

**COLLEGE OF CHARLESTON  
BOARD OF TRUSTEES**

Special Meeting  
Adventure Children's Museum Board Room  
211 Gervais Street, Columbia, South Carolina  
June 9, 2008  
10:00 a.m.

Members Present: Mr. Robert W. Marlowe, Chairman; Mr. Donald H. Belk, Mr. J. Philip Bell, Ms. Demetria Noisette Clemons, Dr. L. Cherry Daniel, Mr. Frank H. Gadsden, Mr. Jimmy Hightower, Mr. W. Dwight Johnson, Mrs. Marie Land, Mr. G. Lee Mikell, Mr. Lawrence R. Miller, Mrs. Annaliza O. Moorhead, Mr. Y. W. Scarborough III, Dr. Sam Stafford III, and Mr. Joseph F. Thompson, Jr., Chairman of the Finance Committee.

By Conference Call: Mr. John H. Busch and Mr. John B. Wood, Jr.

Others in attendance: Dr. Elise Jorgens, Provost; and Joe Kelly, Speaker of the Faculty; Messrs. Mike Haskins, Executive VP for External Affairs; Sam Jones, Director of Budgeting and Payroll Services; Steve Osborne, Executive VP for Business Affairs; and Tom Trimboli, Senior VP for Legal Affairs. Mses. Priscilla Burbage, VP for Fiscal Services; Seaton Brown, President, Student Government Association; Elizabeth Kassebaum, Secretary to the Board of Trustees; and Betty Craig, recording secretary. Mike Robertson of the Office of College Relations and Media Communications also attended the meeting.

(In accordance with requirements of the *S. C. Freedom of Information Act*, news media was notified of the time, location, and agenda for this meeting).

Chairman Joe Thompson called to order a special meeting of the Finance Committee at 10:00 a.m. for the purpose of approving the budget and proposed fees for 2008-09. Steve Osborne presented the Board with a breakdown of the 2008-09 budget and proposed fees.

**The Finance Committee moves to approve the budget as presented (Copy is in Board Book). Larry Miller and Sam Stafford seconded the motion. All in favor.**

The committee proposed an 8% increase in in-state tuition and a 9% increase in out-of-state tuition to help cover a revenue shortfall.

**The Finance Committee moves to approve the 2008-09 proposed fees as presented (Copy is in Board Book). Philip Bell and Larry Miller seconded the motion. All in favor.**

It was moved (Bell), and seconded (Miller), to adjourn the Finance Committee meeting. All in favor.

Break at 11:20 a.m. before go into full Board meeting.

Chairman Marlowe asked Elizabeth Kassebaum to draft a congratulatory letter for his signature to Andy Abrams from the Board of Trustees. Andy was appointed Dean of the Charleston School of Law.

Chairman Marlowe called a special meeting of the Board of Trustees to order at 11:35 a.m. for the purpose of approving the budget and proposed fees for 2008-09 as presented to the Board by the Finance Committee at a special meeting that morning at 10:00 a.m.

Chairman Marlowe recognized Bill Scarborough, who has served five years on the Board of Trustees, for his service to the College. "Bill has been elected to the Commission on Higher Education (CHE), replacing Dan Ravenel whose term has expired on the Commission. Bill will serve in the position previously held by his father. It has been my distinct pleasure to work with this gentleman on the Board, and he has brought a lot of knowledge, insight, and has been a real asset to the Board, individually, and to the College of Charleston and higher education in the state. His service to CHE will benefit this state greatly. Thank you, Bill, we congratulate you, and thank you for your service. We will miss you on this Board, but I know you will continue to serve us all well."

Mr. Scarborough responded "It has been the best experience I have had during my career. This has been the highpoint of my life. I look forward to working with you in a different capacity."

Lee Mikell noted that the Lowcountry Graduate Center has named its Board Room in honor of Bill Scarborough.

#### President's Report:

- The Strategic Planning process is well underway. The Environmental Analysis, the S.W.O.T. Analysis, Focus Groups, and the Competitive Analysis are completed. Now we must look at the four reports and develop a comprehensive vision for the future, along with a financial report that shows how to come up with a new financial model for the institution. This work will begin in a week or two and, hopefully, will be completed by late winter or early spring. An update will be presented to the Board regarding the core values and purposes at the August Board meeting.

- Graduation went well. It was changed from Mother's Day for the first time in a number of years.
- Daniel Dukes left the College, and we no longer have a full-time lobbyist. Therefore, we will be looking at the Governmental Relations position.
- Institutional Advancement Search is well underway. Four people will be interviewed for the position. Hopefully, we will have an offer within the next week or two.
- School of Business Search is underway. Over 100 applications have been received, but it has been narrowed down to 20. An offer should be made by the end of September.
- School of Sciences and Mathematics Search is underway.
- The Spaulding-Paolozzi Foundation dinner was held at the John Henry Dick Studio at Dixie Plantation on Monday evening. President Benson spoke about the history of Dixie.

Ted Stern called (he is on their Board) and confirmed the Foundation's \$1 million gift.

We are getting a trail at Dixie which will make it easier for others to see more of what Dixie offers in regards to the unique environmental factors offered throughout the Dixie property.

- The North Campus had roughly 1,000 students at one time – now it is about 400 students. We must think of other ways to generate revenue: (1) North Area Campus; (2) Dixie; and (3) International students.
- President Benson thanked the Board of Trustees for their work with the Governor's vetoes.

Chairman Marlowe asked the Board to take a look at how House and Senate members voted and to familiarize themselves with who voted against the College in case we encounter similar problems next year.

Bill Scarborough reported that the newspaper has taken the Governor's side and beat up on the Legislature (Pro-Governor). He suggested that the Board thank the Legislature for standing up for higher education. Mike Haskins will write an Op Ed thanking the Legislature.

Seaton Brown mentioned that he and a friend sent a letter to the *Post and Courier* last week regarding Hospitality and Tourism, but they haven't had a response yet from the *Post and Courier*.

**It was moved (Thompson), and seconded (Miller), that the proposed budget for 2008-09 be approved as presented by the Finance Committee (copy is in Board Book). All in favor.**

**It was moved (Thompson), and seconded (Bell), that the proposed fees for 2008-09 be approved as presented by the Finance Committee (copy is in the Board Book). All in favor.**

**It was moved (Land), and seconded (Stafford), that John W. Molony, having served over three terms (1988-99) on the Board of Trustees, be designated “Trustee Emeritus.”**

Steve Osborne passed out a sheet which showed the status of the student loan situation. He reported that the College of Charleston does not affiliate with private marketers. Therefore, the College is not affected by current trends.

**It was moved (Thompson), and seconded (Johnson), that the meeting be adjourned at 12:05 p.m.**