

(Approved at June 9, 2014 Board of Trustees meeting)  
**COLLEGE OF CHARLESTON BOARD OF TRUSTEES**  
Randolph Hall Boardroom<sup>1</sup>  
College of Charleston, Charleston, South Carolina  
Wednesday, March 19, 2014 – 3:00 p.m.  
Friday, March 21, 2014 – 8:30 a.m.  
Saturday, March 22, 2014 – 9:45 a.m.

NOTE: This Board of Trustees Meeting was extended in order to allow time for the Board of Trustees to interview Presidential Search Candidates on Friday afternoon and Saturday.

**WEDNESDAY, MARCH 19, 2014**

Presiding:  
Gregory D. Padgett, Chair

Board Members Present: Mr. John H. Busch, Mrs. Demetria Noisette Clemons, Dr. L. Cherry Daniel, Mr. Frank Gadsden, Mrs. Renee B. Goldfinch, Ms. Henrietta U. Golding, Mr. David H. Hay, Ms. Pansy King-Reid, Mr. Daniel Ravenel, Mrs. Renee B. Romberger, Dr. Edward L. Thomas, Jr., Mr. Joseph F. Thompson, Jr., and Mrs. Ricci Land Welch

Board Members Participating by Conference Call: Mr. G. Lee Mikell, Mrs. Annaliza O. Moorhead, and Dr. Toya D. Pound (after 4:00 p.m.)

Board Members Absent: Mr. Donald H. Belk, Mr. Jeffrey M. Schilz, and Mr. John B. Wood, Jr

Others Present: President George Benson; Drs. Beverly Diamond (Senior Vice Provost for Academic Affairs) and Brian McGee (Chief of Staff/Senior VP for Executive Administration); Messrs. Mike Haskins (Executive VP for External Relations), Steve Osborne (Executive VP for Business Affairs) and Mike Robertson (Senior Director of Media Relations); Mses. Kathryn Bender (Senior VP Legal Affairs/General Counsel), Betty Craig (Executive Assistant) and Elizabeth Kassebaum (Executive Secretary to the Board of Trustees and VP for College Projects). Also attending was Diane Knich, *Post and Courier* reporter.

<sup>1</sup>In accordance with requirements of the *S. C. Freedom of Information Act*, news media were notified of the time, location, and agenda for this meeting.

The regular meeting of the College of Charleston Board of Trustees was called to order on Wednesday, March 19, at 3:10 p.m. by Chair Padgett noting that the meeting notice has been posted and the press notified as required by the Freedom of Information Act.

Chair Padgett welcomed everyone attending the meeting this afternoon and noted that Trustees Lee Mikell, Annaliza Moorhead and Toya Pound (will call in after 4:00 p.m.) were joining the meeting by conference call.

**The motion was made by Trustee Frank Gadsden , and seconded by Trustee Cherry Daniel, to go into Executive Session at 3:10 p.m. for the following purpose: (1) Discussion of negotiations incident to proposed contractual arrangements and proposed purchase/lease of property. All in favor.**

First, Chair Padgett asked the following staff members, in addition to the President, to remain and attend the Executive Session: Mike Haskins, Elizabeth Kassebaum, Brian McGee, Steve Osborne, Kathryn Bender, and Betty Craig.

*[Everyone not requested to attend Executive Session left the Boardroom.]*

*[Trustee Henrietta Golding joined the meeting at 3:25 p.m.]*

*[Trustee Eddie Thomas joined the meeting at 3:35 p.m.]*

*[Trustees Lee Mikell and Annaliza Moorhead were on conference call. For confidentiality purposes, both trustees acknowledged that they were on a phone line not being recorded and alone in a private venue while on the call.]*

**The motion was made by Trustee Cherry Daniel, and seconded by Trustee Joe Thompson, to come out of Executive Session at 4:55 p.m. All in favor.**

*[Regular session resumed and Beverly Diamond and Diane Knich returned to the Boardroom.]*

Chair Padgett noted for the record that no action was taken during Executive Session.

New Business:

**The motion was made by Trustee John Busch, and seconded by Trustee Cherry Daniel, to approve the Resolution, “Affirmation of the College’s Commitment to Academic Freedom,” as presented. The Chair called for the yeas and nays, and the following Resolution was unanimously approved by voice vote. All in favor. [Copy of the Resolution will be sent to the faculty, staff and students.]**

**COLLEGE OF CHARLESTON**

**RESOLUTION OF THE BOARD OF TRUSTEES**

**AFFIRMATION OF THE COLLEGE'S COMMITMENT TO ACADEMIC FREEDOM**

**March 19, 2014**

**WHEREAS**, academic freedom has long been a fundamental guarantee extended to the faculty and students of all reputable colleges and universities in the United States;

**WHEREAS**, the College's *Faculty/Administration Manual* for the past four decades has included a statement on academic freedom and described various safeguards in institutional policy for the protection of academic freedom;

**WHEREAS**, the College's commitment to academic freedom also is described in the *College of Charleston Student Handbook*;

**WHEREAS**, recent statements in local and national news media have led members of the College's student body, faculty, staff, and administration to seek assurances regarding the continuing commitment of the College to safeguard and protect academic freedom;

**WHEREAS**, the Chairman of the College of Charleston Board of Trustees and the President of the College have separately made statements in recent weeks indicating their full support for academic freedom; and

**WHEREAS**, the Board of Trustees desires to specifically affirm the value, significance, and importance of academic freedom;

**NOW, THEREFORE, BE IT ---**

**RESOLVED**, the College of Charleston Board of Trustees affirms the College's commitment to academic freedom, as described and summarized in the *Faculty/Administration Manual*; and

**RESOLVED**, the Board affirms the value, significance, and importance of academic freedom and the role of the university in facilitating a free and open exchange of controversial ideas.

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**The motion was made by Trustee Frank Gadsden, and seconded by Trustee Cherry Daniel, that the meeting be recessed at 5:00 p.m. for the evening and reconvened at 8:30 a.m. on Friday morning, March 21. All in favor.**

And finally, Chair Padgett invited all Board members to join him and President Benson at the President's House, 6 Glebe Street, for the Reception that evening from 5:00 p.m. to 6:30 p.m.

celebrating Edwin Pearlstine and his family for their commitment to establish the Pearlstine-Lipov Center for Southern Jewish Culture, followed by dinner on their own.

*[Board Committee meetings were held on Thursday, March 20.]*

## **FRIDAY, MARCH 21, 2014**

The Board meeting reconvened at 8:30 a.m.

Presiding:  
Gregory D. Padgett, Chair

Board Members Present: Mr. Donald H. Belk, Mr. John H. Busch, Mrs. Demetria Noisette Clemons, Dr. L. Cherry Daniel, Mr. Frank Gadsden, Mrs. Renee B. Goldfinch, Ms. Henrietta U. Golding, Mr. David H. Hay, Ms. Pansy King-Reid, Mr. G. Lee Mikell, Mrs. Annaliza O. Moorhead, Dr. Toya D. Pound, Mr. Daniel Ravenel, Mrs. Renee B. Romberger, Mr. Jeffrey M. Schilz, Dr. Edward L. Thomas, Jr., Mr. Joseph F. Thompson, Jr., Mrs. Ricci Land Welch, and Mr. John B. Wood, Jr.

Others Present: President George Benson; Drs. Penny Brunner (Associate VP, Institutional Effectiveness and Strategic Planning), Beverly Diamond (Senior Vice Provost for Academic Affairs), Bob Cape (Senior Vice President/Chief Information Officer), Lynn Cherry (Speaker of the Faculty/Associate Professor, Department of Communication), Lynn Ford (Associate Provost, Curriculum and Academic Administration), Tom Heeney (Chair, Senate Budget Committee), George Hynd (Provost and Executive VP for Academic Affairs), and Brian McGee (Chief of Staff/Senior VP for Executive Administration); Messrs. Michael Adeyanju (Interim Director of Executive Communications), Joseph Gastaldo (Representing the Graduate Student Association), Mike Haskins (Executive VP for External Relations), Jack Huguley (Director of Alumni Relations), Joe Hull (Director of Athletics), Sam Jones (Associate VP, Budgeting and Payroll Services), Bobby Marlowe (Senior VP, Economic Development), Steve Osborne (Executive VP for Business Affairs), Jonathan Ray (Director of Institutional Events and Chef Concierge), Mike Robertson (Senior Director of Media Relations), Ryan Spraker (Secretary, Student Government Association), Chris Tobin (Vice President for Development), David Watson (Trustee Emeritus), and George Watt (Executive VP for Institutional Advancement); Mses. Kathryn Bender (Senior VP Legal Affairs/General Counsel), Jane Benson (Mrs. George Benson), Priscilla Burbage (Vice President, Fiscal Services), Jeri Cabot (Interim Executive VP for Student Affairs), Betty Craig (Executive Assistant), Sylvia Harvey (Trustee Emeritus), Jordan Hensley (President, Student Government Association), Shirley Hinson (Director of Governmental Relations), Elizabeth Kassebaum (Executive Secretary to the Board of Trustees and VP for College Projects), Sharon Kingman (Chair, Foundation Board), Gail Long (Internal Auditor), Ashleigh Parr (Chair, Staff Advisory Committee to the President), Sarina Russotto (Director, Policy and Compliance), Monica Scott (VP for Facilities Planning), JoAnn Throckmorton (Administrative Assistant) and Tomi Youngblood (President of the Cougar Club Board).

Also attending was Leslie McKellar (Photographer, College Publications) and Diane Knich (*Post and Courier* reporter).

College of Charleston EMS Named 2013-2014 Collegiate EMS Organization of the Year:

Chair Padgett welcomed everyone attending the meeting this morning and recognized Greig Samuelson, EMS Compliance and Training Coordinator, who informed the Board that the College's EMS Department was recently named the 2013-2014 Collegiate EMS Organization of the Year by the National Collegiate EMS Foundation.

Trustee Ricci Welch noted that Logan Herbert, Director of EMS, made a very impressive presentation at the Student Affairs Committee meeting yesterday.

Introductions:

Chair Padgett recognized outstanding students selected by the Honors Program to attend this Board meeting:

- Briosha "Bri" Sanders is a senior from Spartanburg, SC, majoring in Women's and Gender Studies.
- Marino Mugayar-Baldocchi is a junior originally from San Paulo, Brazil, but most recently from Sydney, Australia, majoring in Psychology.

**APPROVAL OF MINUTES:**

**It was moved by Trustee Cherry Daniel, and seconded by Trustee Dan Ravenel, that the minutes of the January 31, 2014 Board Meeting be approved. The Chair called for the yeas and nays, and the Minutes were unanimously approved by voice vote. All in favor.**

**It was moved by Trustee Cherry Daniel, and seconded by Trustee Demetria Clemons, that the minutes of the February 28, 2014 Special Board Meeting be approved. The Chair called for the yeas and nays, and the Minutes were unanimously approved by voice vote. All in favor.**

**PRESIDENT'S REPORT:**

President Benson shared sad news regarding the tragic death of Grant Eney. On March 6, during Spring Break, Grant was in a snorkeling accident in Florida and died on March 9. Also, President Benson spoke at Grant's candlelight vigil. A few years ago, the family lost another son to a motor cycle accident.

Also, President Benson provided the Board with brief updates on a number of other items:

- Accepted Students Weekend
- Fundraising
- Rivers Green Lighting
- SACSCOC visit on February 28 – Report won't be available until June

Penny Brunner, Associate VP, Institutional Effectiveness and Strategic Planning, spoke briefly regarding the SACS visit.

And finally, President Benson thanked Dr. Brunner and her team, along with George Hynd, for their hard work, saying the College must be accredited.

## **COMMITTEE REPORTS:**

### **EXECUTIVE COMMITTEE:**

Due to the cancellation of the Executive Committee meeting scheduled for March 11, there was no Executive Committee Report.

### **ACADEMIC AFFAIRS COMMITTEE:**

**Committee members present:** Trustees Cherry Daniel (Chair), John Busch, Demetria Clemons, Frank Gadsden, Renee Goldfinch, and Toya Pound.

**Committee members absent:** Trustee Jeff Schilz

**Other Board members present:** Trustees Henrietta Golding, David Hay, Lee Mikell, Greg Padgett, Dan Ravenel, Renee Romberger, Eddie Thomas, Joe Thompson, and Ricci Welch.

**Staff Liaisons present:** George Hynd (Executive VP for Academic Affairs/Provost), Beverly Diamond (Senior Vice Provost for Academic Affairs), Deanna Caveny-Noecker (Associate Provost for Faculty Affairs), and Lynne Ford (Associate Provost for Curriculum and Academic Administration).

**Others present:** President George Benson, Michael Adeyanju (Interim Director, Executive Communications), Maria Alfieris (Development), Susan Anderson (Director, Office of Research and Grants Administration), Stephanie Auwaerter (Director of Orientation, New Student Programs), Kathryn Bender (Senior VP for Legal Affairs/General Counsel), Vince Benigni (Athletics Liaison and Associate Professor of Communication), Mary Bergstrom (Associate Registrar, Student Systems Operations), Cathy Boyd (Registrar), Jennifer Bradley (Assistant Director, Center for Excellence in Peer Education), Floyd Breeland (Coordinator, Call Me Mister, School of Education, Health and Human Performance), Ernest Brevard (Campus Outreach and Student Events Coordinator, MSPS), Kristi Brian (Director of Diversity Education and Training, Office of Institutional Diversity), Seaton Brown (Senior Admissions Counselor), Penny Brunner (Associate Vice President for Institutional Effectiveness & Planning), Don Burkard (Associate VP for Enrollment Management), Jeri Cabot (Interim Executive VP for Student Affairs), Eileen Callahan (Research Protections and Compliance, Office of Research and Grants Administration), Bob Cape (Senior VP for Information Technology/Chief Information Officer), Mackenzie Chasteen (Senior Associate Director, Admissions), Lynn Cherry (Speaker of the Faculty and Associate Professor of Communication), Marvin Conyers (Student and Call Me Mister Fellow), Wendy Cory (Assistant Professor of Chemistry and Biochemistry), Claire Curtis (Associate Professor of Political Science), Edie Cusack (Director, REACH Program), Josh Davis (Assistant Professor of Supply Chain Management), Jim Deavor (Professor of Chemistry and Associate Dean, School of Sciences and Mathematics), Cara Delay (Associate Professor of History), Andrea DeMaria (Chair, Faculty Student affairs and Athletics Committee, and Assistant Professor, Department of Health and Human Performance), Julia Eichelberger (Professor of English), Joanne Ewalt (Professor of Political Science and Director, Public Administration Program), Trisha Folds-Bennett (Dean, Honors College), Jimmie Foster (Assistant VP for Admissions), Chris Fragile (Associate Professor of Astronomy), Conseula Francis (Associate Professor of English and Director of African American

Studies Program), Michelle Futrell (Director, Undergraduate Academic Services), Godfrey Gibbison (Dean, College of Charleston North Campus), Chris Gilliard (Student Services Program Coordinator, Multicultural Student Programs and Services), Beth Goodier (Associate Professor of Communication and Chair, Department of Communication), Kent Gourdin (Professor of Supply Chain Management), Dan Greenberg (Assistant Professor of Psychology and Chair, Curriculum Committee), Jeannette Guinn (Visiting Assistant Professor of Arts Management), Michael Haga (Associate Dean, School of the Arts), Jerry Hale (Dean, School of Humanities & Social Sciences), Devon Hanahan (Instructor, Hispanic Studies and Chair, Faculty Compensation Committee), Mike Haskins (Executive VP for External Relations), Karen Hauschild (Director, Academic Advising and Planning Center), Jordan Hensley (President, Student Government Association), Tom Holcomb (Director, ROAR Scholars Program), Sheridan Hough (Professor of Philosophy), Allison Hynd (Mrs. George Hynd), Patricia Janes (Visiting Assistant Professor of Psychology), Darin Junck (Director of Technology and Systems Analyst, Admissions), Elizabeth Kassebaum (Executive Secretary to the Board and VP for College Projects), Page Keller (Director, Center for Excellence in Peer Education), Joe Kelly (Professor of English and Co-chair of President's Commission on Diversity), Diane Knich (*Post and Courier* reporter), Amy Kolak (Assistant Professor of Psychology), Chris Korey (Director, First-Year Experience and Professor of Biology), Sandy Krezmien-Fund (Director of External Relations, School of Business), Amy Langville (Associate Professor of Mathematics), Rich Lavrich (Assistant Professor of Chemistry and Biochemistry), Mark Lazzaro (Associate Professor of Biology), Simon Lewis (Professor English and Associate Dean of LCWA), Mark Long (Associate Professor of Political Science), Cicely McCray (Director of Information and Recruitment, Graduate School), Brian McGee (Chief of Staff/Senior VP for Executive Administration), Adam Mendelsohn (Assistant Professor of Jewish Studies), David Michener (Associate Director, Multicultural Student Programs and Services), Bob Mignone (Professor of Mathematics and Chair, Department of Mathematics), Deborah Mihal (Director of Disability Services), Mindy Miley (Assistant VP for Educational Programs and Services), Deni Mitchell (Director of Strategic Initiatives), Nancy Muller (Director, Lowcountry Graduate Center and Associate Dean, College of Charleston North Campus), Richard Nunan (Professor of Philosophy), Susan Oakes (Director for Admissions and Recruitment), Bill Olejniczak (Associate Professor of History and Assistant Director, International Studies Program), Sorinel Oprisan (Associate Professor of Physics), Steve Osborne (Executive VP, Business Affairs), Bob Perkins (Chair, Academic Planning Committee, and Associate Professor of Teacher Education), Chris Piedmont (Student), Jim Posey (Associate VP for Institutional Research & Planning), George Pothering (Professor of Computer Science), Pam Rigs-Gelasco (Professor of Chemistry and Biochemistry and Department Chair), Mike Robertson (Senior Director of Media Relations, Marketing and Communications), Briosha Sanders (Student), Alan Shao (Dean, School of Business), Kay Smith (Associate VP for the Academic Experience), Andrew Sobiesuo (Associate Provost for International Education), Tamara Spargur (Data Coordinator, Center for Student Learning), Ryan Spraker (Secretary, Student Government Association), Chris Starr (Associate Professor of Computer Science and Chair, Department of Computer Science), Kirk Stone (Associate Professor of Communication), Melissa Thomas (Director, Center for Student Learning), George Watt (Executive VP for Institutional Advancement), Fran Welch (Dean, School of Education, Health, and Human Performance), John White (Dean of Libraries), and Isabel Williams (Student).

Trustee Cherry Daniel presented the following committee report:

Provost's Report:

- Dr. Hynd provided a brief update on Distance Education efforts.
- He provided a brief report regarding the Colonial Academic Alliance.
- Dean Godfrey Gibbison reported on plans to create a School of Continuing and Professional Studies to house the continuing and professional programs offered at the CofC North Campus. An update will be provided at the next Board meeting. The North Campus must vacate its present location by June 30 and move to the new facility at Paramount Drive.
- Dr. Hynd spoke regarding the Dual Enrollment Program. The College has been operating under a three-year pilot with a per-course fee of \$450, providing dual enrollment opportunities to students on campus on a seats-available basis and at some high schools. Board members expressed an interest in expanding into underserved schools and were interested in the impact on matriculation at the College, as well as the distinction, for teachers, between College of Charleston dual enrollment and AP courses. Later in the meeting, the Budget and Finance Committee will present a Resolution for consideration by the full Board.

Awarding of Degrees:

Trustee Cherry Daniel reported that the Academic Affairs Committee unanimously approved the Resolution to approve the Awarding of Degrees for the 2014 Spring Semester. **The Academic Affairs Committee moves that the Resolution to approve the awarding of degrees for the 2014 Spring Semester be adopted as presented. After discussion, the Chair called for the yeas and nays, and the following Resolution was unanimously approved by voice vote. All in favor.**

**COLLEGE OF CHARLESTON  
RESOLUTION OF THE BOARD OF TRUSTEES  
AWARDING OF DEGREES**

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**March 21, 2014**

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**WHEREAS**, pursuant to S.C. Code Ann. §59-130-30, the Board of Trustees of the College is constituted as a body corporate and politic and is empowered, among other things, to “confer degrees upon students and other persons as the board considers qualified;”

**WHEREAS**, the President has made available to the Board a preliminary list of candidates for the award of baccalaureate and graduate degrees from the several Schools of the College;

**WHEREAS**, each such candidate has been certified by the appropriate Dean, the Registrar, and the Provost, as Chief Academic Officer of the College, as meeting the requirements and prerequisites for the award of the appropriate degree upon the candidate’s successful conclusion of the Spring 2014 Semester;

**WHEREAS**, the Board has accepted such representations and certifications as being true and accurate in all material respects and has determined that all such degree candidates are so

qualified for the award of their respective degrees upon the successful conclusion of the Spring 2014 Semester; and

**WHEREAS**, all of the relevant degree-awarding programs of the College related to degrees to be awarded under this Resolution have been duly approved by the South Carolina Commission on Higher Education.

**NOW THEREFORE, BE IT --**

**RESOLVED**, that the Board hereby authorizes the President to confer on each and all of the aforementioned described degree candidates who have successfully completed the Spring 2014 semester, the names of each of which shall be published in the Official Program for the May 2014 Graduation Ceremony, those degrees for which they have been found qualified, together with all the rights, honors, privileges and responsibilities appertaining thereto;

**RESOLVED**, that the President and the Provost, or either of them, may make such adjustments to the preliminary list of candidates for the award of baccalaureate and graduate degrees from the several Schools of the College, as may be necessary and appropriate to account for the actual academic performance of degree seeking candidates during the Spring 2014 semester; and

**RESOLVED**, that the President and Provost, and such employees as may be designated by both or either of them, are hereby authorized and directed to take any and all action as may be necessary and appropriate to implement this Resolution and effectuate its purposes.

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AB/BS in Supply Chain Management:

Trustee Cherry Daniel reported that the Academic Affairs Committee unanimously approved the Proposal for a Bachelor of Science Degree Program in Supply Chain Management. **The Academic Affairs Committee moves that the Proposal for a Bachelor of Science Degree Program in Supply Chain Management be adopted as presented. After discussion, the Chair called for the yeas and nays, and the following Resolution was unanimously approved by voice vote. All in favor.**

**COLLEGE OF CHARLESTON  
RESOLUTION OF THE BOARD OF TRUSTEES  
PROPOSAL FOR A  
BACHELOR OF SCIENCE DEGREE PROGRAM  
IN  
SUPPLY CHAIN MANAGEMET**

**March 21, 2014**

**WHEREAS**, upon the recommendation of the President, the Provost, the Dean of the School of Business, and the Faculty Senate, the Board has been requested to approve a Bachelor of Science

degree program in Supply Chain Management (to be available with or without a concomitant A.B. degree) (the “Program”);

**WHEREAS**, the need for such a program can be found in the rapidly changing industrial landscape of South Carolina. Drawn in part by the Port of Charleston, one of the busiest container ports along the Southeast and Gulf coasts, a number of world class manufacturing, retail, and distribution firms have located in South Carolina. Companies including BMW, Michelin North America, Bridgestone Americas, Boeing, and Amazon have expanded and/or moved operations to the state. While these companies directly create demand for professionals with knowledge and skills in supply chain management, demand for this skillset is also generated by the broader networks of firms that co-locate with these large companies;

**WHEREAS**, Supply Chain Management is characterized as an interdisciplinary field that emphasizes cross-functional linkages and inter-connected systems. These inter-connected systems ultimately form the foundation for the provision of goods and services to the end customer. The discipline of supply chain management draws heavily from the areas of procurement, operations management, logistics, management information systems, and statistics;

**WHEREAS**, a strong liberal arts education provides the ideal foundation for understanding systems-based problems and prepares students to deal with complexity, diversity, and change. These challenges are at the heart of the current state of the supply chain management field;

**WHEREAS**, the Program is a 60 credit hour major organized around a foundation of general business requirements in the School of Business as well as other foundational courses from the fields of Management, Finance, and Marketing. The Program will then introduce important specialized coursework in areas such as Lean and Six Sigma, Supply Chain Analysis and Design, Purchasing, and Logistics and Transportation;

**WHEREAS**, the College plans to commence the Program in August 2015;

**WHEREAS**, the Board has also been informed that three faculty positions have been committed to the Program and that there are no significant additional Program costs associated with creating a major in Supply Chain Management; and

**WHEREAS**, the Board has been further advised that there is sufficient student demand for the Program, and that adequate resources are available, or are likely to become available, to finance the operations and management of the new Program.

**NOW THEREFORE BE IT - - -**

**RESOLVED**, that the President and the Provost, or either of them, are hereby authorized to submit the new Program to the South Carolina Commission on Higher Education (“CHE”) pursuant to S.C. Code Ann. § 59-103-35 and to the Southern Association of Colleges and Schools Commission on Colleges (“SACSCOC”) for such approvals and notifications as may be required under controlling law or regulation; and

**RESOLVED**, that the College may take such further actions as may be necessary or appropriate to secure approval of the Program from CHE and the SACSCOC and to implement the new Program, as described herein and presented to the Board through its Committee on Academic Affairs by the Provost.

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Information Items:

Dean Fran Welch spoke to the Committee regarding the “Call Me Mister” Program and the desire to expand the program. Further, Representative Floyd Breeland talked about the program’s impact.

President Benson provided the Committee with information regarding College Reads!. Committee Chair Daniel thanked President Benson and highlighted that the Board unanimously approved its Resolution on Academic Freedom yesterday, Wednesday, March 19, and encouraged everyone to read the 2014-2015 College Reads! selection, *The Good Soldier*.

Speaker of the Faculty’s Report:

Lynn Cherry, Speaker of the Faculty, spoke briefly to the full Board regarding controversial issues on campus.

Dr. Cherry informed the Board that Professor Todd McNerney in the Department of Theatre and Dance will become Speaker of the Faculty next year, and she will resume the duties of Faculty Marshal in the fall.

And finally, Chair Padgett recognized Dr. Lynn Cherry who is retiring as Speaker of the Faculty effective June 30, and presented her with a CofC presentation folder as a very small token of appreciation.

Staff Advisory Committee to the President Report:

Ashleigh Parr, President of the Staff Advisory Committee to the President, spoke briefly on behalf of the staff. She thanked the Board of Trustees for approving the Staff Awards Program and merit increases at its January Board meeting.

And finally, she informed the Board that the Staff Advisory Committee to the President will distribute its first newsletter this spring.

Chair Padgett’s Statement:

Chair Padgett made the following statement following the Academic Affairs Committee Report:

“Thank you, Cherry, for the Academic Affairs Committee Report. We had a very large audience for the meeting, and a good discussion about several topics, including the College Reads! Program and academic freedom.

Let me say a few words regarding our Academic Affairs conversation yesterday, as I didn’t get to comment at that time.

As Board members, we are always learning more about how best to advocate on behalf of our faculty, staff, and students. We want to find effective ways to respond to parental and community concerns, and to be respectful of different points of view about our curriculum.

Board members also have a special responsibility to work with the General Assembly. There wouldn't be a College of Charleston without the hundreds of millions of dollars spent by the state to support us over the past 44 years, and we are very grateful for the support of our legislators.

As Board members, we will continue to express our appreciation to the legislature for their financial support of the College. In addition, we will always communicate with legislators to address their concerns about what is happening here in Charleston.

Yesterday, President Benson was right to describe the importance of academic freedom. We ask that the legislature respect how universities work.

However, as a public university, we also need to respect how the legislature serves our state. We always want to work constructively with the General Assembly to better meet the needs of our students and the state.

Each year we ask the legislature to collaborate with us as partners to make college more affordable and to provide new opportunities for our students and communities. With everything else going on at the College, I don't want to lose sight of our need to be constructive partners with the General Assembly, for the common good of all South Carolinians. I know everyone here shares my desire for a good and productive partnership with the legislature.

Let's go on to our next committee report."

Trustee John Busch expressed appreciation for Greg's remarks and affirmed the value of a good and cordial relationship with the legislature.

**ALUMNI RELATIONS COMMITTEE:**

**Committee members present:** Trustees John Wood (chair), Demetria Clemons, Annaliza Moorhead, Toya Pound, and Ricci Welch.

**Committee members absent:** Trustees Don Belk and Jeff Schilz

**Staff Liaisons present:** Jack Huguley and Karen Jones.

**Guests present:** Chuck Baker (President, CofC Alumni Association), Jordan Hensley (President, Student Government Association); Ryan Spraker (Secretary, Student Government Association), and Katie Heath ('08, Assistant Director, Alumni Marketing and Communications).

Trustee Wood presented the following committee report:

Alumni Association Strategic Initiatives Update:

- Can't Hide the Pride – In celebration of the College's Founder's Day (March 19), "Can't Hide the Pride" day was created where everyone who has a tie to the CofC can show their pride.
- Institutional Advancement (IA) Communications Plan – Institutional Advancement is now using an "IA Communications Plan" to make communication with alumni more effective and impactful. As a collaborator of the plan, launched in January 2014, Alumni Relations handles all alumni communications, including working with 27 schools and departments.
- A Charleston Affair – 3,736 general admission tickets have been sold
- 2014 Alumni Award Recipients will be honored at the Alumni Association's Annual Alumni Awards Gala on Thursday, November 20, 2014.  
Young Alumnus Award – Brett Gardner '05  
Alumna of the Year – Cary Ann Hearst '01  
Distinguished Alumna Award – Mariana Ramsay Hay '82  
Alumni Award of Honor – Sam Stafford III '68

Jack Huguley updated the Committee on the status of his departure from the position of Director of Alumni Relations. His original departure date of June 30, 2014 has been amended to "flexible and earliest convenience for the College." Trustee Wood thanked Jack for his nine years of service to the College.

Jack Huguley thanked President Benson and the Board of Trustees for their support. He informed the Board that his schedule is flexible and that he may not leave June 30.

And finally, Chair Padgett thanked Jack for his years of service to the College and also Chuck Baker for his service as President of the Alumni Association this past year.

**ATHLETICS COMMITTEE:**

**Committee members present:** Trustees Jeff Schilz (chair) (conference call), John Busch, Pansy King-Reid, Dan Ravenel, Renee Romberger, Eddie Thomas and Ricci Welch.

**Committee members absent:** Trustee Dan Ravenel

**Other Trustees present:** Trustees Cherry Daniel, Frank Gadsden, and David Hay.

**Others present:** John Bryson (Director of Operations), Andrea DeMaria (Faculty Student and Athletics Committee Chair/Assistant Professor of Health and Human Performance), Jordan Hensley (President, Student Government Association), Chris Horschel (Director of Sports Medicine), Joe Hull (Director of Athletics), Laura Lageman (Associate Director of Athletics/Senior Women's Administrator), Ryan Spraker (Secretary, Student Government Association), Steve Stroud (Associate Director of Athletics/External Affairs), Alexandria Rogers (Assistant to the Director of Athletics), Katie Walker (Assistant General Counsel), George Watt (Executive Vice President for Institutional Advancement), and Tomi Youngblood (Cougar Club Board President).

Trustee Schilz presented the following committee report:

Sports Medicine:

Chris Horschel reported on the services his department provides for student-athletes on a daily basis. He treats approximately 80 athletes per day at Patriots Point and 65 per day downtown.

Cougar Club Update:

Tomi Youngblood reported that the Men's Basketball CAA Tournament trip to Baltimore was very successful. Nine members of the Board of Trustees have joined the Cougar Club, and she thanked them for their support. Also, she noted that the Cougar Club's renewal period ends May 31, and the goal is \$1 million. Chair Padgett encouraged everyone to support the Cougar Club.

Andrea DeMaria reported that the proposed changes to the language of the *Faculty Administration Manual* regarding excused absences for student-athletes were accepted by the Provost and should be included in the 2014 *Faculty Administration Manual*.

Outstanding Coach:

And finally, Trustee Schilz recognized Natasha Adair, Women's Basketball Coach. He noted that she is an outstanding coach and what she has done with the team in two years is remarkable.

**AUDIT COMMITTEE:**

**Committee members present:** Trustees Joe Thompson (chair), Henrietta Golding and John Wood (conference call)

**Committee members absent:** Trustee Don Belk

**Others present:** Kathryn Bender (Senior VP for Legal Affairs and General Counsel), Priscilla Burbage (VP for Fiscal Services), Beverly Diamond (Senior Vice Provost), George Kennedy, Gail Long (Internal Auditor), Steve Osborne (Executive VP for Business Affairs), Sarina Russotto (Director of Policy and Compliance) and Dawn Willan (Controller).

Chair Thompson presented the following committee report:

George Kennedy, a shareholder from our external auditing firm, Elliott Davis, gave a report related to their findings of the 2012-2013 fiscal year-end audits. Unmodified opinions were issued on the Comprehensive Annual Financial Report (CAFR), the OMB Circular A-133 and NCAA reports.

Also, Mr. Kennedy gave an overview of GASB 68, Accounting and Financial Reporting for Pensions, which will affect the College's June 30, 2015 financial statements. Currently, net pension liability reporting is not required at the agency level. With the implementation of GASB 68, the College and other participating cost-sharing governments will report their proportionate share of this unfunded liability in its own financial statements. The College's liability is estimated to be \$80 million which may cause the College's unrestricted net assets to be negative. Mr. Kennedy indicated that major bond rating agencies will re-calibrate the way they evaluate governmental financial statements in light of GASB 68.

Kathryn Bender and Sarina Russotto gave an overview of the expansion of the Audit Committee to include a compliance program. Ms. Russotto will report on compliance matters at future Board meetings.

Steve Osborne provided an overview of the Risk Assessment process which was initiated by President Benson. Gail Long is currently conducting risk assessments in the Business Affairs division.

*[Natasha Adair, Women's Basketball Coach, left the meeting at 9:30 a.m.]*

*[Marino Mugayar-Baldocchi, honor student, left the meeting at 9:30 a.m.]*

#### **BUDGET AND FINANCE COMMITTEE:**

**Committee members present:** Trustees Lee Mikell (chair), Frank Gadsden, David Hay, Annaliza Moorhead, Dan Ravenel, and Joe Thompson.

**Other Board members present:** Trustees Greg Padgett, John Busch, Renee Goldfinch, and Henrietta Golding.

**Staff Liaisons present:** Steve Osborne (Executive VP for Business Affairs), and Priscilla Burbage (VP for Fiscal Services), and Sam Jones (Associate VP, Budgeting and Payroll Services).

**Others present:** President George Benson, Kathryn Bender (Senior VP, Legal Affairs/General Counsel), Jan Brewton (Director, Business and Auxiliary Services), Don Burkard (Associate VP, Enrollment Planning), Bob Cape (Senior VP, Information Technology/CIO), Deanna Caveny-Noecker (Associate Provost, Faculty Affairs), Denny Ciganovic (Director, Career Center), Beverly Diamond (Senior Vice Provost), Aaryne Elias (Administrative Assistant), Lynne Ford (Associate Provost, Curriculum and Academic Administration), Jimmie Foster (Assistant VP, Admissions and Enrollment Management), Alyson Goff (Project and Space Manager), Shirley Hinson (Director, Government Relations), George Hynd (Provost/Executive VP, Academic Affairs), Elizabeth Kassebaum (Executive Secretary to the Board of Trustees/VP for College Projects), Gail Long (Internal Auditor), Brian McGee (Chief of Staff/Senior VP for Executive Administration), and Ed Pope (VP, Human Resources) and Mike Robertson (Senior Director, Media Relations). Also attending were Jordan Hensley (SGA President), Ryan Spraker (SGA Secretary), Alison Hynd and Diane Knich (*Post and Courier* Reporter).

Chair Mikell presented the following committee report:

Steve Osborne updated the Committee on several capital projects which will be covered in the Facilities Committee Report.

#### **Budget Adjustments:**

Sam Jones reviewed the budget adjustments reflected through February 28, 2014. **The Budget and Finance Committee moves that the resolution to approve the budget adjustments for the two months ending February 28, 2014 be adopted as presented behind the Budget and Finance Committee tab. The Chair called for the yeas and nays, and the following Resolution was unanimously approved by voice vote. All in favor.**

**COLLEGE OF CHARLESTON  
RESOLUTION OF THE BOARD OF TRUSTEES  
BUDGET ADJUSTMENTS**

\_\_\_\_\_  
March 21, 2014  
\_\_\_\_\_

**WHEREAS**, College management has reviewed its projections of revenues and expenses for the 2013-2014 fiscal year and, based on that review, has recommended certain reallocations and adjustments to the budget previously approved by the Board; and

**WHEREAS**, those recommended reallocations and adjustments were presented to the Board's Budget and Finance Committee and were determined to be reasonable and appropriately supported by College management.

**NOW THEREFORE, BE IT --**

**RESOLVED**, that the Board hereby approves the recommended reallocations and adjustments to the approved budget for fiscal year 2013-2014, as presented by College management to the Budget and Finance Committee and as further detailed in the table captioned "College of Charleston 2013-2014 Revenue and Expense Budget Adjustments February 28, 2014" contained in the Board of Trustees briefing book dated March 21, 2014; and

**RESOLVED**, that all actions of College management to effectuate these reallocations and adjustments prior to the effective date of this Resolution are hereby ratified and affirmed.

\*\*\*\*\*

Dual Enrollment Opportunities:

Priscilla Burbage briefed the Committee on the request for continuation of the high school dual enrollment program. This program allows high school students to earn college credit while meeting high school graduation requirements. The courses are taught either onsite at the high school or, on a space available basis, in classes taught on the College of Charleston campus. **The Budget and Finance Committee moves that the resolution to approve the continuation of the "Dual Enrollment Opportunities for High School Students" be adopted as presented behind the Budget and Finance Committee tab. The Chair called for the yeas and nays, and the following Resolution was unanimously approved by voice vote. All in favor.**

*[Note: Dual Enrollment was covered in the Academic Affairs Committee Report, but the Budget and Finance Committee must present the Resolution to the full Board for approval due to the \$450 fee.]*

**COLLEGE OF CHARLESTON  
RESOLUTION OF THE BOARD OF TRUSTEES**

**DUAL ENROLLMENT OPPORTUNITIES FOR HIGH SCHOOL STUDENTS**

**March 21, 2014**

**WHEREAS**, the College is uniquely positioned to develop accelerated learning opportunities for advanced high school students in the South Carolina Lowcountry through a dual enrollment program that would allow such high school students to earn college credit while simultaneously meeting high school graduation requirements;

**WHEREAS**, dual enrollment programs are in existence at many universities and, among other advantages, serve to increase student access, expand the course offerings available to advanced high school students, and accelerate a student's completion of college;

**WHEREAS**, College management has advised the Board that the dual enrollment program at the College increases the presence of the College throughout the local community and serves as an important form of outreach;

**WHEREAS**, College management has reported that such college level courses are existing courses of the College otherwise available to undergraduates and taught in the high school by qualified College faculty or, as seats become available, in courses offered on the campus of the College; and

**WHEREAS**, that the design of the program is based on clearly defined criteria and operating procedures dealing with student eligibility, the application process, faculty eligibility, and tuition posted on the College's web site and otherwise made available to the public;

**WHEREAS**, following a successful three-year pilot program, College management recommends to the Board that dual enrollment opportunities continue to be made available at a reduced tuition rate to ease the financial burden on students and their families.

**NOW THEREFORE BE IT - - -**

**RESOLVED**, that the President and the Provost, or either of them, are hereby authorized to continue to offer a dual enrollment pilot program in accordance with this Resolution, provided that the South Carolina Commission on Higher Education and the Southern Association of Colleges and Schools Commission on Colleges ("SACSCOC") are provided such notifications as may be required under controlling law, rule or regulation;

**RESOLVED**, that dual enrollment students will pay \$450 per course and students will be responsible for purchasing the necessary books and supplies for each course; and

**RESOLVED**, that the Provost shall report to the Board on the program as requested.

\*\*\*\*\*

FY 2015 Budget Timeline:

Steve Osborne reviewed the FY 2015 budget timeline. He reviewed the components of the Annual Action Plan which will be sent to the Board in April, as well as noted the dates for the budget workshop on May 14, the Budget and Finance Committee meeting on May 30, and the full Board meeting on June 9 to consider next year's budget.

BEA Data:

Steve Osborne reviewed the BEA data noting that revenue projections are stable and no dramatic shift is anticipated.

Rutledge Rivers Residence Hall:

Steve Osborne reported that the Rutledge Rivers Residence Hall renovations have been deferred, and the issue will be discussed in the Facilities Committee Report.

“HR 101 – Position Basics”:

Ed Pope, Vice President of Human Resources, provided the Committee with a presentation on “HR 101 – Position Basics” as a follow-up to questions posed earlier about what constitutes a state “line” or “position.” The presentation covered the types of employees at the College, state classification, College of Charleston delegated authority, and facets of the Fair Labor Standards Act related to whether an employee is exempt or non-exempt. A copy of the presentation will be sent to each Board member.

**FACILITIES COMMITTEE:**

**Committee members present:** Trustees Dan Ravenel (chair), John Busch, Henrietta Golding, David Hay, Lee Mikell, Renee Romberger, and Joe Thompson.

**Committee members absent:** Trustee Joe Thompson.

**Staff Liaisons present:** Monica Scott (VP for Facilities Planning).

**Others present:** President George Benson, Jan Brewton (Director of Business and Auxiliary Services), Priscilla Burbage (VP for Fiscal Services), John Cordray (Director of the Physical Plant), Beverly Diamond (Senior Vice Provost), Alyson Goff (Project and Space Manager), George Hynd (Provost/Executive VP for Academic Affairs), Susan Morrison (Professor, Department of Biology), and Steve Osborne (Executive VP for Business Affairs), Sarina Russotto (Director, Policy and Compliance), and Aaryne Elias (Executive Assistant, Business Affairs Office).

Trustee Ravenel presented the following committee report:

Current Project Updates:

Monica Scott provided the Committee with an update on current capital projects:

- Arena Marquee – The College will soon reapply to the BAR for permission to relocate the marquee.
- Dixie Plantation Field Stations – The project will create two 3,500 sq. ft. field research stations. Construction is underway with completion scheduled for August 2014.
- Rita Hollings Science Center Renovation – The project has received all necessary state approvals. BAR conceptual approval has been received for the demolition and reconstruction of the Physicians Auditorium. The project is scheduled for completion in time for the Fall 2016 Semester.
- Jewish Studies Center Expansion – All necessary approvals have been received. The project is in the final design stage, and completion is scheduled for August 2015.
- Simons Center for the Arts Renovation – Programming and design are underway. A black box theatre will be added to the existing structure, increasing the square footage by approximately 20,000 square feet.

- Addlestone Library Adaptation – The majority of the construction will take place during Summer 2014, and the remainder of the work will occur during the winter break 2014. The project should be completed by March 2015.
- Sottile Theatre Retail Space – The project is under construction. An interior structural wall is in need of repair, which will push the construction completion date to August 2014.

Lease Updates:

- Harbor Walk – The majority of the space is on track for a May 1 Certificate of Occupancy, and the remainder of the space is projected to be ready by the end of May.
- North Campus and Lowcountry Graduate Center – The window frame installation has begun and the roof will be put on by the end of the month. Substantial completion is expected by July 1 and move-in is expected at the beginning of August in time for the Fall 2014 Semester.

Rutledge Rivers Residence Hall Renovation:

The College will seek Phase I approval from the State in May 2014. The exterior shell, roof, and interior layout will be retained. Hopefully, the building will be ready for occupancy by Fall 2015.

**GOVERNMENTAL AFFAIRS AND EXTERNAL RELATIONS COMMITTEE:**

**Committee members present:** Trustees John Busch (chair), Cherry Daniel, Lee Mikell and Joe Thompson

**Committee members absent:** Trustee Jeff Schilz.

**Staff Liaisons present:** Shirley Hinson (Director of Government Relations) and Bobby Marlowe (Senior VP for Economic Development).

**Others present:** President George Benson, Kathryn Bender (Senior VP of Legal Affairs), Beverly Diamond (Senior Vice Provost for Academic Affairs), Mike Haskins (Executive VP, External Relations), George Hynd (Provost/Executive VP for Academic Affairs), Rachel Lindsay (Administrative Assistant), Gibbon Miler (Assistant Director, Economic Development), Steve Osborne (Executive VP for Business Affairs), and Mike Robertson (Director of Media Relations). Also, Diane Knich, *Post and Courier* reporter, attended the meeting.

Trustee Busch presented the following committee report:

Marketing and Communications:

Mike Robertson discussed the work of Marketing and External Relations since the last meeting. Specifically, in the last 30 days the College had 1,200 media mentions.

*[Trustee Dan Ravenel left the meeting at 9:40 a.m.]*

Economic Development:

Bobby Marlowe announced that the second annual South Carolina Supply Chain Summit will be held next Friday with over 100 people registered.

Mr. Marlowe explained that the CBCT proposal was well accepted and funding is available. He reported that the College of Charleston now has a signed Memorandum of Understanding at the University of South Carolina with a deadline of June 30 for details.

And finally, Mr. Marlowe announced that Boeing has guaranteed six \$2,500 scholarships to be awarded for College of Charleston students in Fall 2014. Additionally, the Farm-to-School Initiative is expected to grow through Dr. Thompson's grant approval and much administrative support and student interest.

Gibbon Miler announced that the College's "JobBridge" was launched last week through the Charleston Center of Education.

And finally, Ms. Miler reported that the College is hosting the Dig South Festival's conference and expo on April 9-13, 2014.

Budget Update:

Steve Osborne provided the College's budget update.

*[Trustee Dan Ravenel returned to the meeting at 9:45 a.m.]*

Outreach Initiatives – Elected Officials

Shirley Hinson reported that the annual Legislative Reception held on February 5, 2014 in Columbia was well attended and successful. Next year's reception has been booked at the Palmetto Club for February 25, 2015.

Legislative Update:

Ms. Hinson announced that the House appointed an Ad Hoc Committee met to further discuss the MUSC/College of Charleston merger.

**INFORMATION TECHNOLOGY COMMITTEE:**

**Committee members present:** Trustees Frank Gadsden, Cherry Daniel, Renee Goldfinch, Pansy King-Reid, and Eddie Thomas

**Staff Liaison present:** Bob Cape, Senior VP for Information Technology / CIO.

**Others present:** Lynn Cherry, Speaker of the Faculty Senate; Deanna Caveney-Noecker, Associate Provost; and Katie Walker, Legal Affairs.

Trustee Gadsden presented the following Committee report.

The meeting was called to order in Stern 201 at 3:45 p.m. on March 20, 2014 by Chair Gadsden. Minutes of the January 30, 2013 IT Committee meeting were approved.

Pursuant to the Huron consultant recommendation, the second year of IT planning was completed by the now standing Information Technology Strategic Advisory Committee (ITSAC). The ITSAC deliverable just completed is a three-year plan for IT. The Plan highlights five areas of focus: provide technology solutions that enable and support learning, teaching and research; maintain and

enhance technology systems, infrastructure and services; demonstrate good stewardship of IT resources; address institutional information security and privacy and mitigate IT-related risks; and promote effective two-way communication between the campus community and IT. Tactics with year one and out-year goals were established for each area of focus. Each year the rolling three-year plan will be updated.

The IT Campus Wiring Project is on schedule for completion in August 2014.

The IT Classroom Technology Project has completed 27 new classrooms since July 2013; one more requiring special, adaptive technology will be completed in May. Pending Board approval of funding, IT expects to upgrade 28 additional classrooms in FY 15.

All results of the Fall 2013 TechQual+ survey of faculty, staff and students have been published and can be found on the IT web pages.

Chair Gadsden led discussion of the survey completed by the Board of Trustees that solicited their requirements and preferences for a new Board portal to replace the current unsatisfactory portal. Based on the survey results and discussion, IT is tasked to propose one or more portals to the IT Committee to be considered for adoption at its next meeting.

The College is required to comply with the set of new information security policies being set forth by the state of SC new Department of Information Security. College compliance cost is estimated to be several million dollars over a few years. IT will be doing a study of the compliance challenge. To improve IT efficiency and effectiveness in completing its many projects as well as day-to-day operations in support of the College, a new Project Management Office (PMO) is being established; a new Director-level position will oversee the PMO. Several well-qualified candidates have applied for this position.

As Windows XP scheduled end-of-life occurs soon, IT is completing the campus transition to Windows 7 that began in January 2012. As of April 8, 2014, all Windows XP computers on the College network will be disabled. An intense campaign of notification and education about this deadline has been waged since January.

The Committee discussed Academic Affairs recruiting for a new position with duties that essentially duplicate the role of Teaching, Learning and Technology in support of distance education.

*[Break at 10:00 a.m.]*

*[Note: Trustee Don Belk is recovering from a heart attack and will try to join the meeting at 2:00 p.m.]*

*[Meeting reconvened at 10:25 a.m.]*

### **INSTITUTIONAL ADVANCEMENT COMMITTEE:**

**Committee members present:** Trustees David Hay (chair), Frank Gadsden, Henrietta Golding, Pansy King-Reid, Eddie Thomas and John Wood.

**Staff Liaisons present:** George Watt (Executive VP, Institutional Advancement), Chris Tobin (VP for Development), and Sheila Vanek (Administrative Assistant).

**Volunteer Board Liaisons present:** Dr. Renee Anderson (Campaign Steering Committee), Chuck Baker '80 (President, Alumni Association), Sharon Kingman '80 (Chair, Foundation Board), and Tomi Youngblood (President, Cougar Club Board), and Steve Swanson '89 (Chair, Campaign Steering Committee)

Trustee Hay presented the following committee report:

Mr. Hay reminded the Committee that their overarching goal is to serve as **educated and inspired advocates to advance the College**, and for the Committee members to better understand their roles as donors, champions, and facilitators for the College's advancement efforts.

Mr. George Watt provided a financial update on the College of Charleston Foundation as of February 28, 2014. The total endowment reported was \$70.9 million and total cash and investments were \$82.8 billion.

Board liaison leaders Dr. Renee Anderson (Campaign), Sharon Kingman (Foundation), Tomi Youngblood (Cougar Club) and Chuck Baker (Alumni Association) presented their respective Board reports.

Mr. Chris Tobin presented the College's fundraising results for fiscal year 2014 (July 1, 2013 – February 28, 2014). He reported new philanthropic commitments of approximately \$8.1 million from over 5,100 donors. Of this total, over \$1.3 million in cash receipts were designated to the 13 campus annual giving programs. A \$100K pledge was received from a 2006 alumna in support of the Halsey Gallery and School of the Arts Dean's Fund.

Mr. Watt spoke regarding the success of "Cougar Trail", a partnership between Athletics, Admissions, Academic Affairs, and Institutional Advancement to raise the College's presence and engage our communities through the athletic games in the Colonial Athletic Association.

The Committee went into Executive Session to discuss confidential and proprietary information associated with specific donors and the comprehensive campaign. Upon leaving Executive Session, Mr. Hay noted that no action was taken in Executive Session.

### **STUDENT AFFAIRS COMMITTEE:**

**Committee members present:** Trustees Demetria Clemons (chair), Renee Goldfinch, Annaliza Moorhead, Toya Pound, Renee Romberger, and Ricci Welch.

**Committee members absent:** Trustee Don Belk

**Staff Liaison present:** Jeri Cabot (Interim Executive VP for Student Affairs).

**Others present:** John Campbell (Senior Director of Residence Life and Housing), Michael Duncan (Assistant VP for Student Affairs and Director of Higdon Student Leadership Center), Lynne Ford (Associate Provost), Jordan Hensley (President, Student Government Association), Susan Hartman (Executive Assistant to the Executive VP for Student Affairs), Logan Herbert (EMS/Student), Rick Krantz (Director of Fire and Life Safety), Deni Mitchell (Director of Strategic Initiatives and Faculty/Staff/Student Resource Coordinator), Susan Payment (Director of Student Life), Chris Piedmont (Vice President, Student Government Association), Robert Reese (Interim Chief of Police and Assistant VP for Student Affairs), Greig Samuelson (Fire and EMS), Teresa Smith (Director of Multicultural Student Programs and Services), Ryan Spraker (Secretary, Student Government Association), and Katie Walker (Asst. General Counsel).

Trustee Clemons presented the following committee report:

Department Update – Student Life:

Susan Payment provided the Committee with an overview of the Department of Student Life’s range of services, programs, student organizations, facilities managed, and collaborative efforts with other departments. Also, she described areas that are transitioning such as the former Stern Fitness Room and the Physicians Auditorium.

Announcement of EMS Award:

Rick Krantz, Grieg Samuelson and Logan Herberti shared with the Board that the College of Charleston EMS was named the “2013-2014 Collegiate EMS Organization of the Year” by the National Collegiate EMS Foundation.

Also, the College of Charleston EMS received the “Striving for Excellence Award” for the second time. They received their first award in 2011.

Dashboard Statistics:

Jeri Cabot provided excerpts from the Fall 2013 National Survey of Student Engagement (NSSE), a resource for tracking student participation in programs and activities which promote their learning and personal development. The survey is administered every three years to freshmen and seniors.

Student Government Association Update:

Jordan Hensley shared with the full Board the results of a student survey administered by the SGA on the proposed merger with MUSC with 1600 responses. She noted that the survey showed 70% in favor of increased collaboration rather than merger.

And finally, Jordan announced that three Resolutions were passed by the Student Government Association:

- SR-05-2014 to express concerns regarding the proposed legislation to merge with MUSC (Charleston University Act) – passed on February 25
- SR-06-2014 to express support for the restoration of funds for College Reads Program – passed February 25
- SR-07-2014 to ask the Board of Trustees to carefully consider student feedback while selecting the 22<sup>nd</sup> President – passed on March 18

Chair Padgett recognized Jordan for her outstanding service as SGA President and asked her to come forward to receive a small token of gratitude.

*[Chair Padgett presented Jordan with the wrapped CofC presentation folder.]*

*[Margaret Edling, President of the Graduate Student Association, was unable to attend the meeting today. Therefore, she will receive her small token of gratitude next week.]*

Also, Trustee Clemons thanked Jordan for her service as President of the Student Government Association this past year, and Trustee Jeff Schilz recognized her for her service on the Presidential Search Committee – she did a great job!

Further, Trustee Clemons invited the Board members to attend the EXCEL Awards Ceremony honoring faculty, staff, students and community leaders on March 26 at 5:00 p.m. at the Sottile Theatre. The ceremony promotes diversity and excellence.

And finally, Trustee Clemons closed the report with the following values statement: “We have a commitment to compassion, mutual trust, respect, team work and general welfare of the institution.”

## **NEW BUSINESS:**

### **Housekeeping Items:**

Elizabeth Kassebaum briefed the Board on a number of housekeeping items:

- Proposed 2015 Board of Trustees Meeting Dates:  
Thursday, January 29, and Friday, January 30  
Thursday, April 23, and Friday, April 24  
Monday, June 8 (Columbia)  
Thursday, August 6, and Friday, August 7  
Thursday, October 22, and Friday, October 23
- She, along with Faculty Speaker Lynn Cherry and Trustee Cherry Daniel, will attend the AGB Conference in Orlando in April for a presentation on the Board/Faculty Shadowing Program.
- She reminded the Board members that their Statement of Economic Interests Forms are due March 30.
- Yearly Board Calendar (at Board members’ places) – Board members are invited to these events, but they are not mandatory.
- Travel vouchers (at Board members’ places)

**The motion was made by Trustee Frank Gadsden, and seconded by Trustee Lee Mikell, to go into Executive Session at 11:00 a.m. for the following purposes: (1) Consideration of Candidate’s Qualification for an Honorary Degree, (2) Legal Counsel will consult and provide legal advice on litigation, including actual and potential legal claims; and (3) Discussion of negotiations incident to proposed contractual arrangements and proposed purchase/lease of property and (4) Discussion of employment consistent with S.C. Freedom of Information Act**

**[Section 30-4-70 (a) (1)]. The Chair called for the yeas and nays, and the motion was unanimously approved by voice vote. All in favor.**

First, Chair Padgett asked the following staff members, in addition to the President, to remain and attend the Executive Session: Jeri Cabot, Mike Haskins, George Hynd, Elizabeth Kassebaum, Brian McGee, Steve Osborne, Mike Robertson, George Watt, Kathryn Bender, and Betty Craig.

*[Everyone not requested to attend Executive Session left the Boardroom.]*

And finally, Chair Padgett noted that only the Board Members shall remain and attend Executive Session at this time.

*[Everyone except the Board of Trustees left the Boardroom.]*

*[Break for lunch at 11:45 a.m. and Executive Session continued with only the Board of Trustees.]*

*[Trustee Don Belk joined the meeting at approximately 2:00 p.m.]*

*[Presidential Candidate interview at 2:00 p.m.]*

**The motion was made and seconded that the meeting be recessed at 4:00 p.m. and reconvened at 9:45 a.m. on Saturday morning, March 22. The Chair called for the yeas and nays, and the motion was unanimously approved by voice vote. All in favor.**

### **SATURDAY, MARCH 22, 2014**

The Board meeting reconvened in Executive Session at 9:45 a.m.

Presiding:  
Gregory D. Padgett, Chair

Board Members Present: Mr. Donald H. Belk, Mr. John H. Busch, Mrs. Demetria Noisette Clemons, Dr. L. Cherry Daniel, Mr. Frank Gadsden, Mrs. Renee B. Goldfinch, Ms. Henrietta U. Golding, Mr. David H. Hay, Ms. Pansy King-Reid, Mr. G. Lee Mikell, Mrs. Annaliza O. Moorhead, Dr. Toya D. Pound, Mr. Daniel Ravenel, Mrs. Renee B. Romberger, Mr. Jeffrey M. Schilz, Dr. Edward L. Thomas, Jr., Mr. Joseph F. Thompson, Jr., and Mrs. Ricci Land Welch.

Board Members Participating By Conference Call: Trustee John B. Wood, Jr.

*[Presidential Candidate interview at 10:00 a.m.]*

*[Lunch at approximately 12:30 p.m.]*

*[Presidential Candidate interview at 1:30 p.m.]*

**The motion was made by Trustee Dan Ravenel, and seconded by Trustee Cherry Daniel, to leave Executive Session at 5:15 p.m. The Chair called for the yeas and nays, and the motion was unanimously approved by voice vote. All in favor.**

*[Regular session resumed.]*

Others Present following Executive Session: Kathryn Bender (Senior VP Legal Affairs/General Counsel), Betty Craig (Executive Assistant), Mike Haskins (Executive VP for External Relations), Elizabeth Kassebaum (Executive Secretary to the Board of Trustees and VP for College Projects), Brian McGee (Chief of Staff/Senior VP for Executive Administration), and Mike Robertson (Senior Director of Media Relations). Also present were Diane Knich, *Post and Courier* reporter; and Ashley Barker, *Business Journal*.

Chair Padgett noted for the record that no action was taken during Executive Session.

New Business:

**The motion was made by Trustee Cherry Daniel, and seconded by Trustee Joe Thompson, that the Board of Trustees adopt a preferential ballot to identify the top two candidates for the presidency of the College of Charleston, with each trustee identifying his/her first choice of candidates on a paper ballot, and with the vote getter receiving the fewest votes eliminated from consideration, and with tellers appointed by the Chair counting the ballots and announcing the results by alphabetic code only, with this vote to take place immediately after the adoption of this motion. The Chair called for the yeas and nays, and the motion was unanimously approved by voice vote. All in favor.**

*[Chair Padgett distributed a paper ballot identifying candidates only as A, B, or C and proceeded immediately to a vote by preferential ballot to identify the top two candidates.]*

Trustees were advised to clearly mark with an X or check only one of the letters identified on the ballot. A ballot marking two or three letters will be discarded and not counted. Further, Trustees were advised to make no reference by name to any of the presidential finalists during or following the voting process and announcement of results.

After all ballots were completed and collected, Chair Padgett, along with Trustees Frank Gadsden and Lee Mikell, counted the ballots and announced the top two vote getters as finalists A and B.

*[Board of Trustees stood at ease while the ballots were counted.]*

**The motion was made by Trustee Don Belk, and seconded by Trustee Frank Gadsden, to return to Executive Session at 5:25 p.m. for the purpose of discussing an employment matter consistent with the Freedom of Information Act. The Chair called for the yeas and nays, and the motion was unanimously approved by voice vote. All in favor.**

Following discussion, **the motion was made by Trustee John Busch, and seconded by Trustee Ricci Welch, to come out of Executive Session at 6:00 p.m. The Chair called for the yeas and nays, and the motion was unanimously approved by voice vote. All in favor.**

*[Trustee John Wood left the conference call at 6:00 p.m.]*

*[Regular session resumed.]*

Chair Padgett noted for the record that no action was taken during Executive Session.

**The motion was made by Trustee Lee Mikell, and seconded by Trustee Demetria Clemons, that the presidency of the College of Charleston be offered to Lt. Gov. Glenn McConnell, in a fashion to be determined by Greg Padgett in his capacity as Board Chairman, and to be followed by contract negotiations with Lt. Gov. McConnell in which the Board Chairman shall negotiate and execute the employment contract on behalf of the Board of Trustees, in consultation as appropriate with the Executive Vice President for Business Affairs and the elected leadership of the College of Charleston Foundation. The Chair called for the yeas and nays, and the motion was approved by voice vote.**

*[Trustee Henrietta Golding stated for the record that the vote was unanimous.]*

*[Chair Padgett will contact Lt. Gov. McConnell regarding his being offered the presidency of the College of Charleston.]*

**The motion was made by Trustee Lee Mikell, and seconded by Trustee Dan Ravenel, to approve the “Statement of Position by the Board of Trustees.” Chair Padgett asked for unanimous consent to dispense with the reading of the Statement of Position as the Trustees received a copy earlier today. The Chair called for the yeas and nays, and the motion to approve the “Statement of Position by the Board of Trustees” as presented was unanimously approved by voice vote. All in favor.**

## **COLLEGE OF CHARLESTON STATEMENT OF POSITION BY THE BOARD OF TRUSTEES**

**March 22, 2014**

The College of Charleston is a nationally ranked public liberal arts and sciences university existing since 1770. The College is one of three public four-year universities located in Charleston, along with The Citadel and the Medical University of South Carolina (hereafter, “MUSC”).

These Charleston institutions currently grant undergraduate and master’s degrees. The College and The Citadel are limited by law and regulation from granting doctoral degrees, while MUSC is only permitted to grant doctoral degrees in the medical fields.

In 2013, a committee, made up of business leaders and representatives from MUSC and the College, met over several months and explored expanded collaborative opportunities. Recently, the South Carolina House and Senate received legislation aimed toward combining the College and MUSC.

The College’s Board of Trustees (hereafter, “Board”) hereby adopts the following as its Position:

- The College has a unique historical identity, and the Board has an obligation to preserve and protect the College’s identity.

- The Board is committed to forever preserving and protecting “College of Charleston” as the undergraduate name of this institution.
- The Board is grateful for the endeavors by the S. C. General Assembly and other interested parties to significantly improve higher education in Charleston and in South Carolina.
- The Board is committed to meeting the needs of our vibrant and growing economy by facilitating greater research activity at the College and, where appropriate, developing new academic programs to include new graduate programs.
- The College should maintain its commitment to the undergraduate liberal arts and sciences and to its student-focused community.
- The Board should be an active participant in discussions to enhance higher education opportunities aligned with the transformation of expanding business environments.
- The Board requests the authorization to offer targeted doctoral programs for the purpose of meeting economic development and research needs.
- The Board understands that any expansion of the College’s research and academic activities, including new degree programs, will require additional financial resources, along with careful planning, the support and approval of the College faculty and administration, and the support and approval of the Commission on Higher Education.
- The Board will continue to support existing collaborations and pursue new collaborations with other higher education institutions.

\*\*\*\*\*

Chair Padgett thanked the Board of Trustees for their time and attention devoted to this important meeting and noted that it has been a team effort.

Trustee Henrietta Golding noted that she looks forward to Chair Padgett’s leadership as he continues to serve on the Board of Trustees as the Alumni Board Member. Further, for the record, she thanked Chair Padgett for always ensuring that all Board members receive any relevant information regarding issues of interest. The Board members closed the meeting with a round of applause, including a standing ovation, in support of Chair Greg Padgett.

And finally, Trustee Dan Ravenel encouraged everyone to attend the annual Alumni Meeting on Saturday, May 3, and support Chair Padgett.

**The motion was made by Trustee Dan Ravenel, and seconded by Trustee Ricci Welch, that the meeting be adjourned at 7:05 p.m. The Chair called for the yeas and nays, and the motion was unanimously approved by voice vote. All in favor.**