

**COLLEGE OF CHARLESTON
BOARD OF TRUSTEES**

President's Board Room
College of Charleston
Charleston, South Carolina

April 20, 2007
8:30 a.m.

Presiding:
Robert W. Marlowe, Chairman

Members of the Board Present: Mr. Donald H. Belk, Mr. J. Philip Bell, Mrs. Demetria Noisette Clemons, Dr. L. Cherry Daniel, Mr. Frank M. Gadsden, Mr. James F. Hightower, Mrs. Marie Land, Mr. G. Lee Mikell, Mr. Lawrence R. Miller, Mrs. Annaliza O. Moorhead, Mr. Y. W. Scarborough, III, Dr. Sam Stafford III, Mr. Joseph F. Thompson, Jr., and Mr. John B. Wood, Jr.

By Conference Call: Mr. John H. Busch and Mr. William D. Johnson

Trustee Emeriti Present: Mrs. Sylvia Harvey and Mr. J. David Watson

Others in attendance: President George Benson; Drs. Elise Jorgens, Provost; Sue Sommer-Kresse, Senior VP for Institutional Advancement; and Bob Cape, Senior VP for Information Technology/Chief Information Officer; Messrs. Fred Daniels, Senior VP for Executive Administration; Greg Evans, VP for Development; Mike Haskins, VP for Marketing; Jack Huguley, Director of Alumni Relations; Sam Jones, Director of Budgeting and Payroll Services; Jason Kepner, Volleyball Coach; Chappy McKay, President-Elect, Alumni Association Board; Steve Osborne, Senior VP for Business Affairs; and Victor Wilson, Senior Vice President for Student Affairs; Mes. Renee Anderson, Co-Chair of the Institutional Advancement Joint Committee; Virginia Friedman, VP for Strategic Communications; Elizabeth Kassebaum, Secretary to the Board of Trustees; Gail Long, Internal Auditor; Monica Scott, VP for Facilities Planning; and also Ms. Jacqui Barry, President, Student Government Association; Ms. Whitney Hinds, President-Elect, Student Government Association; Mr. Paul Verrecchia, Director of Public Safety; Dr. Robert Mignone, Speaker of the Faculty; Dr. Joe Kelly, Speaker-Elect of the Faculty; and Mr. Mike Robertson of the College Relations and Media Communications Office.

(In accordance with requirements of the *S. C. Freedom of Information Act*, news media was notified of the time, location, and agenda for this meeting).

The regular meeting of the College of Charleston Board of Trustees was called to order at 8:30 a.m. by Chairman Marlowe.

Chairman Marlowe welcomed Jason Kepner, new volleyball coach, to the College.

Also, Chairman Marlowe introduced Whitney Hinds, SGA President-Elect.

Chairman Marlowe thanked Jacqui Barry, SGA President this year, for her service on the Search Committee to select a new president, and Jacqui thanked the Board for the privilege to serve the College.

Other introductions include:

Chappy McKay, President-Elect of the Alumni Association Board, is a member of the Class of '86. He attended the alumni receptions held in Atlanta and Washington. Chappy is the Director of Development at Trident Construction.

Renee Anderson, President-Elect of the Foundation Board, serves as chairman of the Foundation's Fund-raising and Institutional Advancement Committees. Renee is Vice Chair of the Friends of the Library and serves on the School of Business Advisory Board. She worked for 38 years at UNC-Chapel Hill.

Joe Kelly will assume the role of Speaker of the Faculty the day after graduation. Joe is a full professor in the English Department.

Chairman Marlowe thanked Bob Mignone for his service as Speaker of the Faculty for two four-year terms and presented Bob with a silver plate that read:

“To Robert Joseph Mignone from the Board of Trustees in grateful appreciation for his dedicated service as the Speaker of the Faculty at the College of Charleston from 1995-98 and 2004-07. Board of Trustees Meeting, April 20, 2007.”

Dr. Mignone thanked the Board members for the gift.

Chairman Marlowe called for approval of the minutes. It was moved (Thompson), and seconded (Bell), that the minutes of the January 19, 2007, Board of Trustees meeting be approved as amended. All in favor.

President's Report:

- President Benson attended his first Board meeting and presented his first report to the Board. First, he and his wife, Jane, thank everyone for their words of sympathy and the flowers sent for the passing of her father last week. He and Jane are thrilled to be at the College – they are in their 79th day.
- He briefed the Board about his reorganization of the Senior Staff. He would like to improve the annual budgeting and planning process, improve the internal reporting system, improve the personnel evaluation system, and develop plans for a major Capital Campaign.

- Mrs. Benson is undertaking a number of projects, including upgrading the guest houses, landscaping, working on an inventory system for the President's House and guest houses. Also, she is overseeing some of the renovations at 6 Glebe Street.
- President Benson expressed concern about the Virginia Tech tragedy and announced that a moment of silence and reflection is planned for Monday in the Cistern Yard. For the safety of faculty, staff, and students, not only for terrorism but hurricanes as well, the Emergency Preparedness Plan for the College will be updated.
- President Benson reported that the Men's Basketball team finished the season with a 22-11 record and a 13-5 league mark – placed second in the Southern Conference Tournament.

Also, he reported that the Women's Cross Country team was recognized by the U. S. Track and Field and Cross Country Coaches Association for athletic excellence.

- The Addlestone Library was recognized as the best new building for the second consecutive year by the *City Paper*.
- One of several robbers who targeted College of Charleston students during a crime wave in Fall 2005 was sentenced to 14 years in prison after a two-day trial in February.
- We continue to receive regular positive feedback regarding the College's relationship with Burke High School. As you will recall, The Center for Partnerships to Improve Education was founded in 2005 with recurring funding from the South Carolina General Assembly. The Center's goal is to partner with schools that are performing below expectations and work with them to improve student achievement. The first partner school is Burke High. Because of a long history of school and individual student failure, the South Carolina Department of Education threatened to take over the school. Then Superintendent of Education, Inez Tannenbaum, stated that the College's partnership with Burke was the primary reason she didn't recommend state takeover. The student achievement scores are not yet available for 2006-07, but the numbers for 2005-06 are impressive. On the High School Assessment Program (HSAP) exam, 58.6% of Burke High School students passed the English/Language Arts (ELA) component in 2005 and 78.2% passed in 2006. In mathematics, 44.4% of students passed in 2005 and 59.8% passed in 2006.
- Overall undergraduate enrollments are on target to meet its goal of 9,932. Undergraduate admissions is on target to meet its goal of 2,020 freshmen.

Overall applications are up 2.3% over last year. Freshmen applications are up 2.5% (2.9% in-state, 2.3% out-of-state).

A goal has been set to increase freshmen diversity. Applications from minority students are up 8.17% over last year; acceptances are up 11.2%, but those who enroll are flat at this point. The Admissions Office will continue to make personal contact with these students, and while optimistic about an increase, it remains a challenge to be competitive with scholarship offers.

The academic profile of admitted freshmen is comparable to that of last year. An SAT score of 1220 last year remained the same this year.

- President Benson pledges to do everything possible to keep Chairman Marlowe informed of all matters relevant to the Board of Trustees. He will provide the Board with updates twice a year, and he values their input and expertise.

Audit Committee:

There was no committee meeting, but Larry Miller (chair), did meet with Gail Long, Internal Auditor.

At the last meeting, the Board approved Section “O” of the Board of Trustees’ Bylaws changing the reporting of the Internal Auditor from the President to the Audit Committee of the Board of Trustees without the required 30 days notice to review the changes. It has now been 90 days, therefore,

The Audit Committee moves that Section “O” of the Board of Trustees Bylaws be changed as follows: “The role of the Audit Committee is one of oversight and it serves as the Board of Trustees’ overall guardian of financial integrity. The committee serves as the focal point of communication between the Board of Trustees, the Internal Auditing Department and external auditors. The President of the College of Charleston may advise and consult with the Committee on any matter pertaining to internal auditing. The Internal Auditor is appointed by the Board of Trustees upon the recommendation of the Audit Committee and shall report directly to the Audit Committee of the Board of Trustees.” Joe Thompson seconded the motion. All in favor.

Executive Committee:

The Executive Committee of the Foundation Board met with the Executive Committee of the Board yesterday to discuss a contractual matter.

Ad Hoc Committee on Information Technology:

Trustees Frank Gadsden (chair), Cherry Daniel, Lee Mikell, and Bill Scarborough, along with Trustee Emeritus Sylvia Harvey, attended the meeting. Bob Cape, Senior Vice President/Chief Information Officer, was also present.

Discussion Pursuant to Virginia Tech Tragedy

The Committee briefly discussed means of communicating with students in case of campus crises and concluded that email was not satisfactory for a host of technical and behavioral reasons. Text messaging was viewed as a more effective and timely means of communication, better suited to students’ current behaviors and convenience.

New BATTERY Web Site – see www.cofc.edu/battery

BATTERY Readiness Assessment by Collegiate Project Services (project consultants)

The April 5, 2007 report presented findings and recommendations stemming from an independent evaluation of the ability of the College to organize and implement an enterprise-wide ERP project. The evaluation was based on ninety two in-depth interviews plus a web-based survey completed by faculty, staff, and students.

Primary findings include:

- The campus is anxious to have a new integrated ERP system to replace the outdated legacy system.
- Campus stakeholders are most concerned about lack of communication, insufficient staffing, and lack of user involvement.
- There will have to be considerable training in necessary IT skill sets and as many as four targeted positions will have to be added to the IT Division.
- There are some teamwork and “silo” issues on campus.
- There are widely held perceptions by faculty and Deans that the academic community might not be included in this implementation effort.

Primary recommendations include:

- Add an academic representative to the BATTERY team, and put a strong focus on academic input as part of the communication plan.
- Maintain the optimum implementation schedule that features choice of software vendor this summer and start of implementation in September, 2007.
- Recruit and hire (temporary) backfill positions needed in the functional offices, and four permanent IT staff members with specified experience.
- Conduct training in teamwork, leadership and project management skills and also technical skills.
- Implement a communications plan including a project website and systematic structured communications to the stakeholders.

Actions taken pursuant to the Readiness Assessment include:

- The BATTERY team has been enlarged to include strong faculty participation with the appointment of Speaker-elect of the Faculty Senate Prof. Joe Kelly.
- The project website has been created at www.cofc.edu/battery
- We are poised to recruit and hire a communications person to be added to the Marketing and Communications staff who will be primarily devoted to the BATTERY project.
- Oracle training is being scheduled for the IT staff.
- Executive coaching has been provided to the BATTERY Team by Collegiate Project Services.

The Functional Assessment is a web-based survey that presents faculty, staff, and students a genuine opportunity to meaningfully influence the BATTERY outcomes. The objective is to determine what functionality exists in the current, legacy systems and identify any new functionality necessary to create a system of the future. Our goal in this Assessment is to collect input from many different groups at the College to best represent a broad set of priorities and needs. Participants are asked to evaluate and rate a number of functional requirements (according to their role at the College) based on level of need in a future system, and whether or not that functionality exists today. Participants also have the opportunity to add and rate requirements that may not be included. More than 1,800 participants are invited to contribute to this survey. Results will be available by the end of May, 2007.

Project Budget

Collegiate Project Services has presented a preliminary planning budget based on their substantial experience with university ERP projects as well as their very strong contacts with the ERP marketplace. Based on their detailed list of cost elements, and their scan of the marketplace, they project a total project cost of upwards of \$12M one-time cost over three years for the BATTERY project.

This projected cost compares very favorably with ERP project costs reported for other institutions, for example:

- \$22M at Brown University for just the Student module (in process);
- \$38M at Virginia Tech in 2001;
- \$176M at the University of Illinois in 2005.

Finance Committee:

Trustees Joe Thompson (chair), Bobby Marlowe, Larry Miller, and Bill Scarborough attended the meeting. Staff members present were President Benson; Sam Jones, Director of Budgeting and Payroll Services; Elise Jorgens, Provost; Gail Long, Internal Auditor; Steve Osborne, Senior Vice President for Business Affairs; Susan Payment, Director of Student Life; Sam Spence, outgoing SGA Treasurer; Bethany LaPlante, Assistant Director of Student Life; and Maura Hasenfuss, student.

Sam Spence gave a presentation regarding student clubs, organizations, and activities and the financial needs, supported by the student activity fee, related to those organizations. This was received as information by the Finance Committee and will be taken into consideration when the tuition and fees for Fall are presented to the Board of Trustees in June.

Sam Jones reviewed the budget adjustments for the quarter ending March 31, 2007. There are three adjustments affecting the bottom line budget, however, most of the adjustments were the ordinary realignments within operating divisions which do not affect the bottom line. They can be found behind Tab V of the Board Book on the fold out sheet.

The Finance Committee moves that the budget adjustments for the quarter ended March 31, 2007 be approved as presented. Marie Land seconded the motion. All in favor.

Steve Osborne discussed the proposed Capital Improvement Fee for 2007-08. The College currently has in place a Capital Improvement Fee which is used to service debt on outstanding bonds and/or provide cash funding for capital projects.

The Finance Committee moves that the Capital Improvement Fee – E & G for 2007-08 be set at \$393 per semester per full-time student, with an appropriate pro-rata credit hour rate for part-time students. Philip Bell seconded the motion. All in favor.

Steve Osborne discussed the need to issue bonds in connection with the George Street Project, the Arena, and additional funding for the Science Center and the School of the Arts. The Finance Committee has three motions in connection with these bond issues:

The Finance Committee moves that the Initial Authorizing Resolution, “Authorizing the Senior Vice President of Business Affairs of the College of Charleston to make arrangements necessary for the offering and sale of not exceeding \$130,000,000 aggregate amount of Higher Education Facilities Revenue Bonds, Series 2007C and Academic and Administrative Facilities Revenue Bonds, Series 2007D of the College of Charleston,” be approved. A copy of the resolution can be found behind Tab V of the Board Book. Bill Scarborough seconded the motion. All in favor.

The Finance Committee moves for the approval of the Series 2007C Bond Resolution in substantially the form presented with such changes and additions as the Senior Vice President for Business Affairs shall approve. A copy of the resolution can be found behind Tab V of the Board Book. Bill Scarborough seconded the motion. All in favor.

The Finance Committee moves for the approval of the Series 2007D Bond Resolution in substantially the form presented with such changes and additions as the Senior Vice President for Business Affairs shall approve. A copy of the resolution can be found behind Tab V of the Board Book. Bill Scarborough seconded the motion. All in favor.

Steve Osborne discussed the status of the 2007-08 budget and associated tuition and fee structure. The Finance Committee received the data as information. A formal proposal of both the budget and fee structure will be taken up at the June 4 special Board of Trustees meeting in Columbia.

Steve Osborne made the Committee aware of a proposal by the School of Business to institute a Program Enhancement Fee. The program fee would apply to all majors, and a per-course fee would apply to all non-majors taking business courses. This proposal will be considered, along with all other fees, at the June 4 meeting.

Marie Land asked, “Why does the Business School want to increase its tuition?” Steve Osborne replied that it is a trend seen across the country to try to enhance the program because the costs, i.e., salaries, are greater than other disciplines.

Facilities Committee:

Trustees Jimmy Hightower (chair), Dwight Johnson, Lee Mikell, and John Wood attended the committee meeting. Sylvia Harvey, Trustee Emeritus, also attended the meeting. Also attending were Monica Scott, Fred Daniels, and Susan Morrison, along with Joey Beck and Dennis Foster from the Physical Plant.

Mr. Hightower presented the following committee report:

- Athletics Complex – completion is scheduled for August 2008.
- Simons Center – completion is scheduled for March 2008.
- School of Education - complete and a celebration is scheduled for 4:00 p.m. today.
- Patriots Point Facilities Upgrade – in the middle of construction with completion scheduled for July 2007. Temporary seating is in place.
- George Street Project – completion is scheduled for the end of July 2007, but the cafeteria may not be completed at that time.

- Grice Marine Lab – The College will advertise for Requests for Proposals in May.
- Randolph Hall/Towell Library/Porter’s Lodge – Cummings & McCrady was hired to perform an evaluation and master plan for the exterior repairs to these buildings. The estimated cost for all repairs is approximately \$3 million.
- Science Center – Southern Management was selected as the construction advisor. BAR approval was received on March 28, 2007. Requests for bids to be received in August 2007, with construction scheduled to begin in September 2007.

Lee Mikell commended Monica Scott and Jimmy Hightower for the BAR approval for the Science Center.

Sam Stafford asked, “What are we doing to raise money for the Science Center project?” Sue Sommer-Kresse replied, “We are developing plans for naming opportunities for the Science Center.”

Joint Meeting of the Institutional Advancement Committee and the Foundation Fund-raising and Advancement Committee:

Trustees Philip Bell (chair), Don Belk, Cherry Daniel, and Frank Gadsden, along with Foundation Board members Renee Anderson, Ted Creech, Stan Gibson (via phone), Tap Johnson, Ted Legasey, Ben Marino, Greg Padgett, and George Spaulding attended the meeting. They were joined by staff members Greg Evans, VP for Development; Jonathan Evans, Associate Athletic Director for Development; Jack Huguley, Director of Alumni Relations; Mike Haskins, VP for Marketing; Erica Lanford, Director of Annual Giving; Nina Marsh-Thomas, Donor Relations Coordinator; Monica Pawlowski, Director of the Cougar Club; and Sue Sommer-Kresse, Senior VP for Institutional Advancement.

Renee Anderson joined Mr. Bell in chairing the committee meeting.

Mr. Philip Bell presented the following committee report:

Greg Evans presented the committee with a review of this year’s first quarter external funds report. To date \$3,318,565 has been received compared to \$5,735,725 last year. Also, Mr. Evans reported that the Annual Fund raised \$566,000 in unrestricted funds, which is \$200,000 more than this time last year.

Mike Haskins updated the committee on branding of the College of Charleston Foundation, which is very important prior to launching a capital campaign.

Jack Huguley gave the committee a report on Alumni Relations, but Lee Mikell will present the Alumni Relations Committee report to the Board.

Monica Pawlowski gave the committee a report on the Cougar Club. The first annual thank-a-thon was held this year – all donors were called and thanked. All money raised goes to the student scholarship fund.

Erica Lanford reported on Annual Giving and the 1770 Society. Mr. Stanley Tanger's gift of \$100,000 is greatly appreciated. This donation makes him the 2nd 1770 Society lifetime member. The goal this year is \$1.5 million.

Jonathan Evans presented the committee with an update on the new arena seating. He met with donors and received \$450,000 in verbal commitments to purchase legacy seats to support the student athletic fund.

Mr. Bell reported that the committee discussed Planned Gift Marketing. Most planned giving donors are 60 years and older.

Sue Sommer-Kresse gave the committee an update on the Foundation. She talked about the Capital Campaign and noted that the Foundation Board will work closely with the Board of Trustees as they prepare for the Capital Campaign. Mr. Bell asked all Board members to read the Investment Policy Statement (IPS) – a copy is at each Board member's place. The Foundation has selected Merrill Lynch to manage its endowed portfolio.

Mr. Bell thanked Renee Anderson for the great job co-chairing the committee meeting.

Student Affairs Committee:

Trustees Marie Land (chair), Demetria Clemons, Annaliza Moorhead, and Sam Stafford were joined by Victor Wilson, Senior Vice President for Student Affairs; Jacqui Barry, President, Student Government Association; Whitney Hinds, President-Elect, Student Government Association; Denny Ciganovic, Director of Career Services; and Susan Hartman, Assistant to the Senior Vice President for Student Affairs.

Mrs. Land presented the following committee report:

Denny Ciganovic presented the committee with an overview of the programs and services that the Career Center offers current students and alumni, i.e., helping students find jobs, internships, advising. Also, prospective students can find graduate job placement information on the Center's website. There are nearly 3,000 student employees on campus whose contracts, etc. are coordinated by the Center. Also, the Career Center provides information regarding the Peace Corps, and a listing of available jobs can be found on-line.

The Drug and Alcohol Task Force recently joined with the Campus Action Team to continue their efforts to increase drug and alcohol education awareness.

Student Government Association (SGA) Officers elected for the 2007-08 academic year are: Whitney Hinds, President; Seaton Brown, Vice President; Charlie Joughin, Secretary; and Anthony Parker, Treasurer.

The Excel Awards Program was held on April 18 in Physicians Auditorium. The multicultural achievements of students, staff, faculty, and community members were recognized at the ceremony. The entire campus community was invited to participate in the both the nomination process and the program.

The George Street Project is scheduled to open in August. Opening of the new residence hall will increase the number of available beds to 3,500 and approximately 35% of the student population will live on campus.

In light of the tragedy on the Virginia Tech Campus, Victor Wilson spoke to the Board of Trustees about safety on campus:

- Commemoration service will be held on April 23 in the Cistern yard.
- Student Life staff has set up a station whereby students can sign cards.
- A website has been created that includes safety information and crisis management
- We are diligent about keeping the students safe, but we can't give guarantees.

Also, Chief Verrecchia informed the Board of Trustees of other measures the College is pursuing related to safety on campus.

- President Benson mentioned that the College is updating the Emergency Preparedness Plan for the campus.
- Chief Verrecchia has met with the City Police, and they are planning to do active shooter training in the future.
- Captain Reese met with the City SWAT Team regarding equipment.
- We are looking at some kind of notification system for the campus. The E-2 Campus System, the #1 system in the country, has been recommended. It is a web-based system, but in order to enforce this system, the students must register. The College would send a text message, and it would go to everyone's cell phone, blackberry, etc.
- We are looking at lock-down procedures.

In addition, Marie Land reported that The Higdon Student Leadership Center was dedicated on March 19 with a ceremony honoring Ann and Lee Higdon.

The third annual SALA Ceremony (Student Activism and Leadership Awards) took place on April 18 at the Blacklock House Gardens.

And finally, Mrs. Land announced that the Student Government Association presented a resolution expressing sympathy and compassion for the students of Virginia Polytechnic Institute and State University following the tragic shootings on April 16, 2007.

Break at 10:00 a.m. Meeting reconvened at 10:15 a.m.

Academic Affairs Committee:

Trustees Don Belk (chair), Demetria Clemons, Cherry Daniel, and Marie Land; and David Watson, Trustee Emeritus; attended the meeting, along with President George Benson; Dr. Elise Jorgens, Provost; and Dr. Susan Morrison, Associate Provost. Others in attendance include Professors Mitchell Colgan, Geology Department; Joe Kelly, English Department/Speaker-elect of the Faculty; Tom Langley, Physical Education Department; Robert Mignone, Mathematics Department/Speaker of the Faculty; Amy McCandless, Dean of the Graduate School; Susan Rozzi, Physical Education & Health Department; Timothy Scheet, Physical Education and Health; Kay Smith, Associate Vice President for the Academic Experience; Don Burkard, Associate Vice President for Enrollment Management; Pam Niesslein, Associate Vice President, Accountability,

Accreditation, Assessment and Planning; and Steven Thomas, Director of “Call Me Mister” Program.

Mr. Belk welcomed Joe Kelly, Speaker-elect of the Faculty, to the meeting.

Mr. Belk presented the following committee report:

Provost’s Report:

- School of Languages, Cultures and World Affairs: The departments have been reorganized from three to five academic departments. A task force has been formed to recommend, before a new dean is hired to succeed Sam Hines, how to best proceed to accomplish the goals of the school. Sam Hines will become the Provost at The Citadel.
- General Education: The proposal for a revised General Education Curriculum is now before the Faculty Senate.
- In-State Tuition: The College of Charleston offers a total of 197 undergraduate abatements which is low compared to other state universities. Also, the College of Charleston does not use this mechanism to manipulate data on in-state students.
- Call Me Mister Program: Dr. Steven Thomas described this program as a Clemson-based program designed to encourage African-American males to enter the teaching profession at the K-12 level. He is currently recruiting for the first class with the goal of five students in Fall 2007.
- Lowcountry Hazards Center: Mitchell Colgan provided information about the planned Lowcountry Hazards Center, which will bring together the intellectual resources on campus for studying earthquakes, hurricanes, threats to the ports and potential for terrorism. The Earthquake Center is now funded for relocation to the College of Charleston campus. Additional external funding is being sought and a related curriculum (e.g., a minor) is under development.
- Department of Health and Human Performance: The Department of Physical Education and Health has changed its name to the “Department of Health and Human Performance.” The School will now be called the School of Education, Health and Human Performance. The program will move from its current well-equipped space of approximately 800 feet to 4,000 feet once the Johnson Center renovation is complete.
- SACS Review and SACS QEP: Dr. Elise Jorgens spoke to the Board about the SACS Review. She noted that it was a very successful reaccreditation. The Southern Association of Colleges and Schools (SACS) came to the College for a review on March 22. Pam Niesslein coordinated the review process and put together teams. SACS made two recommendations: (1) The College didn’t notify them of the Masters of Communications; and (2) Revision of the General Education Program (need to assess how our students meet the goals of General Education). This was not a sanction – just a reminder from SACS.

- Enrollments: Don Burkard presented the committee with an enrollment report for the fall and spring semesters of 2006-07, as well as the projected graduate and undergraduate enrollments for Fall Semester 2007.

Athletics Committee:

Trustees Dwight Johnson (chair), Philip Bell, Jimmy Hightower, and Bobby Marlowe attended the committee meeting. Also present were Fred Daniels, Senior Vice President for Executive Administration and Institutional Resources; Jerry Baker; Director of Athletics; Jonathan Evans, Associate Director of Athletics for External Relations; Jason Kepner, Head Volleyball Coach; Laura Lageman, Associate Director of Athletics; Kelly Lee, Business Manager; Monica Pawlowski, Executive Director, Cougar Club.

Mr. Bell noted that Alysanne Wiedeke, Administrative Assistant in the Athletics Department, is in the hospital. In Alysanne's absence, Kelly Lee served as recording secretary.

In Mr. Johnson's absence, Philip Bell presented the following committee report:

- Swimming Conference: Swimming has to leave the Colonial Athletic League and is searching for a new conference home. There will be a meeting on April 27 in Charlotte to develop a new Swimming only conference to include Men's teams from the College of Charleston, Davidson, Gardner-Webb, VMI, Howard University, and Florida A & M, and women's teams from the College of Charleston, Davidson, Georgia Southern, Gardner-Webb, VMI, Radford, Gulf Coast University, North Florida, Campbell, Howard University, and Florida A & M.
- Southern Conference Expansion: Samford will become the 12th member of the Southern Conference beginning in 2008.
- Scholarships:
Southern Conference: The College of Charleston nominated one student-athlete and Teryn Schuetz was one of seven recipients of that scholarship.

The Family Circle Cup chose Katie Hedley of the Women's Cross Country and Track teams as this year's recipient of the \$5,000 Scholarship. An added bonus was that Katie was able to meet Tennis star Serena Williams.

- Cougar Club: Monica Pawlowski presented the committee with information about the success of the first thank-a-thon. She also noted that the Cremins Challenge will be held on May 4-5 at Daniel Island, including a Cocktail Party on the evening of May 4.
- Staff Updates:
Jason Kepner was introduced as the new Head Volleyball Coach.

Nikki Loos has resigned as Director of Sports Marketing, and a search for a new director is underway.

The search committee has reconvened to find a new Director of Sailing.

- Kresse Arena Seating Plan: Jonathan Evans informed the committee that the seating plan has been sent to Cougar Club members for review. Mr. Evans has received positive feedback from members, including \$450,000 in verbal commitments for Legacy seating.

The committee moves that the Board of Trustees approve the proposed Kresse Arena Seating Plan. Sam Stafford seconded the motion. All in favor.

- And finally, Mr. Bell noted that Head Basketball Coach Bobby Cremins has agreed to play in the Harry Carson Golf Tournament to benefit the Florence School District I at the Country Club of South Carolina in Florence, South Carolina.

Governmental Affairs Committee:

Trustees Bill Scarborough (chair), Bobby Marlowe, Larry Miller, Joe Thompson, and John Wood attended the committee meeting. Others in attendance include Sylvia Harvey, Trustee Emeritus; President George Benson; Daniel Dukes, Legislative Liaison; and Steve Osborne, Senior Vice President for Business Affairs.

Mr. Scarborough presented the following committee report:

Funding from the General Assembly: The House already passed its version of the budget. The Senate Finance Committee completed work on its version of the FY 2007-08 Appropriations Bill on April 13, 2007. Highlights of the bill, compared to items funded by the House of Representatives, are as follows:

<u>New Recurring Funds</u>	<u>House</u>	<u>Senate Finance</u>
Real Estate Program	\$ 612,764	\$ 612,764
Marine Genomics	603,000	603,000
HTM: Tourism Analysis	150,000	150,000
Center for Teaching Partnerships	550,000	400,000
Global Trade Program	350,000	350,000
Lowcountry Graduate Center	300,000	300,000
Parity Funding	1,000,000	1,033,014
 <u>New Non-Recurring Funds</u>		
Randolph Hall/Cistern Renovation	\$ 2,000,000	\$ 3,700,000
 <u>Lottery Funds</u>		
Technology Infrastructure	\$12,000,000	\$14,000,000

Also, the Senate Finance Committee:

- Deleted the House passed tuition cap proviso
- Fully funded all state scholarships
- Increased need-based scholarships by \$2 million
- Appropriated \$62 million for a 3% state employee pay raise
- Appropriated \$38.5 million for state employee health insurance premiums
- Appropriated \$2 million for the Electronic Library

The House has already passed its version of the budget. The full Senate will meet next week to look at their recommendations.

Alumni Relations Committee:

Trustees Lee Mikell (chairman), Frank Gadsden, Annaliza Moorhead, Bobby Marlowe, and Sam Stafford attended the meeting, along with Chappy McKay, President-Elect, College of Charleston Alumni Association. Staff members Sue Sommer-Kresse, Senior VP for Institutional Advancement; Karen Jones and Jack Huguley, staff liaisons; and Ann Ward, recording secretary, also attended the meeting.

Mr. Mikell presented the following committee report:

- Nelnet: The committee reviewed this affinity alumni loan consolidation agreement in light of recent news stories regarding relationships between universities and lenders.
- Alumni Association Board Commitment to 2007 Annual Fund Drive: 100% participation was received from the Alumni Association Board. Chairman Marlowe encouraged all Board members to contribute to the College of Charleston Foundation – The President needs 100% participation from the Board members.
- Alumni Association Regional Events:
Receptions were held in Atlanta in February 2007, and in Washington, DC, in March 2007.

Two additional regional receptions are scheduled for Fall 2007 in Greenville, SC, and New York City. Chairman Marlowe and President Benson plan to attend both receptions.

The Student Alumni Association had another successful Oozeball Tournament (mud volleyball) and finished endowing their scholarship. This is the first non-Greek organization to endow a scholarship (\$25,000).

- Alumni Association Annual Meeting and Reception Honoring the Class of 2007:
The annual meeting and reception will be held on May 5, 2007 – Reception at 5:30 p.m. and the meeting at 6:30 p.m. All Board members are invited to attend.
- College of Charleston Strategic Plan:
Role of the Alumni Association in the Strategic Plan will be discussed at the next meeting.

Chairman Marlowe reiterated that it would be great if all Board members could earmark some money to the Foundation. This Board does need to have 100% participation to the Foundation. It is very important as we move forward with fund-raising.

New Business:

Association of Governing Boards (AGB) Conference: Elizabeth Kassebaum presented the Board with a brief report on the Association of Governing Boards (AGB) Trusteeship Conference she attended in Phoenix, Arizona, March 2-6, 2007. The AGB is promoting integral leadership in that all Board members need to be active and the President and the Board must work together. The President is required to make challenging decisions and needs the support of the Board and students. The President will inform the Board of issues. Also, the AGB required a survey with all responses to be kept confidential. The importance of a Board Retreat was discussed.

Board Retreat: We plan to schedule a Board Retreat in August. AGB will send a representative to the Retreat to present a report on "Best Practices of Public Boards." Chairman Marlowe and President Benson will review the agenda items in the next couple of months. Possible dates for the Board Retreat were discussed, but no decision was made at the meeting. Elizabeth will notify the Board members once a date has been determined.

Clemson Programs at Navy Base: Steve Osborne reviewed Clemson University's North Charleston Restoration Research Institute at the Navy Base. The City of North Charleston donated 17 acres at the former Navy Base, including the Warren E. Lasch Conservation Center, to Clemson University. Clemson plans to renovate the Lasch Conservation Center in 2007-08 and the construction of the 22,000 square foot Restoration Research and Education Building is projected for completion in 2010. The research building will house laboratories and offices. Also, the facility will house the laboratory for a proposed Endowed Chair in Urban Ecology. Clemson's proposal was certified by the South Carolina Research Centers of Excellence Review Board and approved by the Joint Bond Review Committee and the Budget and Control Board. Clemson was required to find a 50% match from non-state funds.

Parking Update: Steve Osborne presented an update on parking at the College:

- 102 employee parking spaces were lost with the expansion of the School of the Arts and the George Street Project. 260 parking spaces in the "K" lot will be lost this fall.
- Everyone seems pleased with the CARTA arrangement which is a free service available to all faculty, staff, and students. The College pays \$100,000/year for this service through 2010.
- Parking is available in the garages for \$5/day maximum charge.
- We continue to offer a special evening/weekend parking rate of \$80/year.
- The College has a lease with the City for the Aquarium spaces through 2012. The City has development plans for the lot after 2012.
- Parking rates will increase this year as follows: Surface lots will increase from \$350 to \$400/year. The "GL" lot will increase from \$500 to \$600/year. Core garages will cost \$700/year. The Aquarium lot will cost \$150/year.

Spoletto: Marie Land informed the Board of the College's relationship with Spoleto. Events are held on campus during May 25-June 10. Student housing is used for performers. The College and Spoleto have a long history together.

It was moved (Thompson), and seconded (Johnson), to go into Executive Session at 11:25 a.m. to discuss personnel issues. All in favor.

It was moved (Bell), and seconded (Thompson), to come out of Executive Session at 12:15 p.m. All in favor.

It was moved (Stafford), and seconded (Wood), to approve presentation of honorary degrees to Mary Ellen Way and Joyce Long Darby at a special ceremony during the Gangi Courtyard Dedication in October. Frank Gadsden seconded the motion. All in favor.

There being no further business, it was moved (Bell), and seconded (Thompson), that this meeting of the Board of Trustees be adjourned at 12:15 p.m. All in favor.