Watt.

Trustee Wood presented the following committee report:

Information Items:

- (1) Alumni Chapter Leaders Conference Nineteen chapter leaders from around the country will travel to campus to participate in a retreat on April 15-16 to build relationships and learn how to better promote the College of Charleston's mission in their alumni chapter areas.
- (2) The "College for a Day," a revenue generating event for the Alumni Association, will be held on May 28, 2011.
- (3) The following awards will be presented at the Alumni Awards Gala on November 10, 2011:
 - (a) Howard F. Rudd, Jr. Business Person of the Year Award Harry "Trey" Thorton Harvin III '92 (Dublin, Ireland)
 - (b) Pre-Medical Society's Outstanding Service Award in Medicine John F. Tisdale '86 (Kensington, MD)
 - (c) Young Alumnus of the Year Award Cyrus A. Buffum '06 (Charleston, SC)
 - (d) Alumna of the Year Award Kellie N. Bentz '04 (New Orleans, LA)
 - (e) Distinguished Alumnus Award Dr. Neil W. Draisin '65 (Charleston, SC)
 - (f) Alumni Award of Honor Willard "Billy" A. Silcox, Jr. '65 (Mt. Pleasant, SC)
- (4) In the first quarter of 2011 the Alumni Office hosted 24 separate events and engaged a total of 598 alumni.
- (5) 2011-12 Alumni Association Slate of Officers and New Board Members: A vote will be taken at the Annual Alumni Association Meeting tomorrow, April 16, at 5:30 p.m. to elect new members to the Alumni Association Board.
- (6) The Alumni Office has been given the opportunity to set up a temporary exhibit in the breakfront in the Randolph Hall Boardroom. Included in the exhibit will be the 1917 College of Charleston Yearbook, *The Maroon and White*.

Trustee Wood thanked Jack Huguley, Karen Jones, and John Hartman for the "Charleston Affair" event. Over 3,000 people are expected to attend the event.

ATHLETICS COMMITTEE:

<u>Committee members present</u>: Trustee Dwight Johnson (chair), John Busch, and Jimmy Hightower. <u>Other Board members present</u>: Trustee Frank Gadsden. <u>Others present</u>: Chris Horschel (Director of Sports Medicine), Joe Hull, Laura Lageman (Associate Athletics Director/SWA), Steve Stroud (Associate Director of Athletics/External Affairs), and Charlotte Napier (Recording Secretary).

Trustee Johnson provided the following committee report via conference call:

Five championships have been accomplished in the SoCon Championship games so far this year. The College successfully hosted a first round NIT game with less than 48 hours' notice. Almost 4,800 fans were in attendance, including 525 new accounts that were not season ticket holders. Trustee Miller noted that the College has a champion in Andrew Goudelock. The Board of Trustees would like to acknowledge Andrew's success and will send him a congratulatory letter/Resolution.

Chris Horschel presented the committee with a Sports Medicine Report.

Trustee Johnson asked Elizabeth Kassebaum to schedule a time for the Board to visit the Carolina First Arena to see the great athletics department.

AUDIT COMMITTEE:

<u>Committee members present</u>: Trustees Larry Miller (chair) and Joe Thompson. <u>Other Board members present</u>: Greg Padgett (Board Chair). <u>Others present</u>: Gail Long, Steve Osborne, and Tom Trimboli.

Chair Miller called the meeting to order noting that the meeting notice has been posted and the press notified as required by the Freedom of Information Act.

Trustee Miller began the meeting with an update of the revised Ethics Policy. The changes to the policy are still being reviewed by the College's Executive Team. The revised policy will be presented to the Audit Committee once all input is received and will be presented for approval at the August Board of Trustees Meeting.

Gail Long reviewed audit reports for Athletic Ticket Sales and Procurement Card Purchases.

Gail Long reviewed the status of the 2011 Audit Plan.

The Committee discussed a personnel matter in Executive Session.

FACILITIES COMMITTEE:

<u>Committee members present</u>: Trustees Jimmy Hightower (chair), Lee Mikell, Marie Land, Dwight Johnson, and Dan Ravenel. <u>Other Board members present</u>: Trustees John Busch, Cherry Daniel, and Joe Thompson. <u>Others present</u>: Priscilla Burbage, John Campbell (Dean of Residence Life), Lynn Cherry (newly elected Speaker of the Faculty), John Cordray (Director of the Physical Plant), Bev Diamond, George Hynd, Sam Jones, Steve Osborne, Monica Scott, Victor Wilson, and Alyson Goff (Executive Assistant, Business Affairs Office).

Chair Hightower presented the following report:

Current Project Update:

- Cato Center: The project is complete.
- Dixie Plantation Phase I: The trail and site furnishings are expected to be completed next month. The barn and studio are expected to be completed in February 2012. Additional time was taken to re-evaluate the IT/AV needs. The College has been invited to apply for a grant from the Spaulding Paolozzi Foundation. The letter of interest is due in mid-May.
- Grice Marine Lab: Under design; start of construction has been delayed pending securing final financing. NIST grant application has been denied.
- Randolph Hall/Porter's Lodge/Towell Library: The project is essentially complete with minor finishes still being done. The Board will have an opportunity to tour the Cistern Yard on April 15 following the Board meeting.
- 5 College Way: The construction contract protest was decided in favor of the College with the award going to NBM Construction. Work has begun, and the project is expected to be completed in January 2012.
- 72 George Street: The construction contract is expected to be advertised next month.
- 74 George Street: The construction contract is expected to be advertised in July 2011.
- Hungry Cougar Renovation: The project is on an accelerated schedule since the facility cannot be offline during fall or spring semesters. The project is expected to be completed in early September.
- Center for Social Science Research: The College received approval to utilize the design-build method, which will be the first project of such. Staff has developed criteria to solicit proposals.
- Robert Scott Small Classroom Conversion: The project will provide six additional classrooms of various sizes and is expected to be completed in January 2012.

Ms. Scott informed the committee that the College has signed a contract with Hanbury Evans Wright Vlattas to update the campus master plan. The firm will begin its work next week with a visit to the campus. They will spend most of the summer in a data-gathering mode and will present a conceptual plan to the Board in August.

The College has refined the exterior signage master plan in consultation with David Rawle. The staff has met with the Board of Architectural Review (BAR) staff and will seek approval soon. The master plan provides standardization and better identifies buildings for pedestrians and vehicular traffic.

Ms. Scott informed the committee that the BAR approved the College's second request for the Carolina First Arena marquee. With this preliminary approval, the College must now seek a

zoning variance, which has been discussed with City staff. The staff has indicated the approval should be granted at which point the College will seek final approval of the marquee from the BAR.

Ms. Scott provided the committee with a brief update on the completion of the new science building and the renovation of the Rita Hollings Science Center. Ballinger (Architectural and Engineering firm) has been working with faculty in the School of Sciences and Mathematics (SSM) to determine which programs will be located in each building. Once SSM provides its preferences, Ballinger will provide building layouts. No decisions have yet been made as to how to phase the renovation as additional HVAC analysis is necessary. The College did receive design approval from the Commission on Higher Education on the renovation of RHSC. The Joint Bond Review Committee and the Budget and Control Board still have to approve before the College can move forward.

The Committee discussed the possibility of issuing a Request for Proposal (RFP) for a new residence hall. The Facilities Committee moves that the Resolution to approve the Residence Hall RFP be approved as presented. Chair Padgett called for the yeas and nays, and the Resolution was unanimously approved by voice vote.

COLLEGE OF CHARLESTON RESOLUTION OF THE BOARD OF TRUSTEES

EXPLORATORY INQUIRIES FOR THE ACQUISITION OF A STUDENT RESIDENT FACILITY

April 15, 2011

To be Offered by the Chair of the Facilities Committee

WHEREAS, College management has stated the need for an additional apartment-style resident housing facility for students;

WHEREAS, because of the lack of land within the property limits of the College, College management has requested that the Board approve the issuance of a solicitation to qualified private developers to propose a site and an approach for responding to this need of the College, provided that such site shall be within walking distance of Randolph Hall;

WHEREAS, College management suggests that such solicitation also contain, among other things, the offeror's proposal for the cost of land acquisition, facility design and construction (or, as appropriate, the terms and conditions of any lease payments by the College and options to purchase during the lease or at the end of the lease term), and its estimated costs for operation and maintenance of the facility and, further, at its election, the offeror be permitted to propose different costs for alternative designs, sizes, auxiliary accommodations, construction schedules, and levels of environmental compatibility; and

WHEREAS, College management has confirmed that such solicitation would also contain adequate notice that any award of a contract under the solicitation is subject to the further review and approval of College management, the Board, and various other state authorities and that such award, in fact, may not be made as a result of this solicitation.

NOW THEREFORE, BE IT --

RESOLVED, that College management is hereby authorized to issue a request for proposals ("RFP") in accordance with this Resolution;

RESOLVED, at the election of College management, the solicitation may indicate that the performance of the successful offeror, if a contract is in fact awarded as a result of the RFP, may be arranged in phases so that the award of a subsequent phase will depend on the successful performance of the immediately preceding phase; and

RESOLVED, that the President and the Executive Vice President for Business Affairs shall keep the Board, through its Facilities Committee, timely informed of all substantive actions taken pursuant to this Resolution.

FINANCE COMMITTEE:

<u>Committee members present</u>: Trustees Lee Mikell (chair), John Busch, Frank Gadsden, Larry Miller, Dan Ravenel, and Joe Thompson. <u>Other Board members present</u>: Don Belk, Greg Padgett, Toya Pound, and Jeff Schilz. <u>Staff members present</u>: Priscilla Burbage, Lynn Cherry, Bev Diamond, Alyson Goff, Shirley Hinson, George Hynd, Sam Jones, Elizabeth Kassebaum, Gail Long, Steve Osborne, and Kendra Stewart (Chair, Faculty Senate Budget Committee).

Trustee Mikell called the meeting to order and thanked Joe Thompson, former chair of the committee, for his years of service.

Trustee Mikell presented the following committee report:

Sam Jones reviewed the budget adjustments reflected through March 31, 2011. There were several adjustments affecting the bottom line budget, the most significant being the reduction due to the roll-back of tuition and fees for the Spring Semester. There were also the ordinary realignments within operating divisions which do not affect the bottom line. The Finance committee moves that the resolution to approve the budget adjustments for the quarter ended March 31, 2011 be approved as presented below. The Chair called for the yeas and nays, and the Resolution was unanimously approved by voice vote.

COLLEGE OF CHARLESTON RESOLUTION OF THE BOARD OF TRUSTEES BUDGET ADJUSTMENTS

April 15, 2011

WHEREAS, College management has revised its projections of revenues and expenses for the year 2010-2011 and, based on that revision, has recommended certain reallocations and adjustments to the budget previously approved by the Board; and

WHEREAS, those recommended reallocations and adjustments were presented to the Board's Finance Committee and were determined to be reasonable and appropriately supported by College management.

NOW THEREFORE, be it

RESOLVED, that the Board hereby approves the recommended reallocations and adjustments to the approved budget for year 2010-2011, as presented by College management to the Finance Committee and as further detailed in the table captioned "College of Charleston 2010-2011 Revenue and Expense Budget Adjustments March 31, 2011" contained in the Board of Trustees briefing book dated April 15, 2011; and

RESOLVED, that all actions of College management to effectuate these reallocations and adjustments prior to the effective date of this Resolution are hereby ratified and affirmed.

Steve Osborne briefed the committee on current year budget provisions which have State revenue collections exceeding estimates, so there doesn't appear to be any risk of budget cuts for the remainder of FY 2010-2011. He also discussed next year's budget, including the House version of the State budget which has been passed to the Senate and is currently under deliberation. In that version, the College would face a recurring appropriation reduction of 6%, or \$1,138,365. The College would receive non-recurring deferred maintenance funding of \$1,712,207 from the Capital Reserve fund. Additionally, the Committee was updated on the preliminary analysis of the internal budget for FY 2012.

The committee was updated on several capital projects underway, which were covered in the Facilities Committee report.

The committee was briefed on the cost-savings review (CPQE) as it related to Business Affairs. The three areas under review are energy management, waste management, and procurement.

And finally, the Committee was updated on its readiness to comply with transparency legislation. The legislation calls for compliance by July 2012, and the College will be ready no later than August 2011.

[Break at 10:00 a.m.]

Trustee Jeff Schilz left the meeting.²

[Meeting resumed at 10:14 a.m.]

GOVERNMENTAL AFFAIRS AND EXTERNAL RELATIONS COMMITTEE:

Committee members present: Trustees Dan Ravenel (chair), Cherry Daniel, Lee Mikell, and Joe Thompson. Others present: Steve Osborne, Shirley Hinson, George Hynd, and Mike Haskins, and Mike Robertson.

Trustee Ravenel presented the following committee report:

Shirley Hinson began the committee report by briefing the Board members regarding the Grassroots Campaign (handout). The names of at least three legislators to call if needed were collected from each Board member. She asked the two new Board members, Toya Pound and Jeff Schilz, to provide the names of three legislators, and she will add them to the Grassroots Campaign list.

Bobby Marlowe updated the Board members regarding the Boeing initiative. The Chief Public Relations Officer at Boeing will visit the campus next Wednesday morning regarding Boeing's interest in hiring graduates of the College.

Also, President Benson provided additional information regarding the Boeing experience. The Boeing team - Bobby Marlowe, George Hynd and George Watt, met with Marco Cavazzoni at Boeing. They would like some of their executives to teach as adjuncts at the College. It was a very productive meeting.

Shirley Hinson reported on outreach events for elected officials. The Legislative Reception was held in Columbia, South Carolina at the Palmetto Club on February 15 with 78 attending, including legislators, College of Charleston administration and representatives from the Student Government Association. The College has tentative plans to host another reception in February 2012. The Committee talked about tentative plans for an event in October 2011.

Tri-County legislators are invited to attend Commencement Ceremonies on May 6 and 7.

Steve Osborne presented an update on the budget. The Appropriations Bill for FY 2011-12 provides \$1.7 million for deferred maintenance from the Capital Reserve Fund and a 6% cut to the base. The bill must still be passed by the Senate.

Charleston County Council increased funding from the Accommodations Tax from \$75,000 to \$175,000. This funding is earmarked to pay down debt on the Carolina First Arena.

²Trustee Jeff Schilz left the meeting at 10:00 a.m.

Mike Haskins updated the committee on current marketing strategies to attract in-state students. This report is included in the Board Book.

INSTITUTIONAL ADVANCEMENT COMMITTEE:

Committee members present: Trustees Marie Land (chair), Larry Miller, Jeff Schilz, and John Wood were present. Volunteer Board Liaisons present: Margaret Frierson '85 (President, Alumni Association), Gus Gustafson (Chair, Foundation Board), Greg Padgett (Chair, Board of Trustees), and David Hay '81; Committee Staff Representatives: George Watt (Executive VP, Institutional Advancement), Denise Ciccarelli (Director of Corporate and Foundation Relations), John Gladchuk (Director of Strategic Advancement Programs), Carin Jorgensen (Director of Stewardship and Donor Relations), Jennifer Lorenz (Director of Communications, Institutional Advancement), Cathy Mahon (Director, Major Gifts Programs), Laurie Soenen (Director, Annual Giving Programs), Chris Tobin (VP for Development), and Sheila Vanek (Development Administrator).

Trustee Land presented the following committee report:

Trustee Land thanked David Hay for his service to the Institutional Advancement Committee and the College and welcomed newly appointed Jeff Schilz as a member of the Committee.

Chris Tobin presented the January-March 2011 fundraising results for the College. He reported total new commitments of \$833,763 with \$91,790 raised for the College of Charleston Fund. The College of Charleston Fund is experiencing greater growth and stability than last year, and received 100% of the Board of Trustees' participation in 2010. Finally, Mr. Tobin reported that approximately \$7 million is currently in the Major Gifts pipeline to be solicited this year. Mr. Watt reported that there were three \$50,000 gifts made to the Cougar Club and an additional \$500,000 commitment to the School of Business in the first quarter of 2010.

Mr. Tobin introduced Carin Jorgensen, the new Director of Stewardship and Donor Relations. Ms. Jorgensen's role will be to thank donors, inform them of the impact of their gift, and inspire them to give again.

Denise Ciccarelli, Director of Corporate and Foundation Relations, presented an overview of the Corporate and Foundation Relations Office, its strategies and goals.

Mr. Watt presented an update on the campaign planning activities. Several targeted events are being scheduled with top donors across the country where College leadership will be sharing the plans for the Comprehensive Campaign.

Also, Mr. Watt presented an update on the Foundation's endowment and financial portfolio.

Mr. Watt was asked about naming opportunities for the new Sciences Building. He informed the Board that a task force, chaired by Ms. Monica Scott, was working with the Office of the Provost, the VP of Development and Business Affairs to create an institutional naming protocol

for review by the President and for eventual approval by the Foundation Board of Directors and the College of Charleston Board of Trustees. Mr. Watt anticipates presenting an update on the new naming policy to the Institutional Advancement Committee at its August meeting.

STUDENT AFFAIRS COMMITTEE:

<u>Committee members present</u>: Trustees Don Belk and Toya Pound. <u>Other Board members present</u>: Trustee John Busch. <u>Others present</u>: Victor Wilson, Marjorie Thomas (Assistant VP for Student Affairs), Deni Mitchell (Director for Strategic Initiatives and Staff Resource Coordinator), Susan Payment (Director of Student Life), Isaiah Nelson, Ross Kressel, and Susan Hartman (Executive Assistant to the Executive VP for Student Affairs).

In Demetria Clemons' absence, Don Belk chaired the committee meeting and presented the committee report:

Trustee Busch explained the College's collaboration with Clemson University regarding partnerships with local industry, research initiatives, and other possible benefits for the students at the College of Charleston. Ross Kressel, President-Elect of the Student Government Association, will follow up with this initiative.

Trustee Belk reported that Isaiah Nelson was recognized for his leadership and support of the student body this past year and also congratulated for winning the Presidential Legacy Award for Outstanding Leadership at the Excel Awards Ceremony on April 14. Also, Mr. Belk thanked Elizabeth Kassebaum for her assistance with the presentation of the Legacy Awards at the Excel Awards Ceremony.

Susan Payment provided the committee with an overview of the Department of Student Life and the services and resources available to students and the campus community seven days/nights per week. The department has seven professional staff members, three graduate assistants, and 20 student employees who facilitate co-curricular student development, leadership training, event planning, and professional development for staff. Student Life collaborates with every department on campus.

With the expansion of Upward Bound to include Pre-College Programs and to address the strategic plan initiative to increase diversity, a benefit luncheon was held on March 24 in the Stern Center Ballroom. Representative Jim Clyburn was the keynote speaker. Approximately 137 business, education, and community leaders attended the luncheon.

The Student Affairs booklet received the 2010 Davey Award-Silver in Art Direction/Graphic Design and Silver in Photography. The booklet also received the 2010 Council for Advancement and Support of Education (CASE) District III Special Merit Award in Visual Design and Design for Print. The publication was a joint effort of the Division of Student Affairs and the Division of Marketing and Communications.

The Campus Recreation Department has provided fitness equipment for the new fitness area in the Johnson Center to supplement the satellite fitness area in the Stern Student Center until a full recreation/fitness facility is built on campus.

Isaiah Nelson introduced Ross Kressel, President-Elect of the Student Government Association, and shared information regarding student involvement in the Rally for Higher Education, Dining for the Hungry Program, Cougarpalooza and Reading Day, Japan relief efforts, among others.

Isaiah provided the Board with a recap of what the Student Government Association (SGA) has accomplished this year:

- (1) Established the Student Outreach Fund (\$5,000) for students to travel out of the country to present a paper.
- (2) Provided the campus with free daily planners.
- (3) SGA video library will begin next semester. Students can rent movies for three days.
- (4) Provided \$600 of food for the Dining for the Hungry Program. They hope to double the contribution next year.
- (5) Regarding a new dorm, the SGA suggests it be located as close to campus as possible.

Isaiah expressed his pleasure in working with the Board of Trustees this year, and he looks forward to being a student again next year.

Chair Padgett thanked Isaiah for his service as President of the SGA.

Trustee Busch noted that the student body at the College of Charleston has been doing a great job. Clemson University has 500 internships, and they have formalized what their students have been doing. He asked Isaiah to talk to the students at Clemson and then report back to the Board.

AD HOC COMMITTEE ON INFORMATION TECHNOLOGY:

Committee members present: Trustees Frank Gadsden (chair), John Busch, and Dwight Johnson. Others present: Andrew Bergstrom, Director of Web Strategies, Information Technology; Bob Cape, Senior VP/Chief Information Officer; Priscilla Burbage, VP for Fiscal Services; Deanna Caveny, Associate Provost for Faculty Affairs; Darryl Phillips, Speaker of the Faculty Senate; Isaiah Nelson, President of the Student Government Association; and Ross Kressel, President-Elect of the Student Government Association.

Trustee Gadsden presented the committee report:

Priscilla Burbage reported that the BATTERY Project continued apace. The next major component of the BATTERY Project will be FAMIS, comprehensive application software for facilities management. The launch will be July, 2011 for establishing the FAMIS test environment and August kickoff for the start of end user engagement for configuration and testing. FAMIS is slated to take approximately one year to implement.

Bob Cape summarized the progress of Information Technology on the Operations Tasks.

Deanna Caveny gave a presentation and demonstration of eXplorance, the College application for faculty and course evaluations by students.

The Resolution of the Board to continue the Ad Hoc Committee on Information Technology was discussed and approved to carry forward for presentation to the full Board meeting April 15, 2011. The Ad Hoc Committee on Information Technology moves that the Resolution to continue its existence until April 14, 2014 be approved as presented below. Chair Padgett called for the yeas and nays, and the Resolution was unanimously approved by voice vote.

COLLEGE OF CHARLESTON RESOLUTION OF THE BOARD OF TRUSTEES AD HOC COMMITTEE ON INFORMATION TECHNOLOGY

April 15, 2011

WHEREAS, the *Ad Hoc Committee on Information Technology* was established in October, 2006 to advise the Board on Information Technology issues, with initial deliberations centered on the College BATTERY project;

WHEREAS, in furtherance of that purpose the *Ad Hoc Committee* has convened numerous meetings, has conducted diligent inquiries on the state of the College's Information Technology system and has reported on the same at every Board meeting since the *Ad Hoc Committee* was first established;

WHEREAS, the Board recognizes the strategic importance of Information Technology in advancing the College's mission and ensuring its success and is of the opinion that the *Ad Hoc Committee* has provided important strategic guidance to both the Board and the Information Technology division of the College; and

WHEREAS, the Board wishes to continue the work of the *Ad Hoc Committee on Information Technology*, subject to the terms and conditions of this Resolution.

NOW THEREFORE, BE IT --

RESOLVED, that pursuant to Section G. of the By Laws the Board hereby re-establishes an *Ad Hoc Committee on Information Technology*, to be constituted with such membership and a Chair as may be appointed by the Chair of the Board;

RESOLVED, that the *Ad Hoc Committee* shall continue to conduct inquiries on the state of the College's Information Technology system and to provide strategic guidance to both the Board and the Information Technology division of the College;

RESOLVED, that the *Ad Hoc Committee* shall operate in a manner that does not infringe on the jurisdiction of any standing committee of the Board including, but not limited to, recommending resolutions for consideration by the entire Board; and

RESOLVED, that unless sooner extended by the Board, the *Ad Hoc Committee on Information Technology* shall terminate on and after April 14, 2014.

PRESIDENT'S REPORT:

President Benson reported that the Strategic Plan does call for more economic development efforts, a high priority for our Legislature and Governor Haley. Boeing is not only an economic development effort for the State, but for the College as well.

Governor Haley met with the Presidents of all public institutions and informed them to get involved in performance funding. Governor Haley scheduled a second meeting, and a third meeting is coming up in May. The Presidents of public institutions in the State met with CHE in Columbia to further push along discussion regarding performance funding work. The College has taken a leadership role in this effort and has written a white paper proposing a two-phase process. Over the summer we will begin working on the details as we need Governor Haley's feedback first.

President Benson reported that he delivered his annual speech at the Charleston Metro Chamber of Commerce Economic Outlook Conference on March 30. He spoke about the role of Charleston's public universities and colleges as economic engines and offered numerous ways that the business community can get involved with our institutions.

Trustee Jeff Schilz rejoined the meeting.³

President Benson provided an update on the progress at Dixie Plantation. By this time next year, the barn will be completed so it can be used for retreats. Trustee Land asked if the facility would be named for the Countess Paolozzi? President Benson responded that maybe research stations would be named in her honor.

President Benson noted that the Carolina First Arena marquee has not been completed yet. Getting the College's name on Meeting Street will be significant.

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³Trustee Jeff Schilz rejoined the meeting at 11:05 a.m.

President Benson reported that he has been conducting "reverse-coaching sessions" with a number of areas on campus over the past three months. This is part of his ongoing efforts to develop a deeper understanding of some of the areas on campus about which he doesn't routinely receive reports or information. They teach him what they do and what their resource needs are. Over the last three weeks, he has visited with Anne McNeal, Director of Student Retention in the Office for the Academic Experience; Page Keller, Director of Student Support Programs in the Office of New Student Programs; Alison Roberts Hopkins and staff of the Academic Advising and Planning Center; Don Griggs and staff of the Office of Financial Aid and Veterans Affairs; and Suzette Stille and staff of the Office of Admissions. He will continue to schedule future "reverse coaching sessions."

President Benson provided an update on the cost-savings review (CPQE). Five divisions pick two or three areas in an effort to save money. For example, Business Affairs is monitoring electricity usage, etc. They are conducting surveys, doing analyses, looking at insurance costs, etc. A complete CPQE Report will be presented at the August Board of Trustees Meeting.

President Benson provided an update on the Comprehensive Campaign. The challenge is to launch the campaign, develop cultural philanthropy, and sustain it. It will be a six-year process. He will lead the campaign and will be on the road constantly. He thanked all Board members for their assistance in this effort.

Trustee Land commended President Benson for his cooperation with Spoleto. She met with Spoleto last week, and they were very complimentary of President Benson.

OLD/UNFINISHED BUSINESS:

Chair Padgett thanked all Board members for their participation in the Board Engagement/Outreach Program.

Trustee Gadsden thanked Don and Marty Belk for hosting the beach party for the Board mentees at the Isle of Palms. It was a great opportunity to interact with students.

Chair Padgett acknowledged David Watson's, Trustee Emeritus, attendance at the Board meeting.

NEW BUSINESS:

Commencement Speakers and Honorary Degree Recipients:

Elizabeth Kassebaum informed the Board that Dr. Richard Besser, Senior Health and Medical Editor with ABC News, will be the May 2011 Undergraduate Commencement Speaker for both the morning and afternoon ceremonies and will receive an honorary degree during the afternoon ceremony; José Miguel Insulza, Secretary General of the Organization of American States, will be the Graduate School Commencement Speaker and will receive an honorary degree

during the ceremony. Mr. John Zeigler, poet and philanthropist, will receive an honorary degree during the morning undergraduate ceremony.

E-mail Bundles:

Ms. Kassebaum notified the Board that she will send them weekly e-mail bundles rather than daily e-mails. She hopes this will be more efficient.

Special Events List:

Ms. Kassebaum called attention to the Special Events List at their places. The list includes future events that Board members might like to attend as part of the Board Engagement Program.

[Break at 11:35 a.m.]

Trustee Larry Miller left the meeting.⁴
Trustee Dwight Johnson left the conference call.⁵

[Meeting resumed at 12 noon.]

The motion was made by Trustee Ravenel, and seconded by Trustee Gadsden, to go into Executive Session at 12 noon for the purpose of considering the General Counsel Report and honorary degrees and to receive an update on the President's Contract Renewal. All in favor.

Chair Padgett asked the following staff members, in addition to the President, to remain and attend the Executive Session: Mike Haskins, George Hynd, Steve Osborne, Tom Trimboli, George Watt, Elizabeth Kassebaum, Brian McGee, and Betty Craig.

Chair Padgett noted at 12:50 p.m. that they will receive an update on the President's Contract Renewal. Only the Board shall remain and attend Executive Session at this time. All persons not requested to attend this Executive Session were asked to leave the Board Room.

The motion was made by Trustee Ravenel, and seconded by Trustee Thompson, to come out of Executive Session at 1:10 p.m. All in favor.

[Regular session resumed at 1:10 p.m.]

⁴Trustee Larry Miller left the meeting at 11:35 a.m.

⁵Trustee Dwight Johnson left the conference call at 11:35 a.m.

Chair Padgett stated for the record that no action was taken during Executive Session.

The motion was made by Trustee Busch, and seconded by Trustee Daniel, to approve awarding Tony Meyer an honorary degree during the May 2011 Undergraduate Commencement Ceremony. The Chair called for the yeas and nays, and the motion was unanimously approved by voice vote.

The motion was made by Trustee Ravenel, and seconded by Trustee Gadsden, that Speaker #1 be invited to be the December 2011 Commencement Speaker. The Chair called for the yeas and nays, and the motion was unanimously approved by voice vote.

The motion was made by Trustee Mikell, and seconded by Trustee Miller, that Speaker #2 be the 2^{nd} choice for back-up December 2011 Commencement Speaker. The Chair called for the yeas and nays, and the motion was unanimously approved by voice vote.

Board Portal information, as well as a nine-minute AGB video, will be sent by e-mail to all Board members.

Chair Padgett asked everyone, after the meeting adjourns, to please assemble in Alumni Hall and Monica Scott will introduce Ben Miehe and Jerry English who will lead them on a brief tour of the renovations to Randolph Hall and Towell Library.

Chair Padgett thanked everyone for their participation the last two days. He thanked Toya and Jeff for their input as well.

The motion was made by Trustee Thompson, and seconded by Trustee Wood, that the meeting be adjourned at 1:15 p.m. All in favor.